



Written materials relating to an item on this agenda that are distributed to the Committee 72 hours before the item is to be considered at its regularly scheduled meeting will be made available for public inspection at the 251 South "A" Street and the City Manager's Office, 300 West Third Street, 4th Floor during customary business hours.

AGENDA
Measure O Citizen Oversight Committee
Regular Meeting
Council Chambers, 305 West Third Street
Oxnard, CA 93030

April 26, 2018
5:00 p.m.

- A. Roll Call/Posting of the Agenda
- B. Pledge of Allegiance
- C. Public Comments

At this time, the Committee will consider public comments for a maximum of fifteen minutes. A person may address the Committee only on matters not appearing on the agenda and within the subject matter jurisdiction of the Committee. The presiding officer shall limit public comments to three minutes per person.

D. Approval of Minutes

- 1. SUBJECT: Approval of the minutes of February 1, 2018.
RECOMMENDATION: Approve.

E. Presentation on:

- 1. SUBJECT: Presentation of the State of City Budget
RECOMMENDATION: Receive update.
- 2. SUBJECT: Update on Measure O Expenditures for Fiscal Year 2017-18 (Changes from the Recommendations in February 1, 2018).
RECOMMENDATION: Receive update.

F. Future Agenda Items

G. Adjournment to Thursday, July 26, 2018 at 5:00 p.m.

In compliance with the Americans with Disabilities Act, if you require special assistance to participate in a meeting, please contact the Luly Lopez, City Manager's Office at 385-8017. Notice at least 72 hours prior to the meeting will enable the City to reasonably arrange for your accessibility to the meeting.
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MINUTES

Measure O Citizen Oversight Committee Special Meeting February 1, 2018

A. Roll Call

At 5:30 p.m., the special meeting of the Measure O Citizen Oversight Committee convened in the Council Chambers. Commissioners Deirdre Frank, Nancy Lindholm, Kay Brainard; Ruby Durias; David Garcia; Joe Munoz; Juan Reynoso and Len Shulman were present. The Recording Secretary stated that the agenda was posted on Monday, January 29, 2018 at City Hall and the Public Library. Chair Frank presided and called the meeting to order. Staff members present were: Scott Whitney, Interim City Manager/Police Chief; Jesus Nava, Assistant City Manager; Ashley Golden, Interim Assistant City Manager/Development Services Director; Jim Throop, Chief Financial Officer; Jason Benites, Assistant Police Chief; Eric Sonstegard, Assistant Police Chief; Darwin Base, Fire Chief; Keith Brooks, Information Technology Director; Shiri Klima, Assistant City Attorney; and Luly López, Recording Secretary.

B. Approval of Minutes

1. SUBJECT: Approval of minutes of June 16, 2016.
RECOMMENDATION: Approve.
ACTION: Commissioner Brainard moved approval as recommended. Commissioner Durias seconded, and the motion carried unanimously.

C. Future Committee Meeting

1. SUBJECT: Establishment of Future Regular Meeting Dates.
RECOMMENDATION: The Recording Secretary stated that staff is recommending that we meet on a quarterly basis on the fourth Thursday in January, April, July and October starting at 5:00 p.m. in the Council Chambers as oppose to bi-annually.
ACTION: Chair Frank moved approval as recommended. Commissioner Shulman seconded, and the motion carried unanimously.

D. Presentation on:

1. SUBJECT: Measure O Revenues and Expenditures for Fiscal Years 2016-17 and 2017-18.
RECOMMENDATION: Receive update.
2. SUBJECT: Update on Measure O Expenditures for Fiscal Year 2016-17
RECOMMENDATION: Receive update.
3. SUBJECT: Discuss Proposed Fiscal Year 2017-18 Recommended Measure O Expenditures
RECOMMENDATION: Provide feedback to the City Manager

DISCUSSION: The Chief Financial Officer combined items 1, 2 and 3 and proceeded to give an overview of the status of the Comprehensive Annual Financial Report (CAFR) and stated that we removed the last qualified finding on our CAFR. On top of that the remaining 111 audit findings from June 30, 2015 audit, will be completed by June, 2018 and that's a full year ahead of schedule.

The Chief Financial Officer proceeded to give an overview of the purpose of Measure O, a financial report on Measure O funds, discussed the ongoing projects for Fiscal Year 2017-18 and the loan repayment to the Measure O fund. Measure O will sunset in 2028 unless it's renewed.

The Fire Chief reported that the Measure O funds pay for the operation of Fire Station 8 to include the lease obligations of the building and fire truck plus 21 firefighters. This is an on-going commitment from Measure O.

The Information Technology Director reported that the Computer Aided Dispatch/Records Management System (CAD/RMS) is used for both Police and Fire. The Computer Aided Dispatch is the software that runs the 911 system and the Records Management System is the database that Police and Fire use to store their records.

Terrel Harrison, Community Services Manager reported that the City Corps - Town Keeper is a youth training program which provides work experience while learning valuable skills and serving the community.

The Interim City Manager stated that he will be asking City Council to consider the use of one-time only items from Measure O during the Mid-Year budget. He discussed the one-time items needed in Fiscal Year 2017-18 which include:

- Park Master Plan
- Removal of Parks' dead trees
- Summer at City Hall Internship
- Colonia Gym Boxing Center Improvement

The Park Master Plan was updated in 2010 but it was not a complete master plan. The new master plan will include recreation.

Removal of Dead Trees: \$50,000 is for the removal of dead trees throughout the City in City Parks. Assistant City Manager Nava stated that the City has 400 dead trees in parks and in medians, and this is a one-time expenditure.

Summer at City Hall Internship: Assistant City Manager Nava reported that we are partnering with the Alliance for Civic Education to act as our Fiscal Agent for the summer program. Approximately 25 students will have an opportunity to work at the City during the summer and will receive a stipend.

Colonia Gym Boxing Center Improvement: improvements include the replacement of a gate, apron repairs and a sun screen on the property.

Vice Chair Lindholm stated that Measure O was sold to the voters as an enhancement and staff should stay away from roof repairs that are on-going maintenance repairs that the City should budget for building repairs. We need to stick to enhancements such as public safety.

Commissioners Garcia asked if the Measure O Citizen Oversight Committee should draft a letter to the City Council asking that staff look for other ways to provide funding for things that are not in the spirit of Measure O.

Chair Frank would like to see ongoing funding for the new senior center.

E. Public Comments

Steve Nash stated his concern with the ongoing commitments and the need for more park improvements.

Jackie Teseschi, Chair of the INCO and Southbank expressed her concern with the number of dead trees at Southbank Park and throughout the City and asked what process will be used to determine the priority for which trees will get removed first?

Jack Villa, Second Vice-Chair of the INCO and Chair for Hobson Park East stated his concern for the removal of the dead trees and the timeline to remove them. Will the trees be replaced?

Assistant City Manager Nava stated that the removal of the trees will be contracted out and that staff will seek additional monies from the general fund for the removal of additional trees. The trees that pose the greatest threat will be removed first. Staff is happy to announce that the City was awarded a grant for planting trees and that staff is also looking for additional grants for tree replacement.

Jack Villa asked how many radios would be replaced for Fire and Police?

Interim City Manager reported that the purchase of the hand held radios include 100+ for Fire and 200+ for the Police Department.

Fire Battalion Chief John Colamarino stated that a lot of the hand held radios were purchased in 2007, are now obsolete and beyond the time period under which they can be serviced by the manufacture. The new hand held radios have a tracking device in the event that a firefighter is injured, they can be easily located.

Assistant Police Chief Benites stated that the new hand held radios for the Police Department are a replacement and enhancement. The new hand held radios will be digital.

Bert Perello stated that he supports the purchase of radios that need to be replaced and meeting on a quarterly basis.

Commissioners requested a report on the proposed Fiscal Year 18-19 budget; an update on what was approved during the Mid-Year Budget and a side-by-side comparison of what is an on-going commitment and what's a one-time cost.

F. Adjournment

At 6:52 p.m., the Measure O Citizen Oversight Committee concurred to adjourn the meeting.

Luly A. López
Recording Secretary

Deirdre Frank
Chair

State of the City - Budget

Presenter: Scott Whitney, Interim City Manager / Police Chief
Oxnard City Council
April 24, 2018



Purpose of the Presentation

- ✓ Present our residents with information on the challenges and opportunities in our city
- ✓ Create a common understanding on our City's financial condition
- ✓ Clearly explain the current gaps in services and capital assets
- ✓ Receive feedback

Welcome to the CITY OF OXNARD

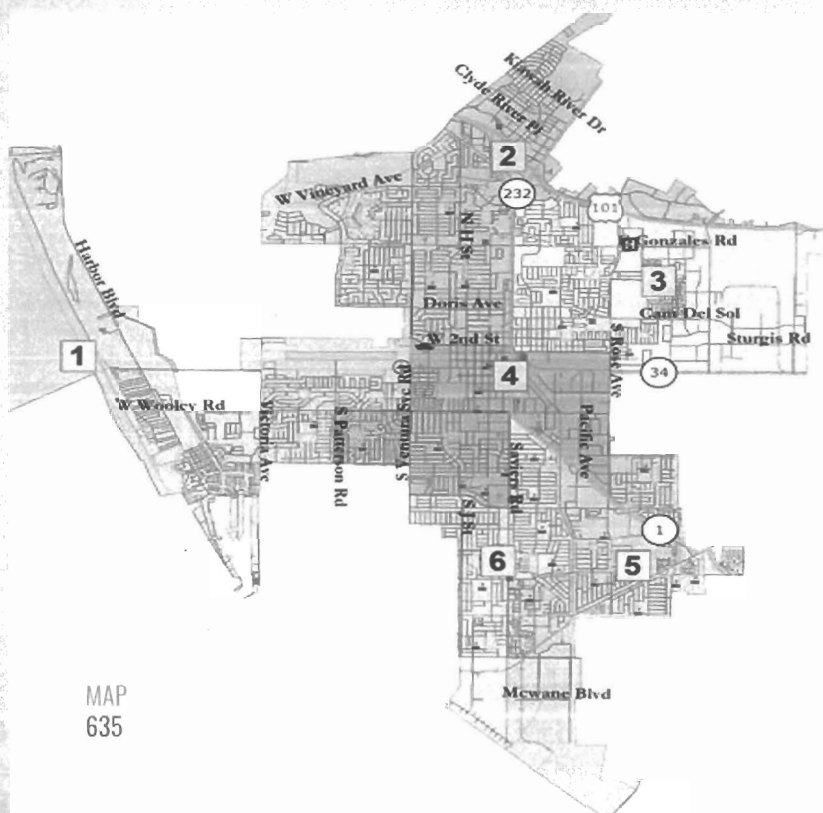
Community Profile

- ✓ Oxnard is the largest city in Ventura County
- ✓ Only full-service city in Ventura County
- ✓ Incorporated as a general law city in 1903
- ✓ The City consists of an elected Mayor holding a two (2)-year term and four* (4) at large council members elected for four (4)-year overlapping terms



3

Council Districts



District 1
Councilmember
Perello

District 2
Mayor Pro Tem
Ramirez

District 3
Councilmember
Madrigal

District 4
Councilman
MacDonald

District 5
Vacant

District 6
Vacant

4

Oxnard's Growing Population

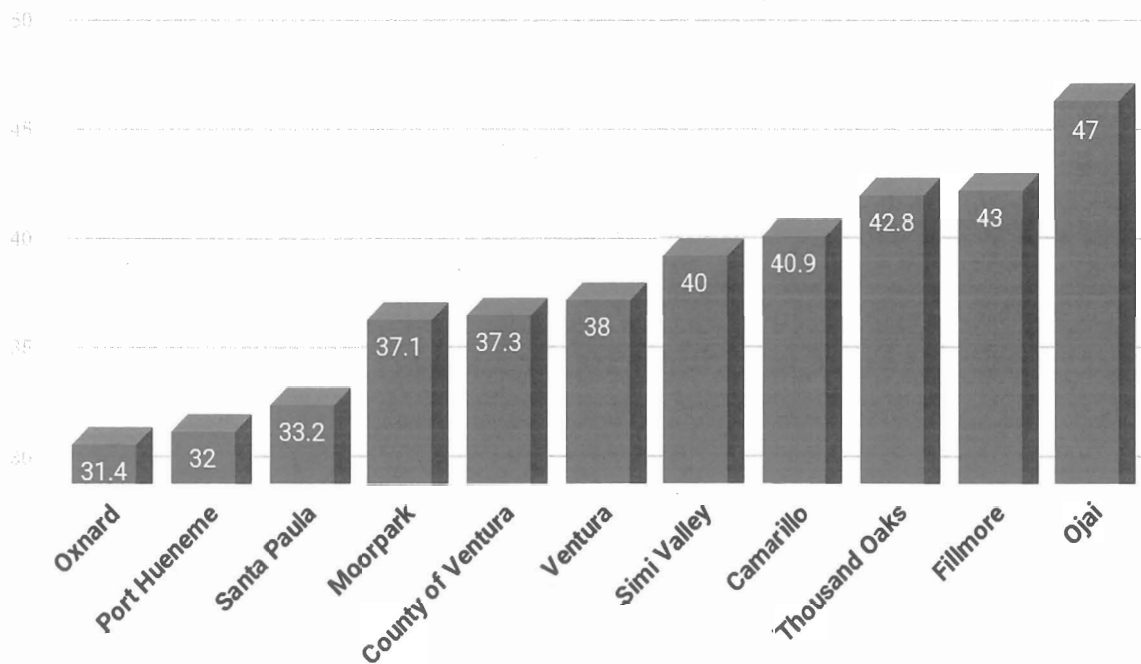
Population Trend 2000 - 2017						
	2000	2005	2010	2013	2017	% Change
Oxnard	170,358	187,677	197,899	200,855	207,772	22.0%
Ventura County	753,197	809,159	823,318	835,436	857,386	13.8%
California	33,873,086	35,869,173	37,253,956	37,984,138	39,523,613	16.7%

Data Source: California Department of Finance Demographic Research Unit E-5 Reports

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Oxnard's Young Population

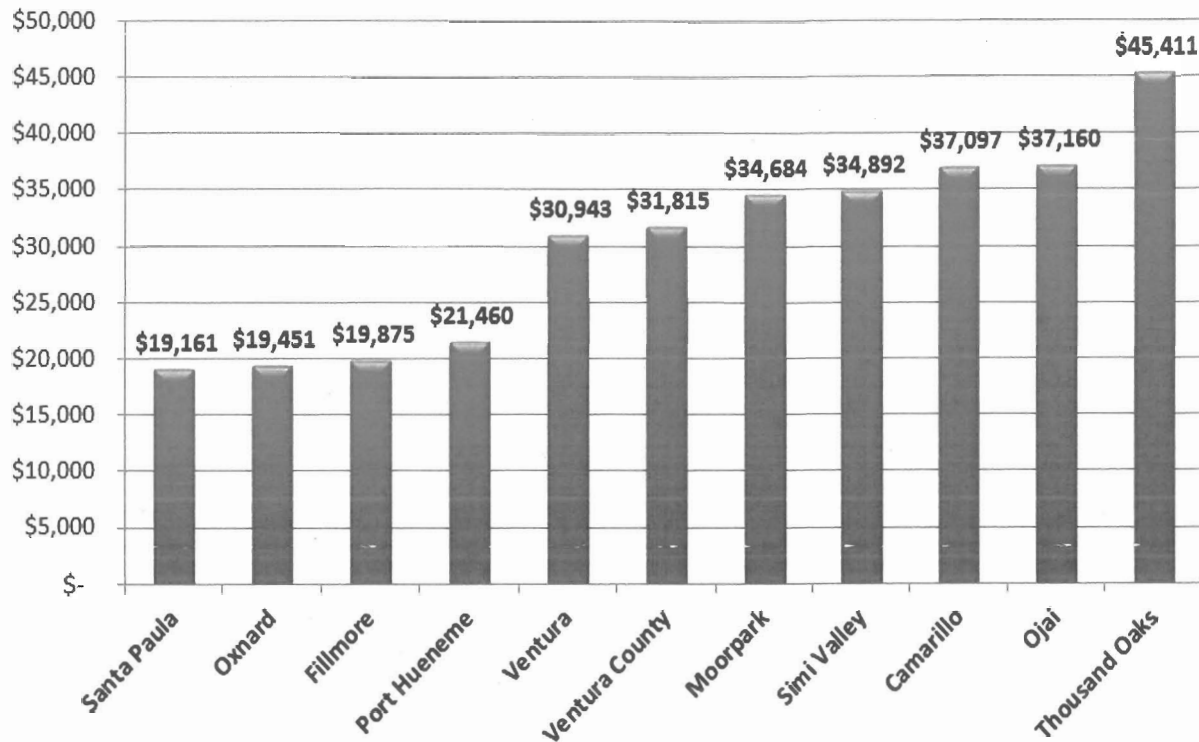
Median Age



Source: 2012-2016 American Community Survey 5-Year Estimates

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Per Capita Personal Income



Data Source: American Community Survey 5 year Estimate 2008-2012

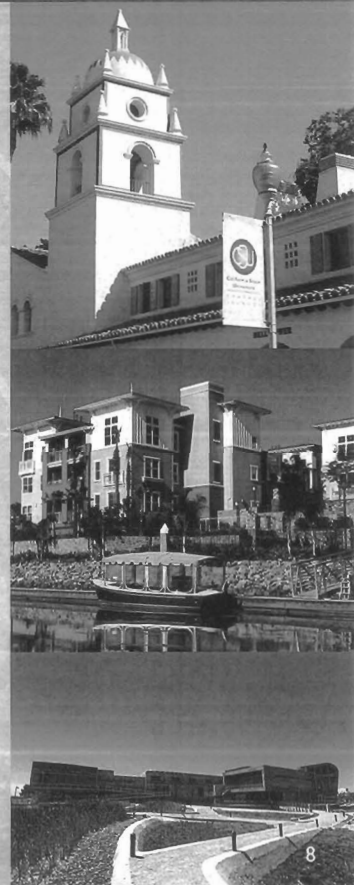
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Oxnard's Competitive Advantages

- ✓ Coastal city in Southern California
- ✓ Best weather on the planet
- ✓ Proximity to Los Angeles
- ✓ Cal State Channel Islands
- ✓ Deep Water Port
- ✓ Recycled Water
- ✓ Fertile soil
- ✓ Our residents!!

LOS ANGELES
COUNTY

OXNARD



8

Oxnard's Financials

STANDARD INDICATOR

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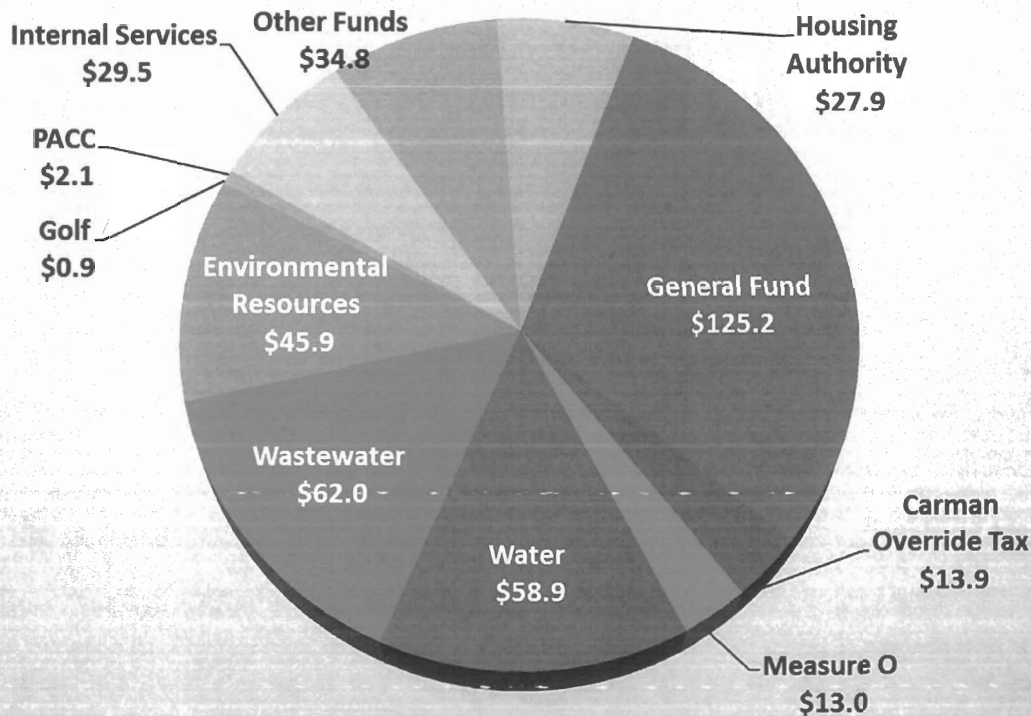
Key Points to Consider for City Budgets

- ✓ Cities have limited capacity to affect larger economic trends
- ✓ Cities successes come after decades of investments in infrastructure and institutions
- ✓ Cities have limited opportunities for increasing revenues
- ✓ The majority of city budgets are for personnel (salary / benefits)... with the exception of utilities, which are capital intensive

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FY 17-18 All Funds Expenditures (in millions)

Total All Funds Expenditures: \$414 million

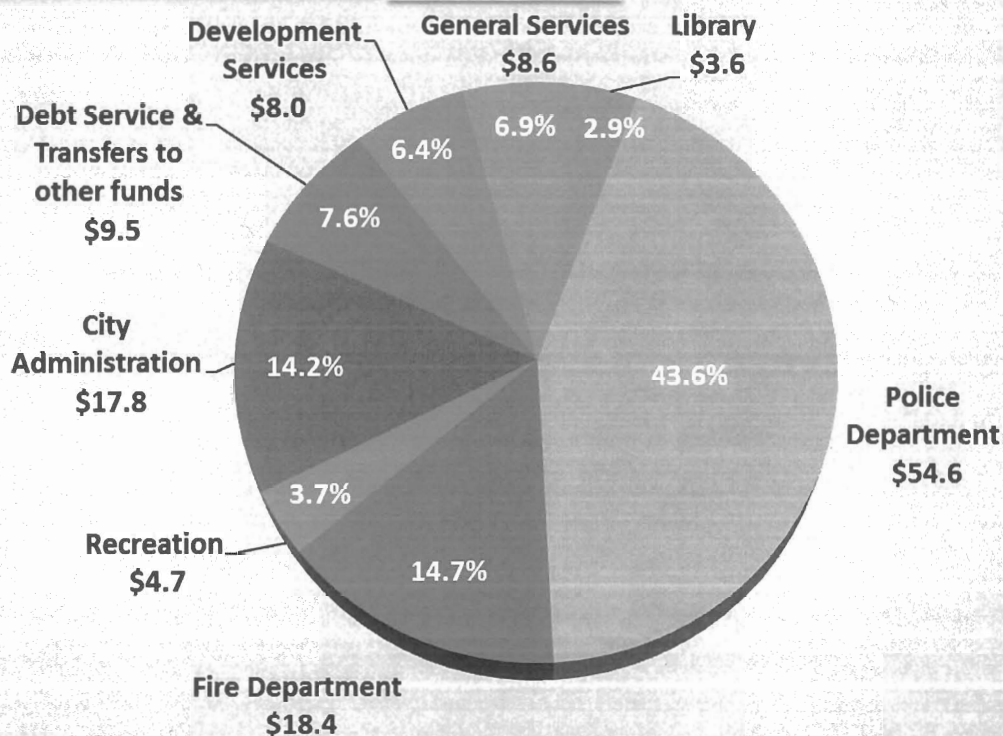


Note: Other Funds include Debt Service and Special Revenue Funds.

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General Fund Expenditures by Departments (in millions)

Total General Fund Expenditures: \$125 million

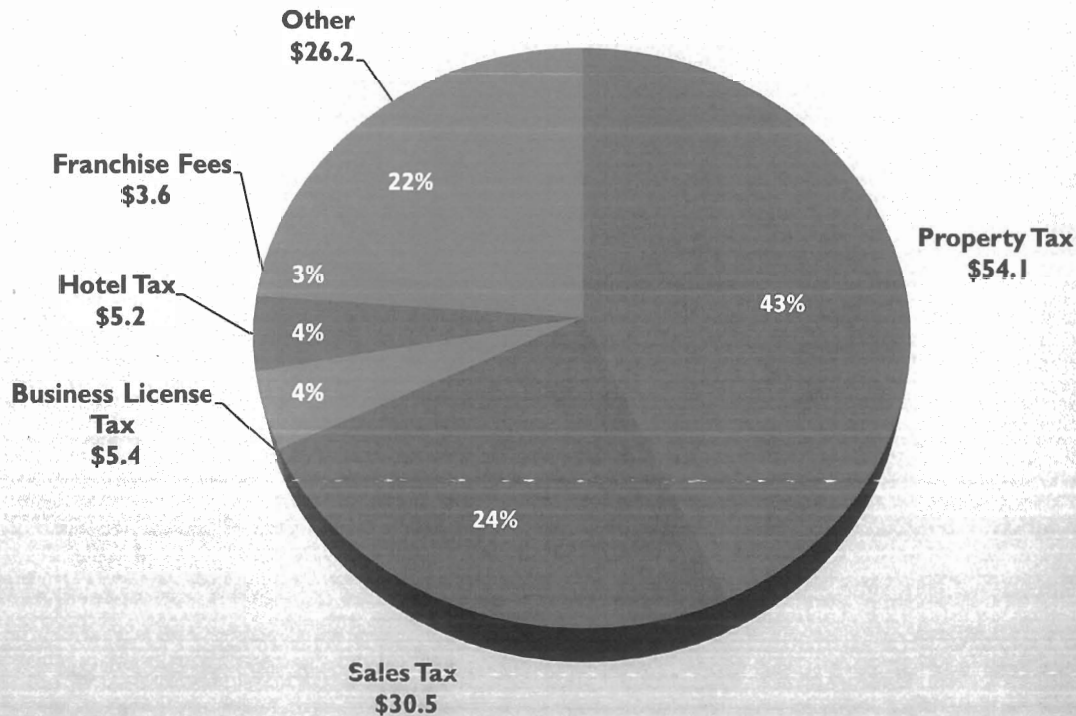


Note: City Administration includes City Manager, City Council, City Clerk, City Attorney, Human Resources, Economic Development, Finance, Treasurer and Non-Dept. Public Safety costs shown do not include Public Safety Retirement tax (\$13.9M) and Public Safety share of Measure O revenues (\$9.5M).

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General Fund Revenues by Source (in Millions)

Total General Fund Revenues: \$125 million

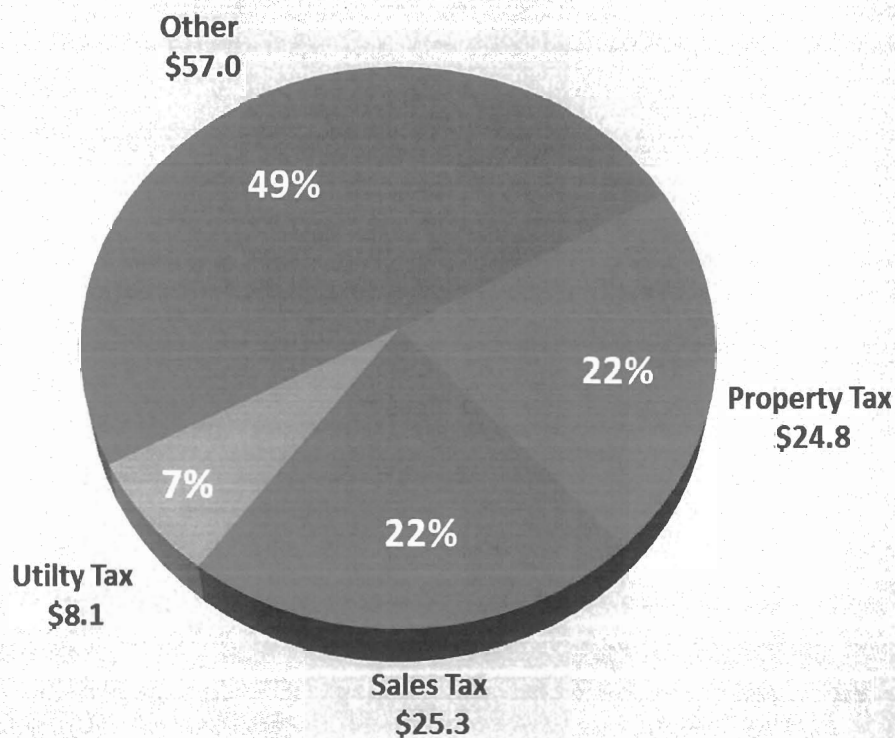


Note: Other includes building permits, intergovernmental, service fees/charges, fines & forfeitures, interest income, and more.

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City of Ventura - General Fund Revenues by Source (in millions)

Total General Fund Revenues: \$115.2 million

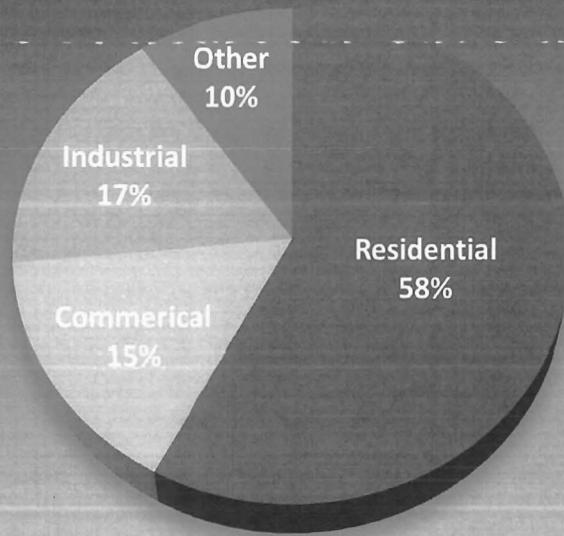


Data Source: City of Ventura FY 2017-18 Adopted Budget

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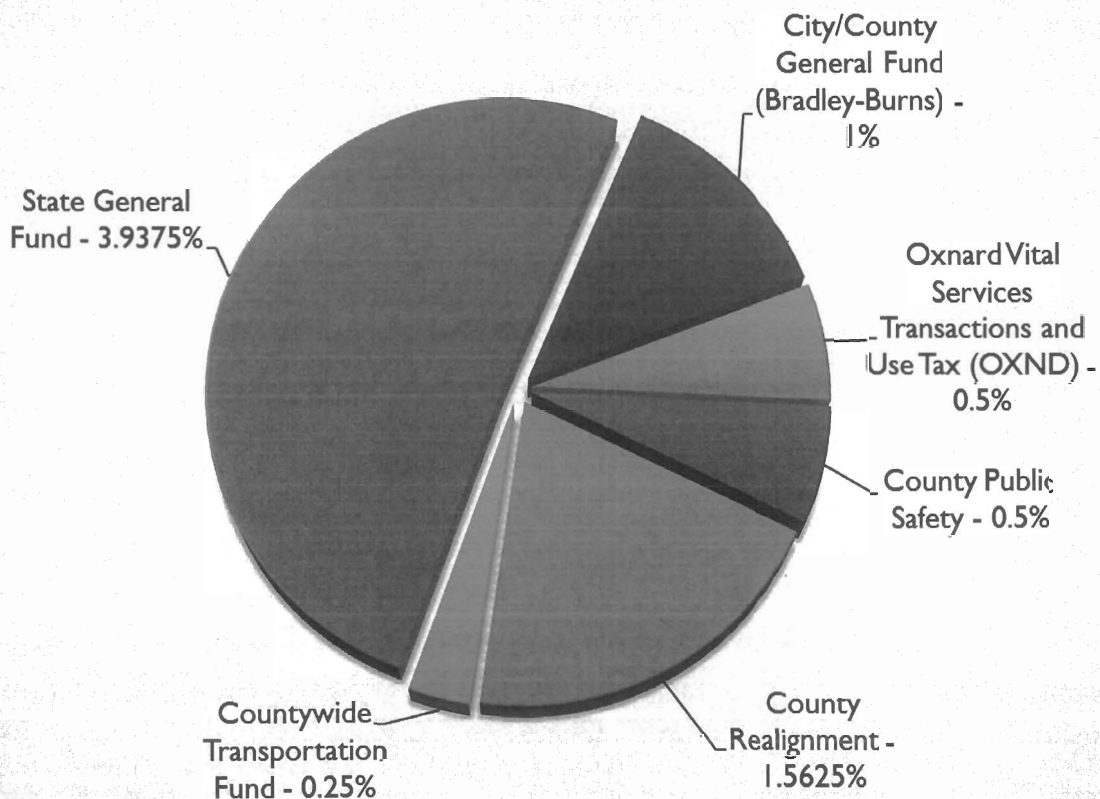
Property Tax Table: \$54.1 million

Category	Parcels	Percentage
Residential	41,485	58%
Commercial	1,057	15%
Industrial	888	17%
Other	1,820	10%
TOTALS	45,250	100%



Data Source: HdL, Coren & Cone

Breakdown of 7.75% Sales Tax Rate



Data Source: HdL, Coren & Cone

Sales Tax and Measure O Revenues (in millions)

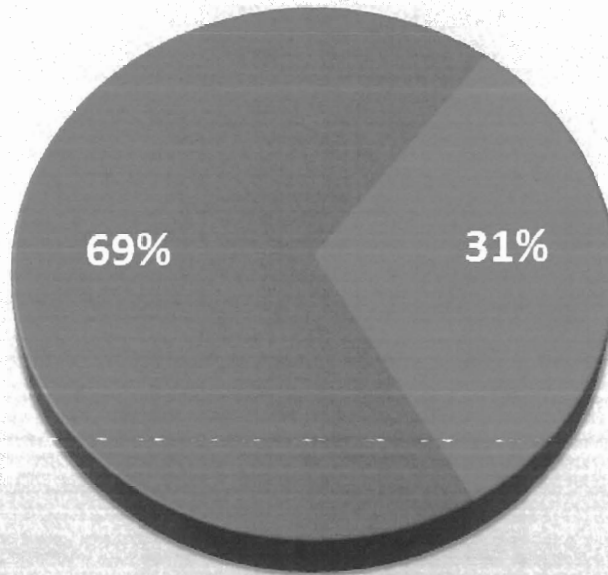
Total Tax Revenues: \$44.5 million

**Sales Tax
\$30.5**

69%

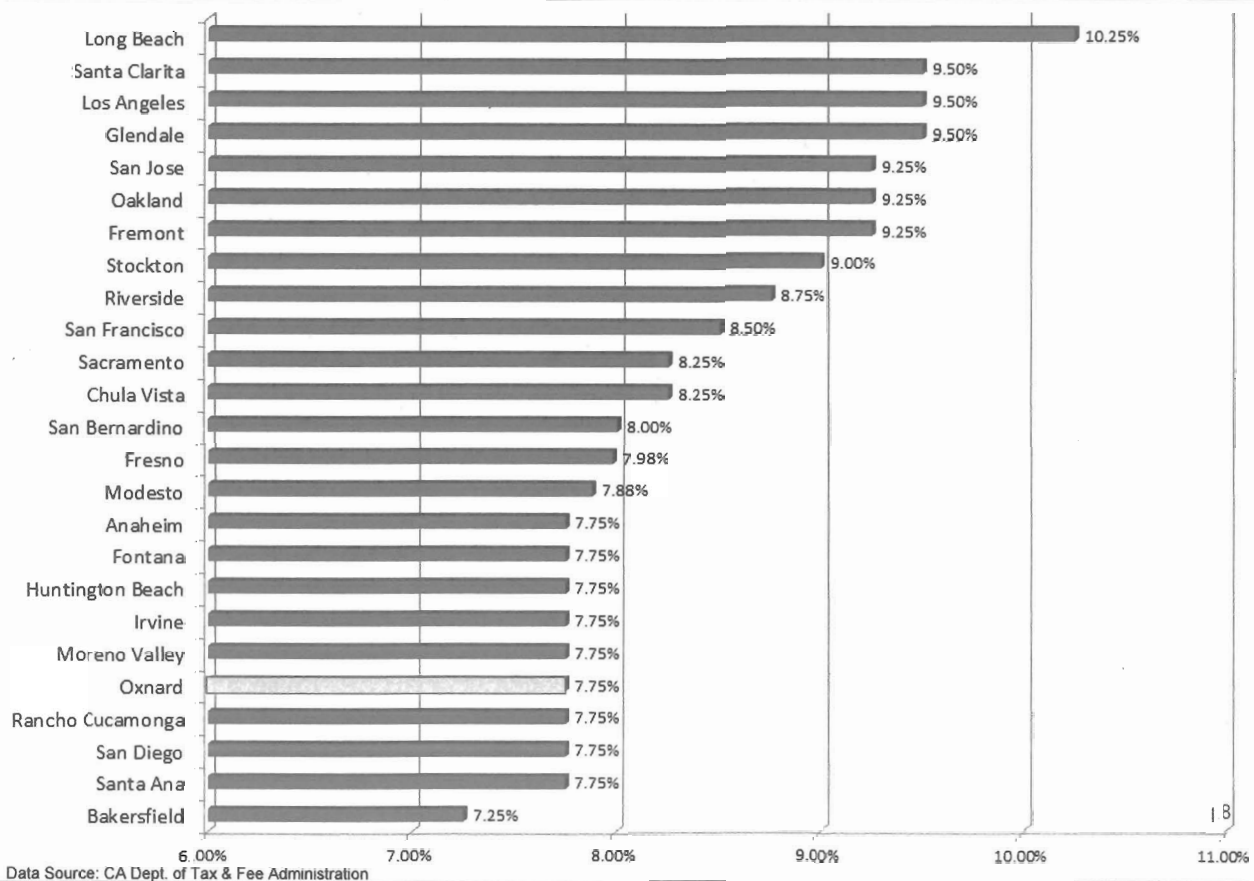
31%

**Measure O
\$14.0**



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Sales Tax Rates - Largest 25 Cities in California



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Measure O Funding

- ✓ ½ cent general purpose sales tax. Approved by voters in November 2008 for 20 years.
- ✓ *"To protect, maintain, and enhance vital services including police, fire, emergency response, increasing street paving/pothole repair..."*

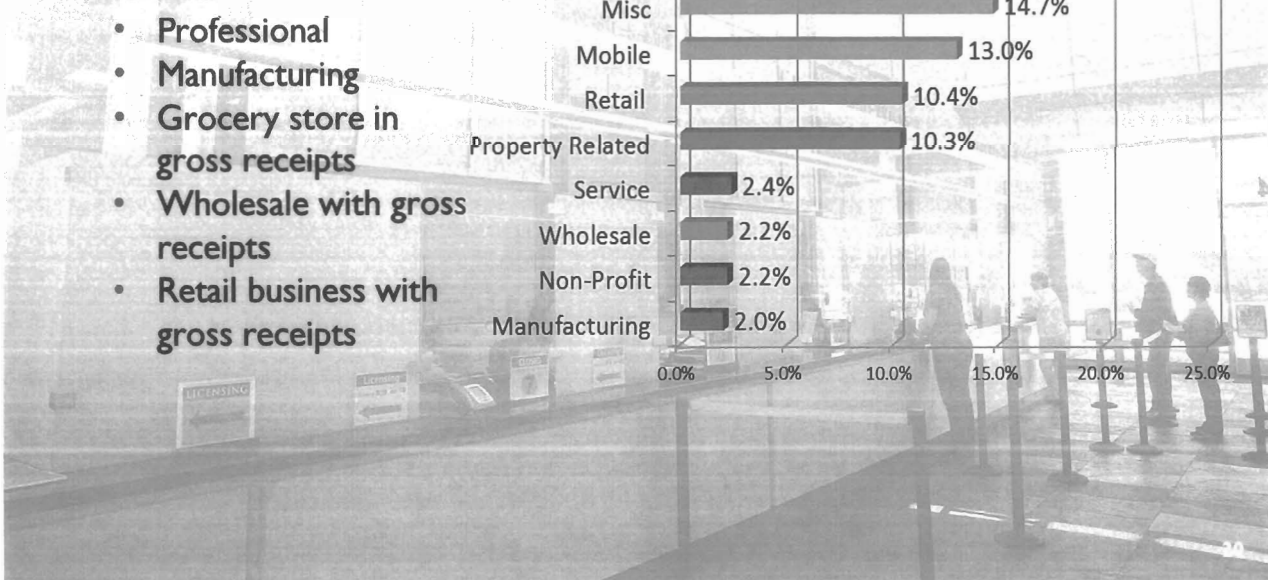
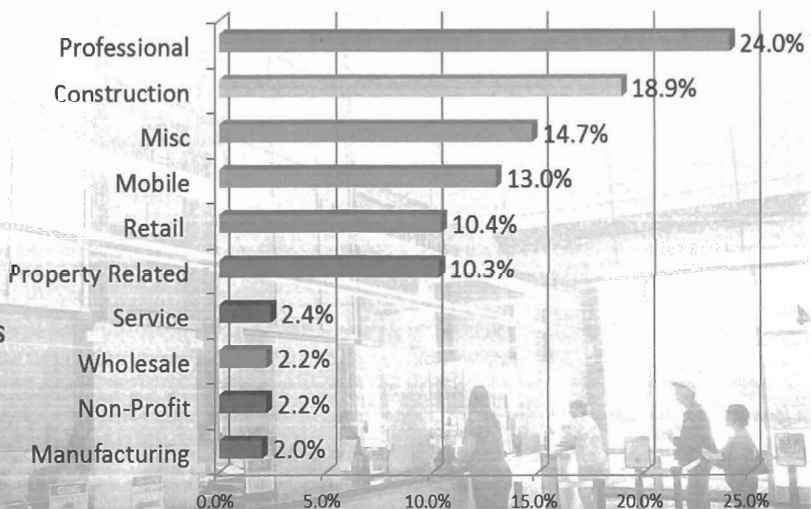
Fire Station 8 Operations	\$4.0
Enhanced Community Policing	\$2.8
Traffic and Road Improvements	\$2.2
Fire Station 8 debt payment	\$1.3
Parks and Open Space	\$1.2
City Corps Townkeeper Program	\$0.5



Business License Tax

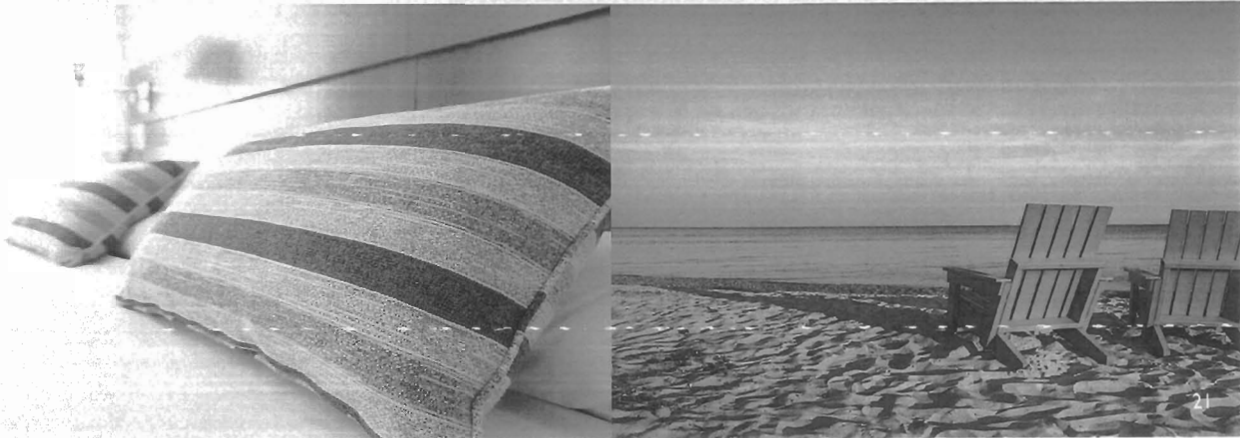
- ✓ \$5.4 million in revenue
- ✓ Over 11,000 licenses issued
- ✓ Business license types include:

- Professional
- Manufacturing
- Grocery store in gross receipts
- Wholesale with gross receipts
- Retail business with gross receipts



Transient Occupancy Tax (TOT)

- ✓ \$5.2 million in revenue
- ✓ 32 hotels / motels
- ✓ Will be conducting audit within the next few months
- ✓ Under collection of TOT on many Short-Term (Vacation) Rentals



Franchise Fees

- ✓ Franchise fees are collected from electric, gas, and cable service providers operating within City limits for the use of public right-of-way. Current franchise fees are as follows:
 - Southern California Edison
 - Southern California Gas Company
 - Time Warner - Spectrum
 - Verizon Wireless
- ✓ Projecting a \$660k decline in franchise fees

Debt - General Fund (as of 7/1/2017)

- ✓ S&P Rating - "A-" (stable outlook)
- ✓ Total Debt - \$53 million
- ✓ Annual Debt Payment - \$5.5 million



A-

STANDARD & POOR'S

RATING MARKS FOR LONG-TERM BONDS

AAA	High
AA(+/-)	↑
A(+/-)	↓
BBB(+/-)	Low

GRADES BELOW "BBB-"
ARE CONSIDERED
NON-INVESTMENT-GRADE
AKA "JUNK BOND"

23

Fire Department

Mission Statement

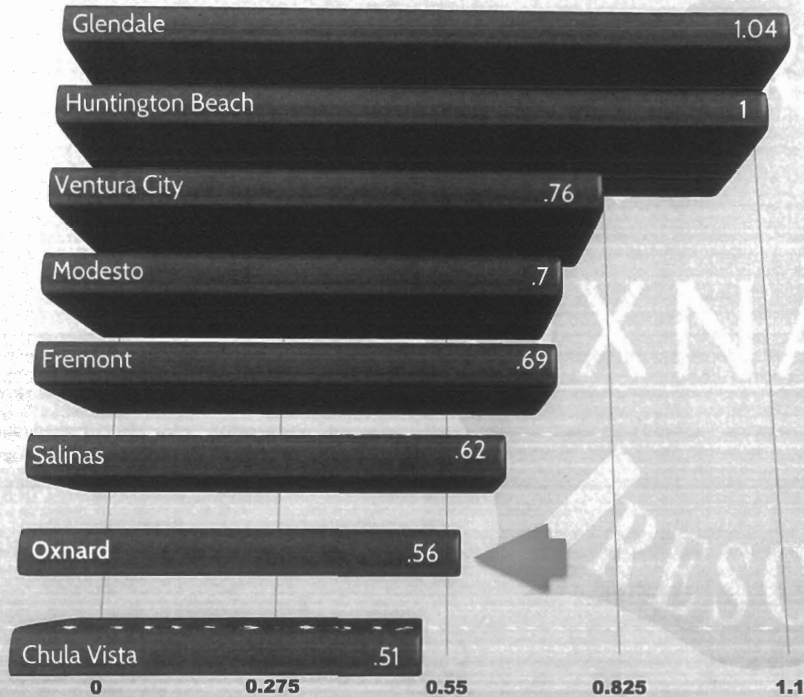
The Oxnard Fire Department is committed to providing the highest level of public safety services to our community while mitigating risks through excellent customer service, public education and community engagement.



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Fire Department

Number of Firefighters per 1,000 Residents



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Development Services



Development Services includes:

- ✓ Planning
- ✓ Building
- ✓ Development Engineering
- ✓ Code Compliance

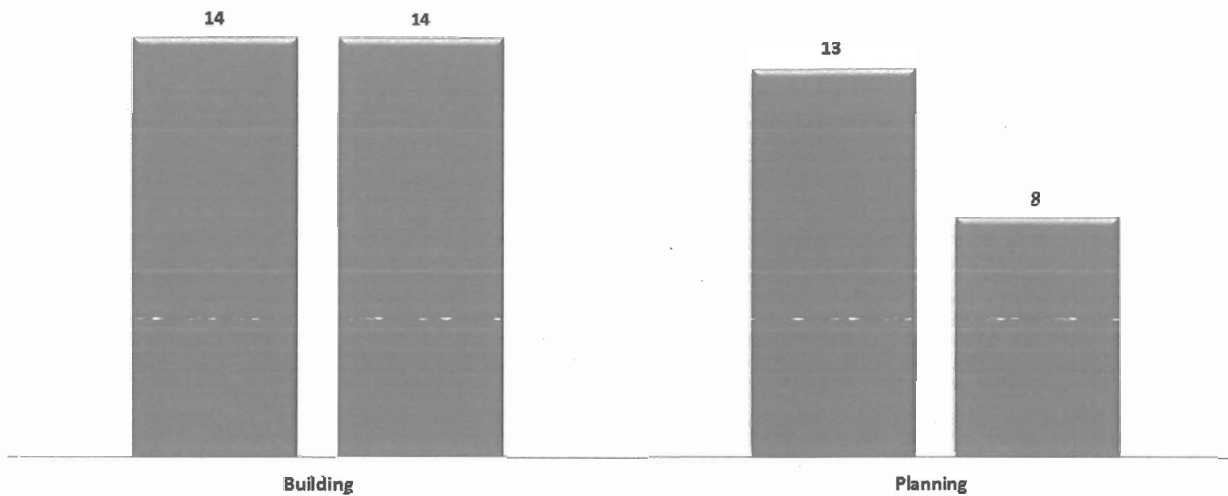


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Development Services Comparison Staffing

Oxnard vs Ventura Staffing

■ Ventura Adopted Budget FY 17/18 ■ Oxnard Adopted Budget FY 17/18



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Cultural and Community Services

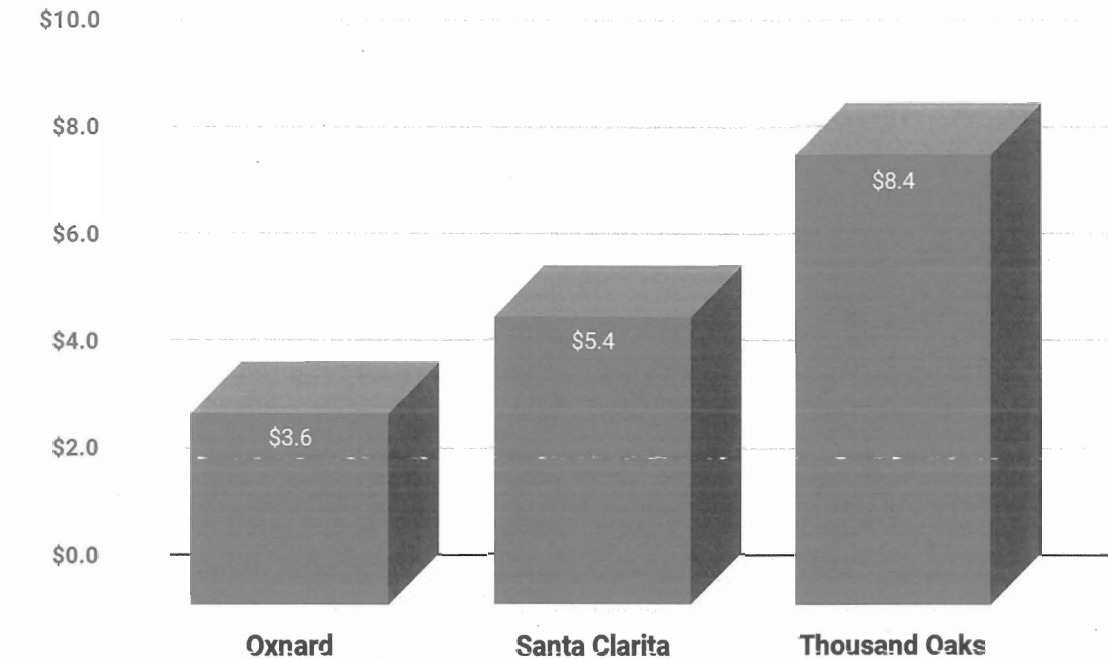
- ✓ Arts, Culture, and Entertainment
- ✓ Lifelong Learning
- ✓ Recreation
- ✓ Community Outreach and Engagement
- ✓ Youth Leadership and Development



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Cultural and Community Services

Oxnard Library Services Budget: \$3.6 million

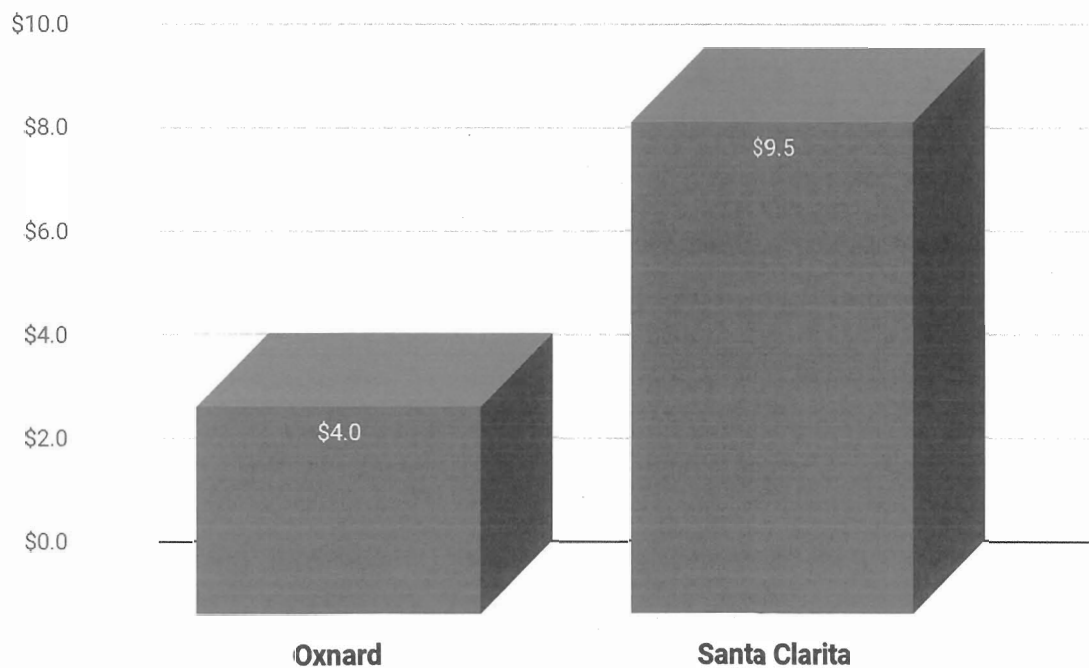


*in millions

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Cultural and Community Services

Oxnard Recreation and Community Services Budget: \$ 4 million



*in millions

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Finance Department

- ✓ General Accounting
- ✓ Budget, Research, and Reporting
- ✓ Purchasing
- ✓ Landscape Maintenance/Community Facilities Districts

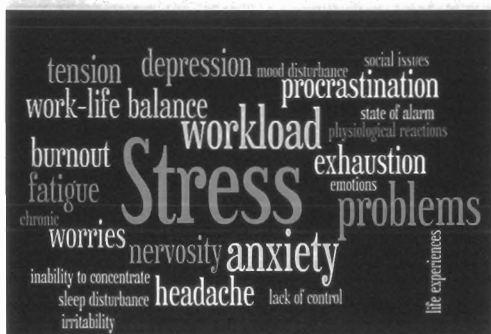


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Finance Department

Department Concerns

- ✓ Ability to meet Corrective Action Plan (CAP) deadlines
- ✓ Insufficient staffing levels per audit
- ✓ Antiquated, ineffective finance system
- ✓ Needed ongoing training for staff
- ✓ Ability to truly centralize Purchasing

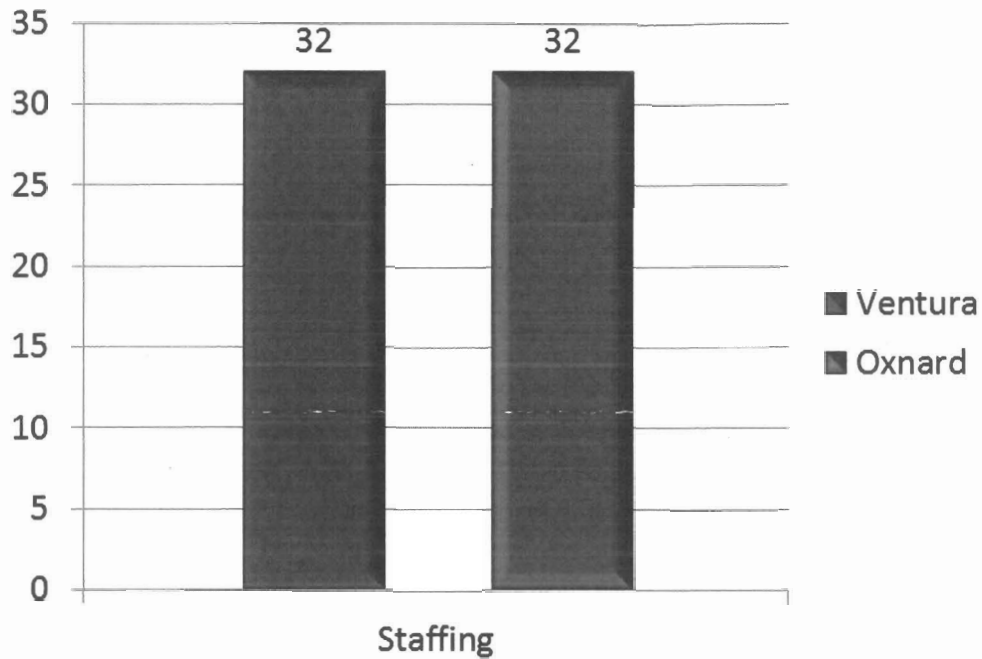


GASB GOVERNMENTAL ACCOUNTING STANDARDS BOARD

32

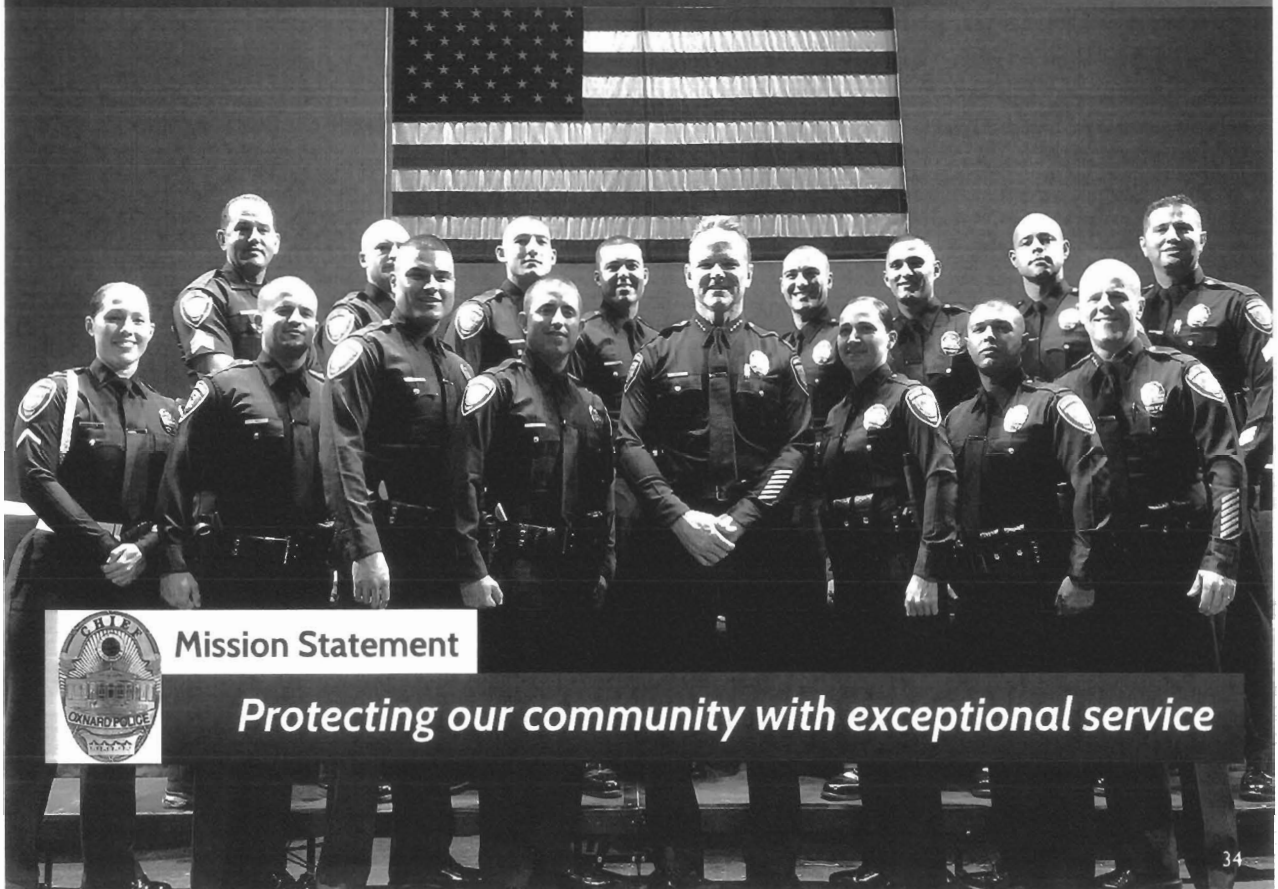
Finance Department

**Oxnard vs Ventura
Finance Staffing Levels**



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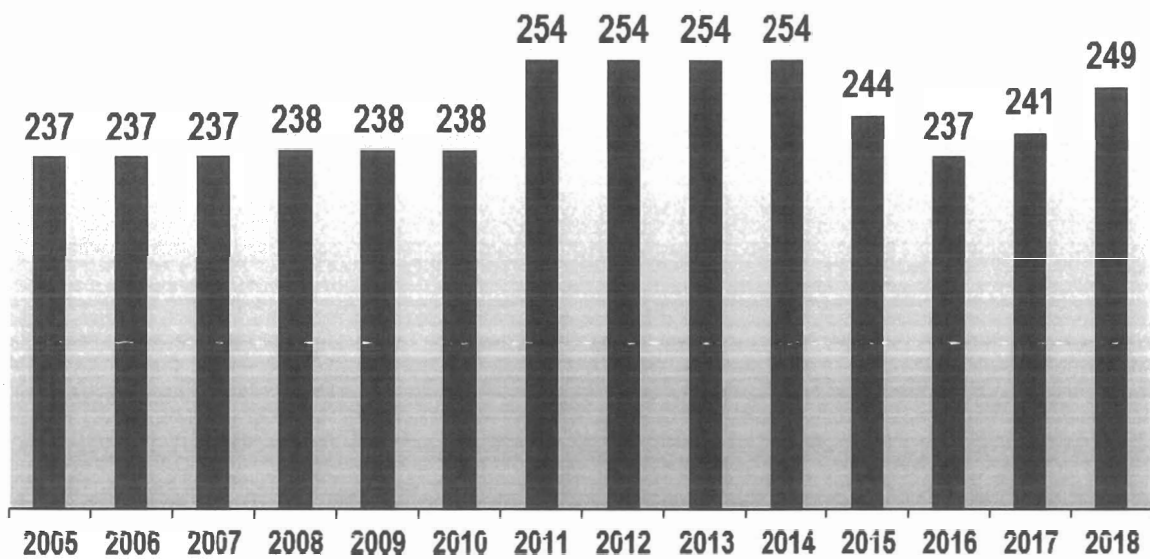
Police Department



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Police Department

Police Department Authorized Sworn Positions



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Utilities Overview

UTILITIES OVERVIEW

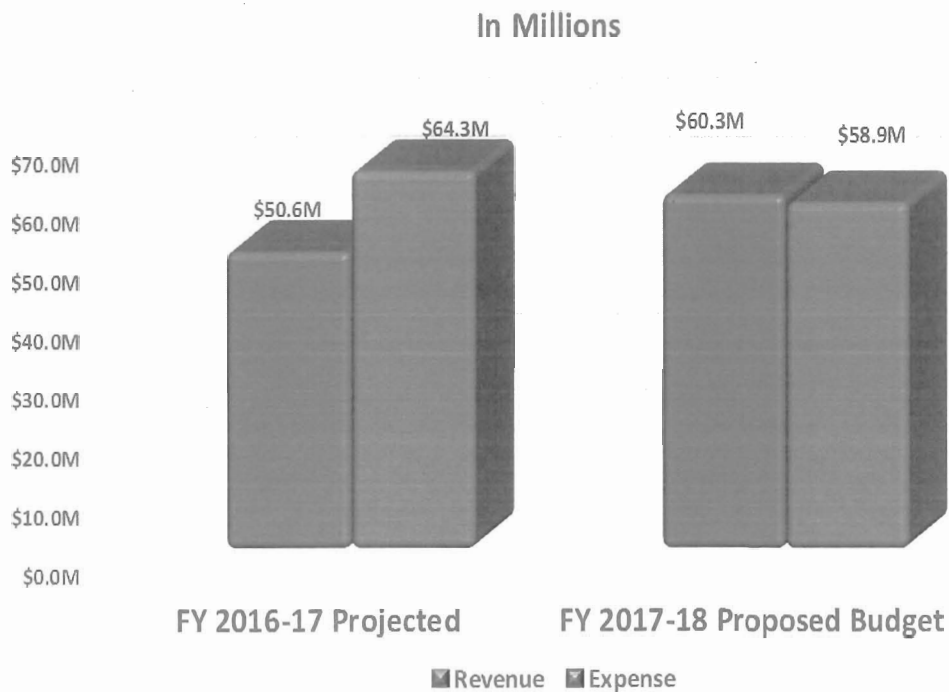
36

Water Division

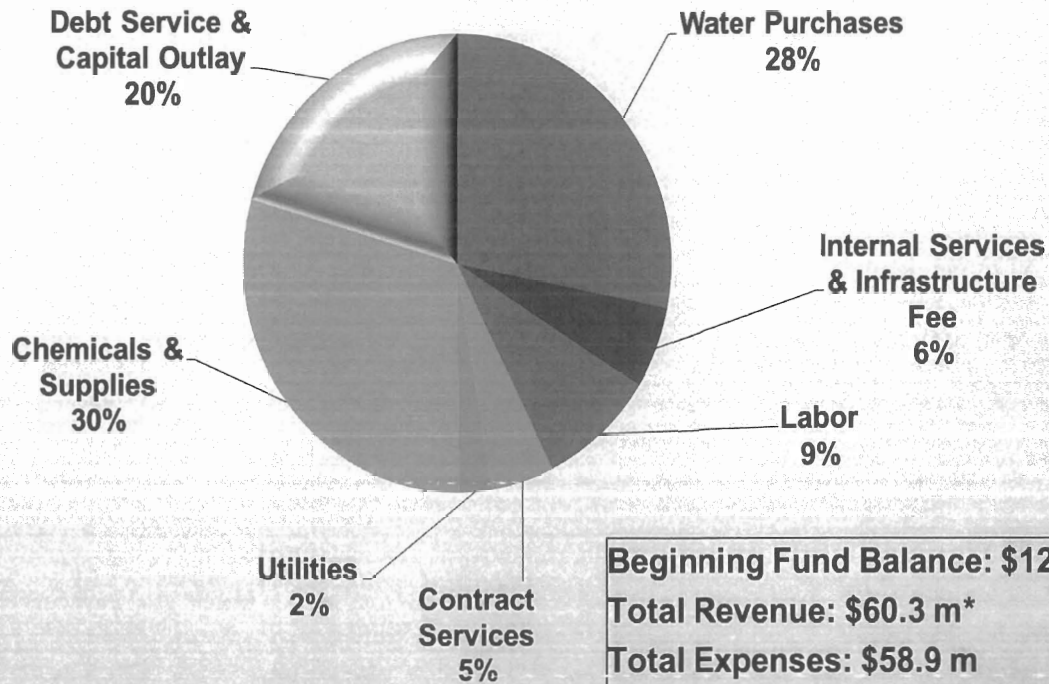
- ✓ Operate and maintain the City's water systems to provide high-quality, reliable water on demand
- ✓ 20M gallons of potable water daily
- ✓ Metering to 44,000 ratepayers
- ✓ Average 2.6M gallons of recycled water daily



Water Fund Budget Summary



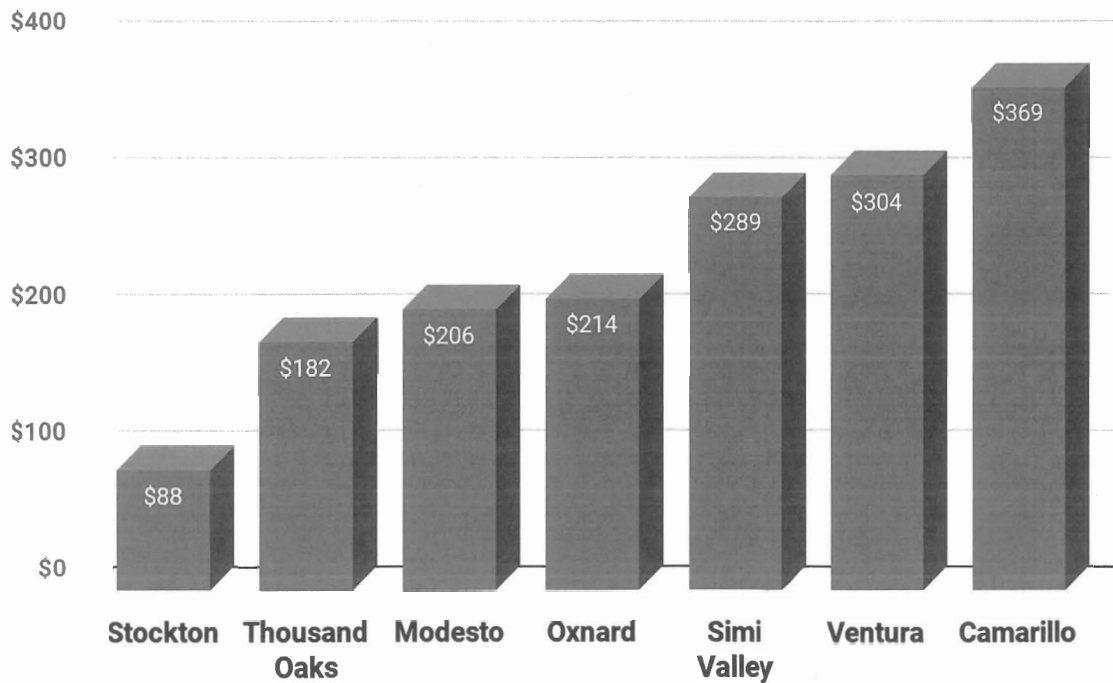
Water Division Projected Expenses



Beginning Fund Balance: \$12.6 m
Total Revenue: \$60.3 m*
Total Expenses: \$58.9 m
Ending Fund Balance: \$14.0 m

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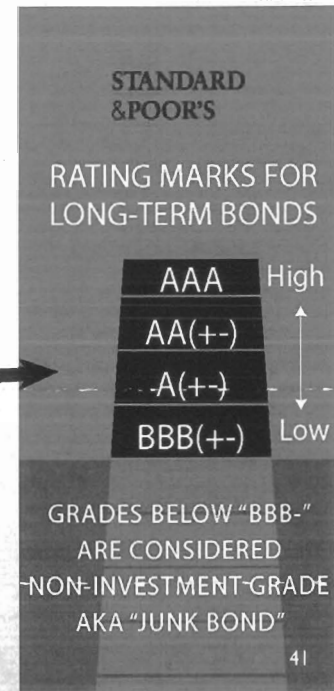
Public Works - Water Cost per Resident



40

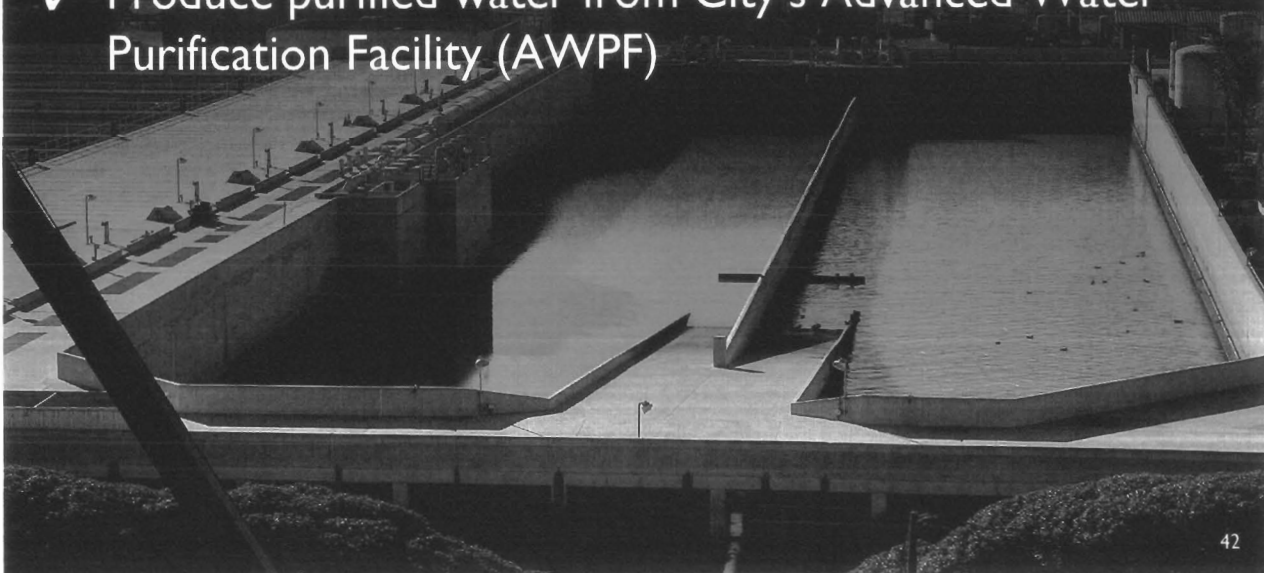
Debt - Water Fund (as of 7/1/2017)

- ✓ S&P Rating - "A" (stable outlook)
- ✓ Total Debt - \$177M
- ✓ Annual Debt Payment - \$14.5M

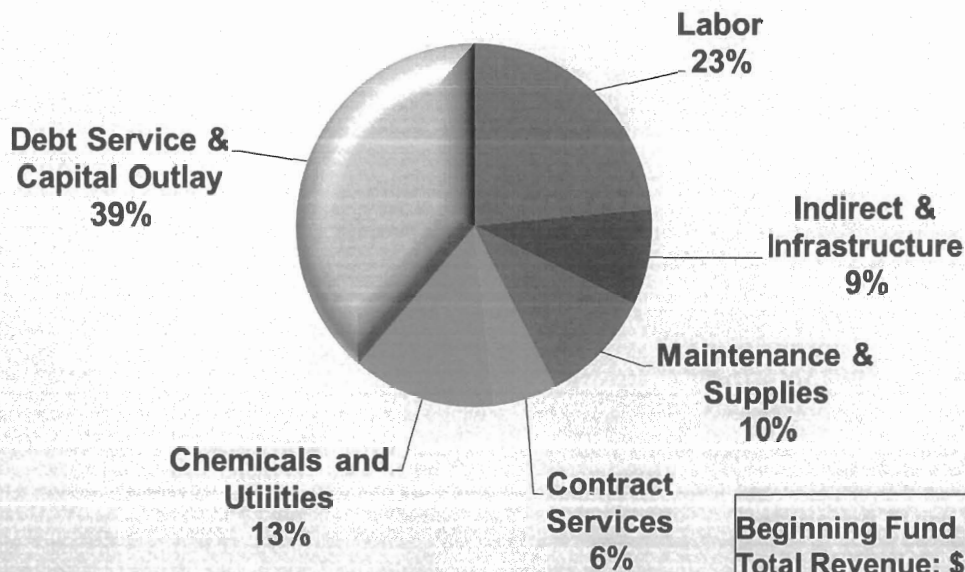


Wastewater Division

- ✓ Maintain City's wastewater collection system, including >400 miles of sewer lines and 15 lift stations
- ✓ Treat 17M-19M gallons of wastewater daily
- ✓ Produce purified water from City's Advanced Water Purification Facility (AWPF)



Wastewater Division Projected Expenses



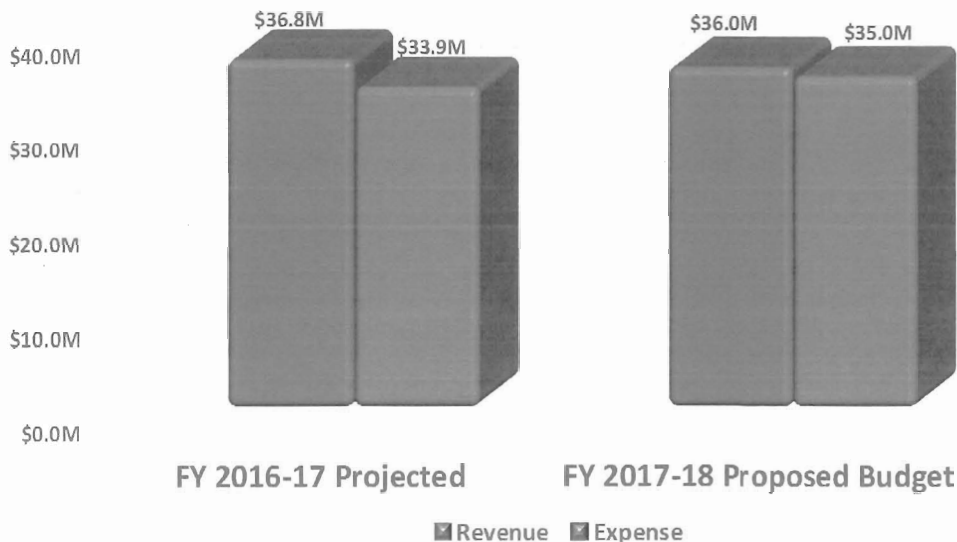
Beginning Fund Balance: \$5.6 m
 Total Revenue: \$36 m*
 Total Expenses: \$34.9 m*
 Ending Fund Balance: \$6.7 m

*Net of Operating Transfers

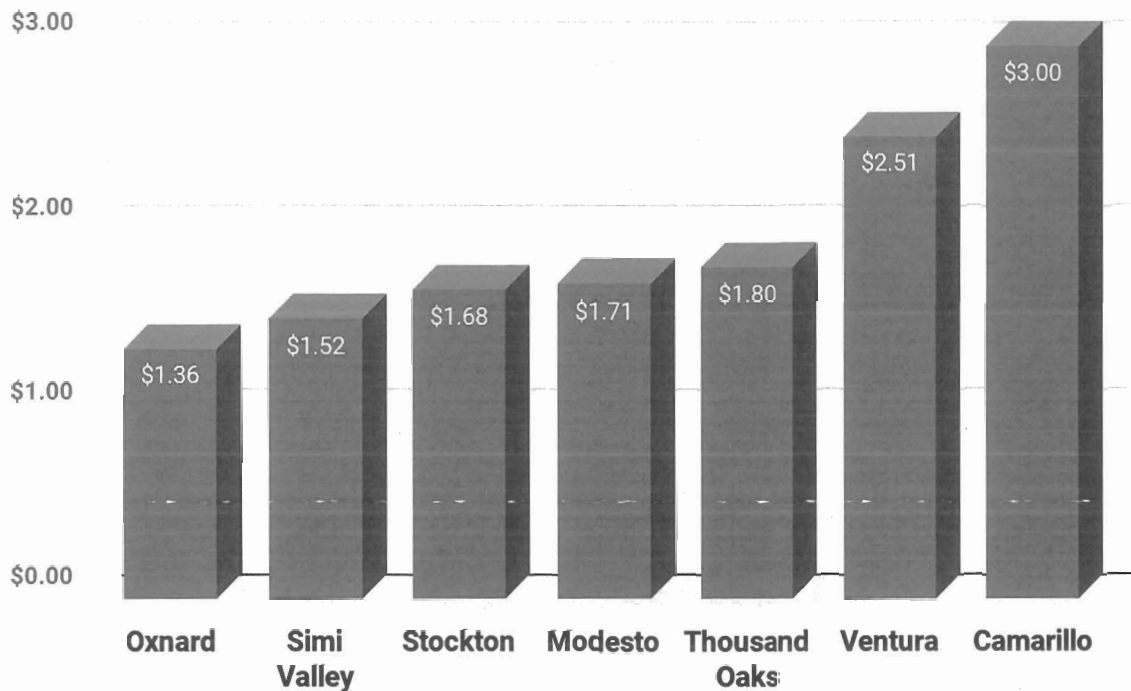
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Wastewater Budget Summary

In Millions



Public Works - Wastewater Treatment Cost per Gallon



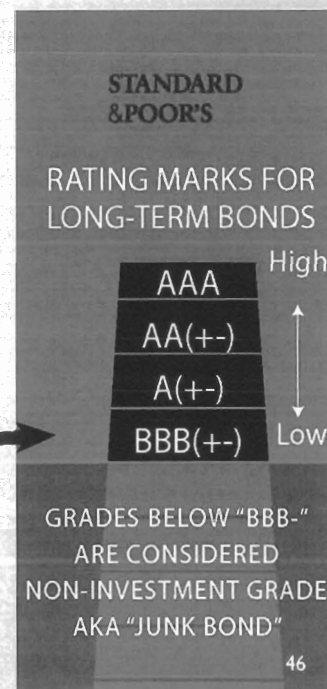
45

Debt - Wastewater Treatment Fund (as of 7/1/2017)

- ✓ S&P Rating - "BBB" (negative outlook)
- ✓ Total Debt - \$107M
- ✓ Annual Debt Payment - \$9.8M

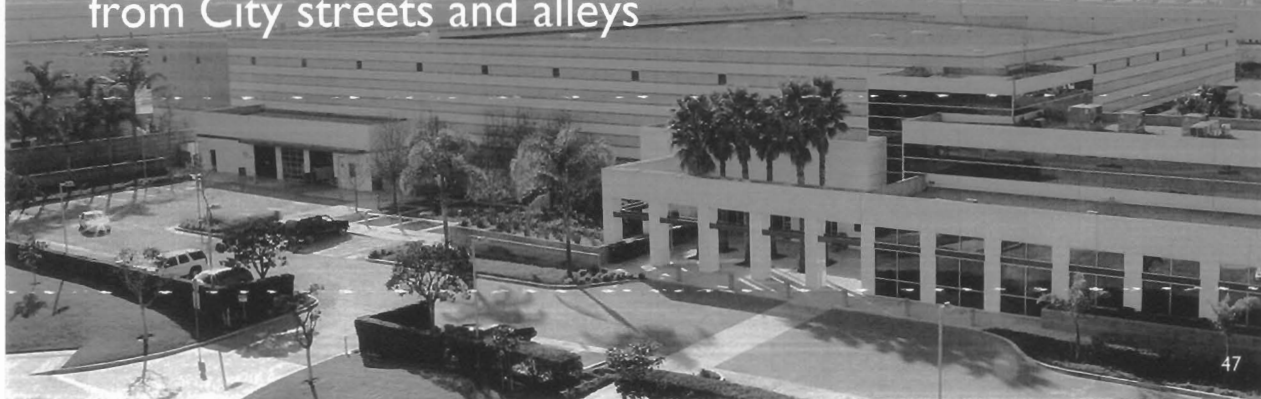


BBB

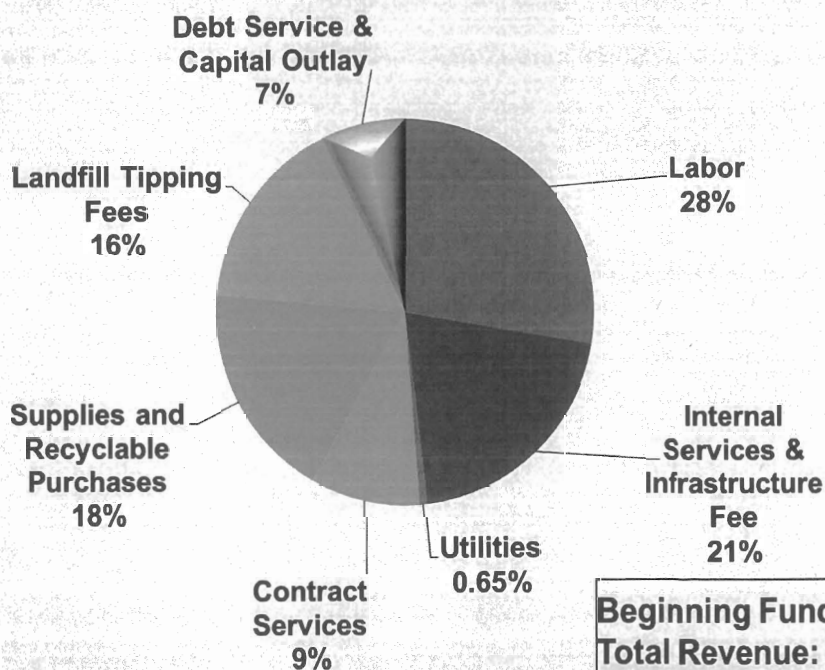


Environmental Resources

- ✓ Weekly collection: 40,000+ residential customers
- ✓ Daily collection: 2,000+ businesses and multi-family units
- ✓ Transport 200K tons of waste each year to landfills and organic processing facilities
- ✓ Removed 400 tons of illegal dumping and bulky items from City streets and alleys



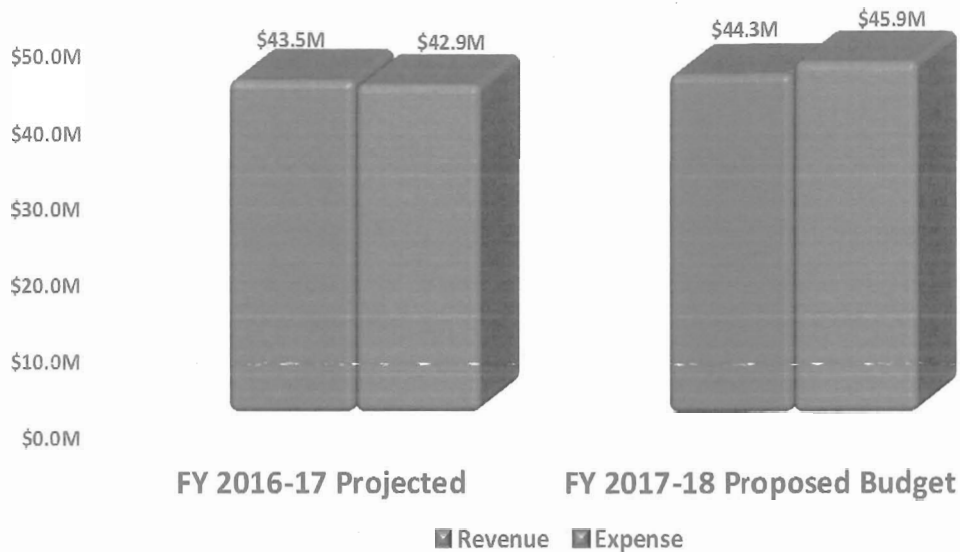
Environmental Resources Projected Expenses



Beginning Fund Balance: \$14.5 m
Total Revenue: \$44.3 m
Total Expenses: \$45.9 m
Ending Fund Balance: \$12.9m

Environmental Resources Budget Summary

In Millions



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Debt - Environmental Resources Fund (as of 7/1/2017)

- ✓ S&P Rating - No Rating
- ✓ Total Debt - \$9M
- ✓ Annual Debt Payment - \$2.7M

50

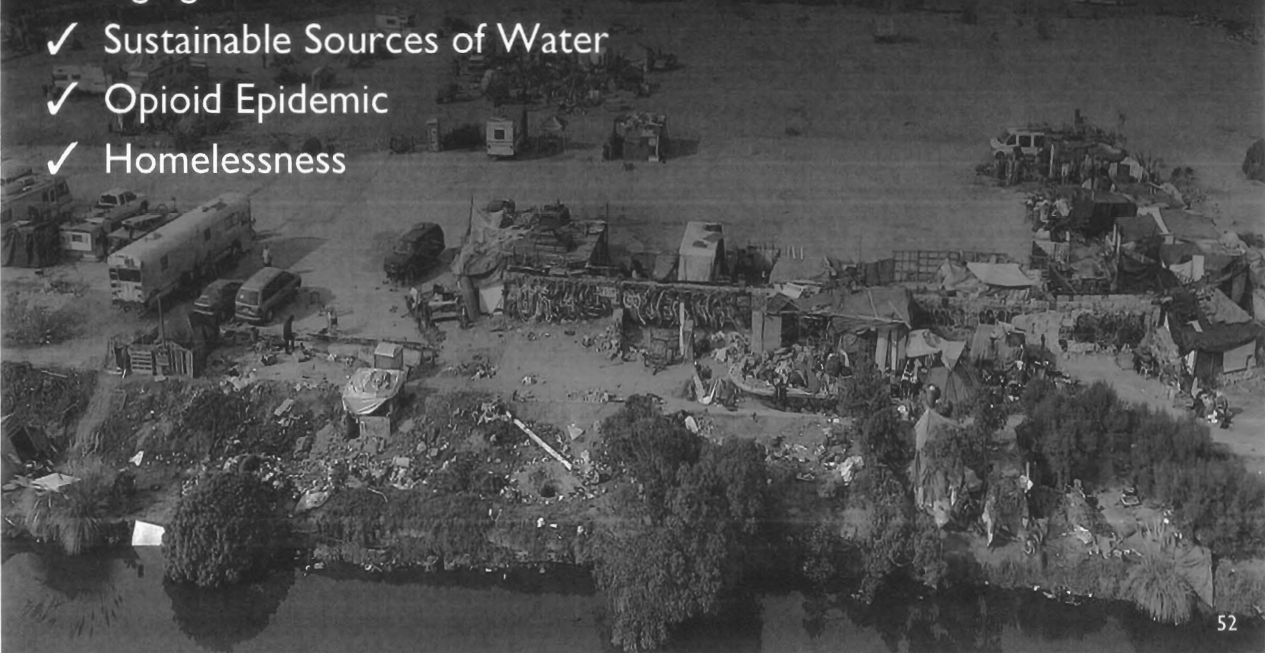
Challenging Times for City Governments



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Challenging Times for City Governments

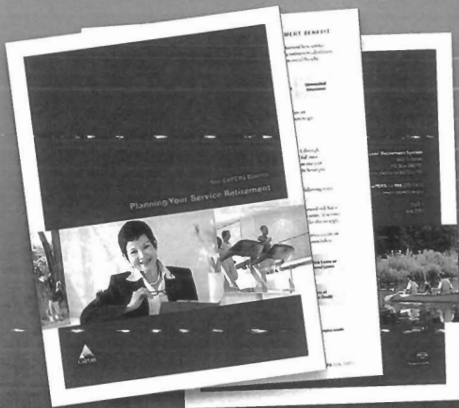
- ✓ Pension Costs
- ✓ Increasing Demands on City Resources
- ✓ Aging Infrastructure
- ✓ Sustainable Sources of Water
- ✓ Opioid Epidemic
- ✓ Homelessness



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CalPERS Pension Costs

- ✓ Cities throughout the country are struggling with increasing public pension costs
- ✓ This is the biggest threat to fiscal sustainability for many cities
- ✓ Crowding out budgets for essential services



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CalPERS Actuarial- June 30, 2016

CalPERS Actuarial - June 30, 2016	
Accrued Liability	\$913,000,000
Market Value Assets	\$644,000,000
Unfunded Accrued Liability (UAL)	\$269,000,000
Funded Ratio	71%

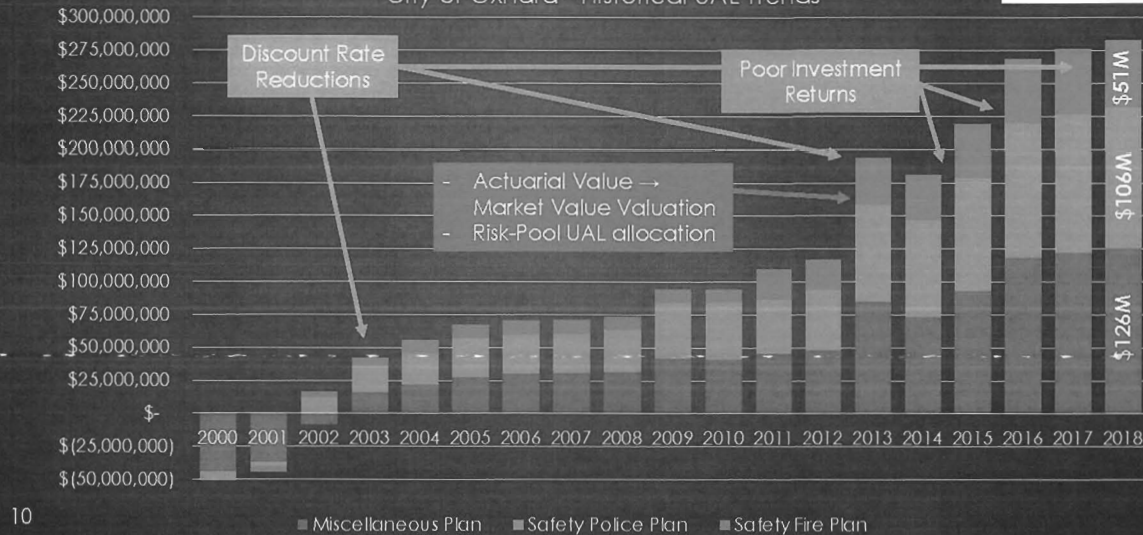
54

CalPERS Unfunded Liability Trends

Unfunded Liability Trends

**Historical
PERS Returns**
5-Year: 8.8%
10-Year: 4.4%
20-Year: 6.6%

City of Oxnard - Historical UAL Trends



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CalPERS Pension Costs

PEPRA moderates costs over time

PEPRA (Public Employees Pension Reform Act 2013)

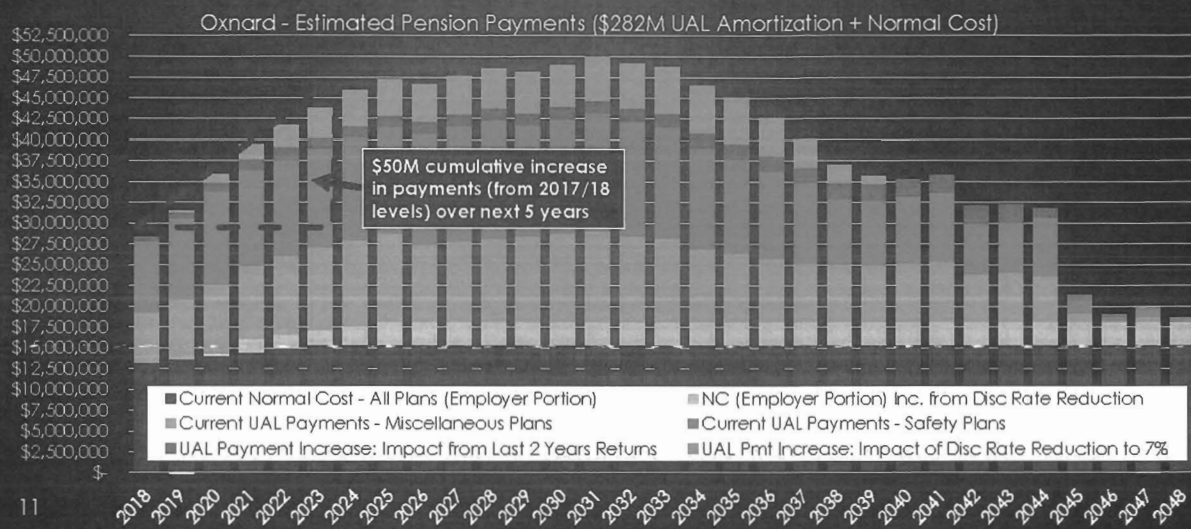


- Reduced benefits
- Increased contributions for employers and employees
- Delayed retirement ages
- Capped the amount of compensation used to calculate the benefit

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CalPERS Payment Projections

30-Year Payment Projections – October 2017 CalPERS Report



57

Sustainable Sources of Water



- ✓ The City purchases a significant portion of our water from outside agencies. This increases our financial risks.
- ✓ We must work with our local partners to bring groundwater pumping levels down to a sustainable level.

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Unprecedented Nationwide Opioid Epidemic

Nationwide:

- ✓ 16,899 Vietnam War- 1968
- ✓ 24,703 Homicides- 1991
- ✓ 44,193 Suicides- 2015
- ✓ 50,628 HIV/AIDS- 1995
- ✓ 54,589 Traffic Fatalities- 1972
- ✓ 64,070 Opioid Deaths- 2016

If an airliner crashed every week, would you notice?
Would you care?



The same number of people are dying each week from prescription painkiller overdoses.

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Homelessness

The 2018 Point In Time count was conducted in Ventura County on Feb. 22. The total number of homeless persons counted within the City of Oxnard on that date was 335.

The total number of homeless persons counted within the City of Oxnard on Jan. 24, 2017, was 461, of which 223 were unsheltered.*

The total number of homeless persons counted within Ventura County on Jan. 24, 2017, was 1,152, of which 664 were unsheltered.*

*The U.S. Department of Housing and Urban Development (HUD) defines 'unsheltered' as an individual or family who lacks a fixed, regular, and adequate nighttime residence.

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What's Your Perspective?



- ✓ Have Empty or Half Full
- ✓ Problems or Solutions
- ✓ Overwhelmed or Get Stuff Done
- ✓ Challenges or Opportunities
- ✓ Weaknesses or Strengths

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Oxnard's Strategic Priorities



1. Quality of Life
2. Organizational Effectiveness
3. Economic Development
4. Infrastructure and Natural Resources

62

Quality of Life: Accomplishments

- ✓ Double Digit Reductions in Crime
 - Crime Reduction Unit
 - Neighborhood Policing Teams
- ✓ Renewed Focus on Police Community Engagement
- ✓ Safe Homes / Safe Families
- ✓ Started Jr. City Corps Program on 3 Campuses
- ✓ Over 90,000 volunteer hours valued at \$2.2 million



City Council
Strategic Priorities

63

Quality of Life: Unfinished Business

- ✓ Create a Five Year Plan to Address Homelessness
- ✓ Youth Intervention Programs



64

Organizational Effectiveness: Accomplishments

- ✓ Strengthened Our Finance and Human Resources Departments
- ✓ Completed Majority of the 128 assessment recommendations
- ✓ Established an Internal Audit Program
- ✓ City Manager's Office Became More Engaged in Budget Process
- ✓ Initiating Priority Based Budgeting



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Economic Development: Accomplishments

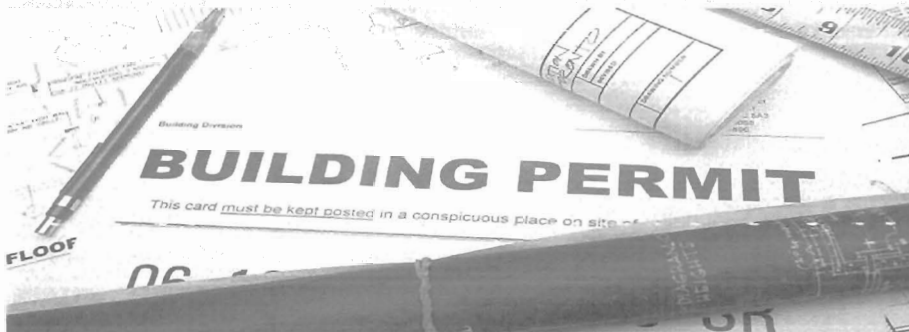
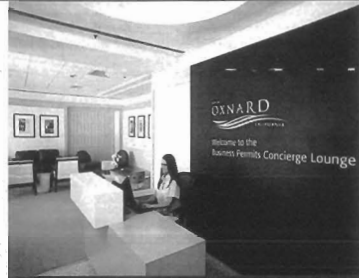
- ✓ Downtown Revitalization Vision Plan
 - Adoption of Outdoor Dining standards
 - Adoption of a Arts Hub Plan
 - Tree Trimming and Lighting Improvements
 - Kicked off Design Guideline updates
- ✓ One-Stop Shop Improvements



66

Economic Development: Unfinished Business

- ✓ Implement an Economic Development Plan
- ✓ Downtown Revitalization
 - Ongoing effort
- ✓ Economic Development Incentive Programs
- ✓ Creation of Vacation Rental Regulations
- ✓ Disposition of Successor Agency Properties



Infrastructure and Natural Resources: Accomplishments

- ✓ NRG shutting down Mandalay & Ormond power plants
- ✓ Completed Public Works Integrated Master Plan
- ✓ Created Landscape Maintenance and Community Facilities Division
- ✓ Completed Pavement Management Plan
 - Paved >177 lane miles of streets in last 3 years
- ✓ Received \$1.2M grant for Green Alley Project
- ✓ Local Coastal Plan (LCP) Update Underway
- ✓ Ormond Beach Restoration and Public Access Project Underway



City Council
Strategic Priorities

- ✓ Capital Improvement Plan
- ✓ Asset Management Program
 - Fleet / Facilities
- ✓ Environmental Resources Master Plan
- ✓ Parks & Recreation Master Plan
- ✓ Assessment of Service & Impact Fees
- ✓ Best Use of Surplus Properties



Unfunded Needs Survey

UNFUNDED NEEDS SURVEY

Unfunded Needs: Capital Improvements

- ✓ Buildings
 - Roofs/Elevators/ADA/Asbestos
- ✓ Paving
- ✓ Traffic Signals
- ✓ Parks -
 - Campus Park
 - Sports Park



Unfunded Needs: Capital Outlay

- ✓ Vehicles
- ✓ Fire Engines
- ✓ Technology
- ✓ Public Safety Radio Infrastructure



Unfunded Needs: Addressing Homelessness

- ✓ Currently use winter warming shelter
- ✓ Must be regional effort
- ✓ Solution is more than housing
- ✓ Up to \$1,000,000 annual operating expenses

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Unfunded Needs: Staffing

- ✓ Recreation
 - Youth Intervention Programs
- ✓ Development Services
 - Timely Permits & Inspections, Project Management
- ✓ Economic Development
 - Management Analyst
- ✓ Finance Staffing
- ✓ Public Works
 - Property Manager
- ✓ Police
 - Violent Crimes Task Force
- ✓ Fire
 - Advanced Life Support.



Additional Costs for Upcoming Budget

PERS UAL Increase -	\$3,300,000
Worker's Comp Insurance Increase -	\$1,300,000
Liability Insurance Increase -	\$1,300,000
Reduction in Franchise Fees -	\$ 660,000

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Ensuring Fiscal Sustainability

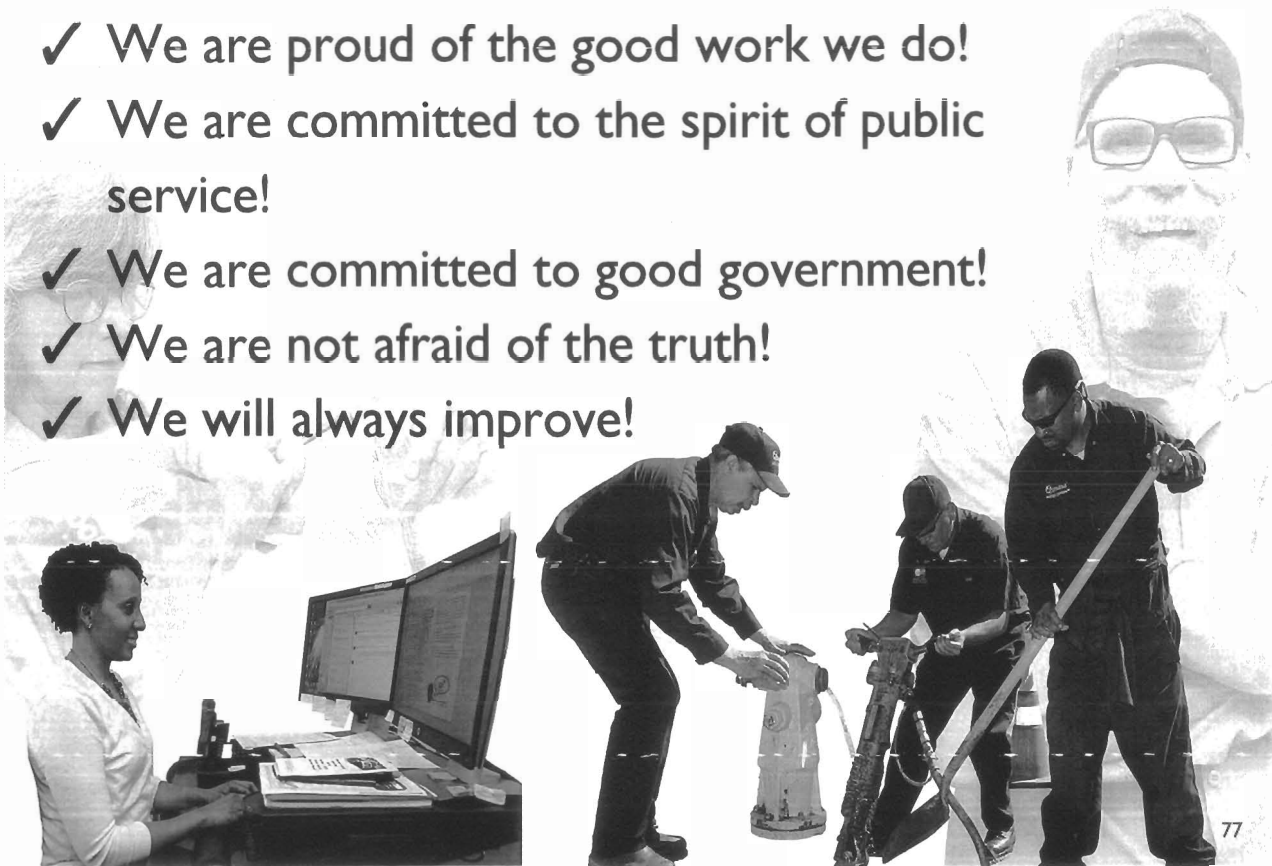


- ✓ Recognize fiscal challenges
- ✓ Right-size the organization
 - Identify core functions
 - Eliminate positions and programs
 - No growth for several years
- ✓ Structurally balance the budget
- ✓ Identify new revenue sources
- ✓ Good management matters
 - Long-term perspective
 - Focus on efficiencies
 - Leveraging outside funding sources

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Our Values and Expectations

- ✓ We are proud of the good work we do!
- ✓ We are committed to the spirit of public service!
- ✓ We are committed to good government!
- ✓ We are not afraid of the truth!
- ✓ We will always improve!



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Why We Do the Job!!



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FY 2017-2018 MEASURE “O” UPDATE

Presenters:

Jim Throop, Chief Financial Officer

Jesús Nava, Assistant City Manager

Measure “O” Citizen Oversight Committee Special Meeting

April 26, 2018

PURPOSE

1

- **FY16-17 and FY17-18 Comparison**

2

- **Revised Fund Estimates**

3

- **Provide supplemental information**

CITY OF OXNARD, CA
COMPARISON OF MEASURE "O" SALES TAX APPROPRIATIONS - TWO FISCAL YEARS

Use of Funds	FY16-17 ACTUALS	FY 17-18 REVISED BUDGET	Frequency	Expense Type
Fire: Station No. Eight Operations	\$ 3,953,809	\$ 3,838,115	Annual	Operations
Police: Neighborhood Community Policing	\$ 2,427,696	\$ 2,800,000	Annual	Operations
Fire: Station Eight Annual Lease Payment	\$ 1,389,232	\$ 1,355,918	Annual	Operations
Police: Computer Aided Dispatch & Records Management System	\$ 495,421	\$ 800,000	Annual	Operations
Fire: 2013 Fire Truck Lease Payment	\$ 169,182	\$ 169,182	Annual	Equipment
Police: Police Station Roof Repair	\$ -	\$ 626,000	One Time	Maintenance
Public Safety Vehicle Replacement	\$ 431,668	\$ -	One Time	Equipment
Police: Body Cameras	\$ 216,148	\$ -	One Time	Equipment
Fire: Station Six Roof Repair	\$ -	\$ 125,000	One Time	Maintenance
Fire: Self Contained Breathing Apparatus	\$ 100,000		One Time	Equipment
Fire: Standards of Coverage Study	\$ 11,885	\$ -	One Time	Operations
Police: Workforce Scheduling Software	\$ 431,668	\$ 60,000	One Time	Operations
Police: Animal Shelter Feasibility Study	\$ -	\$ 25,000	One Time	Operations
Public Safety: Handheld Radios (Cash Purchase vs. Financing)	\$ -	\$ 382,500	Annual	Debt - Equipment
Police: Dispatch Consoles (Cash Purchase vs. Financing)	\$ -	\$ 1,000,000	Annual	Debt - Equipment
Fire: 2 Fire Trucks (Cash Purchase vs. Financing)	<u>\$ -</u>	<u>\$ 1,600,000</u>	Annual	Debt - Equipment
Total Public Safety:	\$ 9,626,709	\$ 12,781,715		
Streets: 2014 Lease Revenue Bond Payment	\$ 1,664,900	\$ 1,673,202	Annual	Debt - Capital
Streets: Alley and Roadway Repairs	\$ 197,392	\$ 500,000	Annual	Maintenance
Sidewalks: City-wide Repairs	\$ -	\$ 250,000	One Time	Maintenance
Intelligent Transportation System Annual Maintenance	\$ 78,482	\$ 71,188	One Time	Equipment
Streets: Del Norte Arterial Resurfacing	<u>\$ 8,604</u>	<u>\$ -</u>	One Time	Maintenance
Total Streets, Alleys and Roads:	\$ 1,949,378	\$ 2,494,390		

CITY OF OXNARD, CA
COMPARISON OF MEASURE "O" SALES TAX APPROPRIATIONS - TWO FISCAL YEARS

Use of Funds	FY16-17 ACTUALS	FY 17-18 REVISED BUDGET	Frequency	Expense Type
City Corp: Youth Town Keepers Program (LBE conversion)	\$ 557,436	\$ 976,000	Annual	Operations
Parks: College Park Maintenance	\$ 482,537	\$ 500,000	Annual	Operations
Parks: College Park Program	\$ 159,730	\$ 115,000	Annual	Operations
Recreation: Police Activity League (PAL)	\$ 177,537	\$ 140,000	Annual	Operations
Recreation: Preschool To You	\$ 120,086	\$ 93,000	Annual	Operations
Parks: East Village Park Maintenance	\$ 86,756	\$ 100,000	Annual	Operations
Parks: East Village Park	\$ 57,171	\$ 42,828	One Time	Maintenance
Library: Integrated Systems	\$ 63,520	\$ 65,742	Annual	Operations
Library: Main Library Homework Center	\$ 22,277	\$ 41,309	Annual	Operations
Mobile Activity Center Services	\$ 35,667	\$ 35,000	Annual	Operations
Senior Services: Nutrition Program Enhancement	\$ 7,490	\$ 31,258	Annual	Operations
Library: Wi-Fi Service	\$ 1,689	\$ 2,000	Annual	Operations
Recreation: La Colonia Boxing Gym Improvements	\$ 8,890	\$ 29,110	One Time	Maintenance
Recreation: Day at the Park Special Needs	\$ 1,575	\$ 17,453	Annual	Operations
Senior Services: New Senior Center	\$ -	\$ 25,000	One Time	New Facility
Senior Services: Senior Program Acq & Repair	\$ 22,686	\$ 5,154	One Time	
Parks: Lemonwood Park Environmental Assessment & Land	\$ 21,449	\$ 75,134	One Time	New Facility
Parks: Del Sol Walking Track	\$ -	\$ 15,000	One Time	New Facility
Parks: Thompson Park Bathrooms	\$ 34,947	\$ -	One Time	New Facility
Parks: HCD Grant Match - Thompson Park	\$ -	\$ 56,973	One Time	Maintenance
Parks: City-wide Parks, Recreation and Open Space Master Plan	\$ -	\$ 325,000	One Time	Master Plan
Parks: Removal of Dead Trees	\$ -	\$ 50,000	One Time	Maintenance
Parks: HCD Grant Match - Campus Park	\$ -	\$ 117,000	One Time	Maintenance
Parks: HCD Grant Match - Lathrop Park	\$ -	\$ 110,000	One Time	Maintenance
Parks: HCD Grant Match - Beck Park	\$ -	\$ 110,000	One Time	Maintenance
Parks: HCD Grant Match - 5 Points Property Land Acq.	\$ -	\$ 278,000	One Time	Maintenance
Total Parks, Recreation, Library, Senior Services & Library:	\$ 1,861,443	\$ 3,355,961		

CITY OF OXNARD, CA

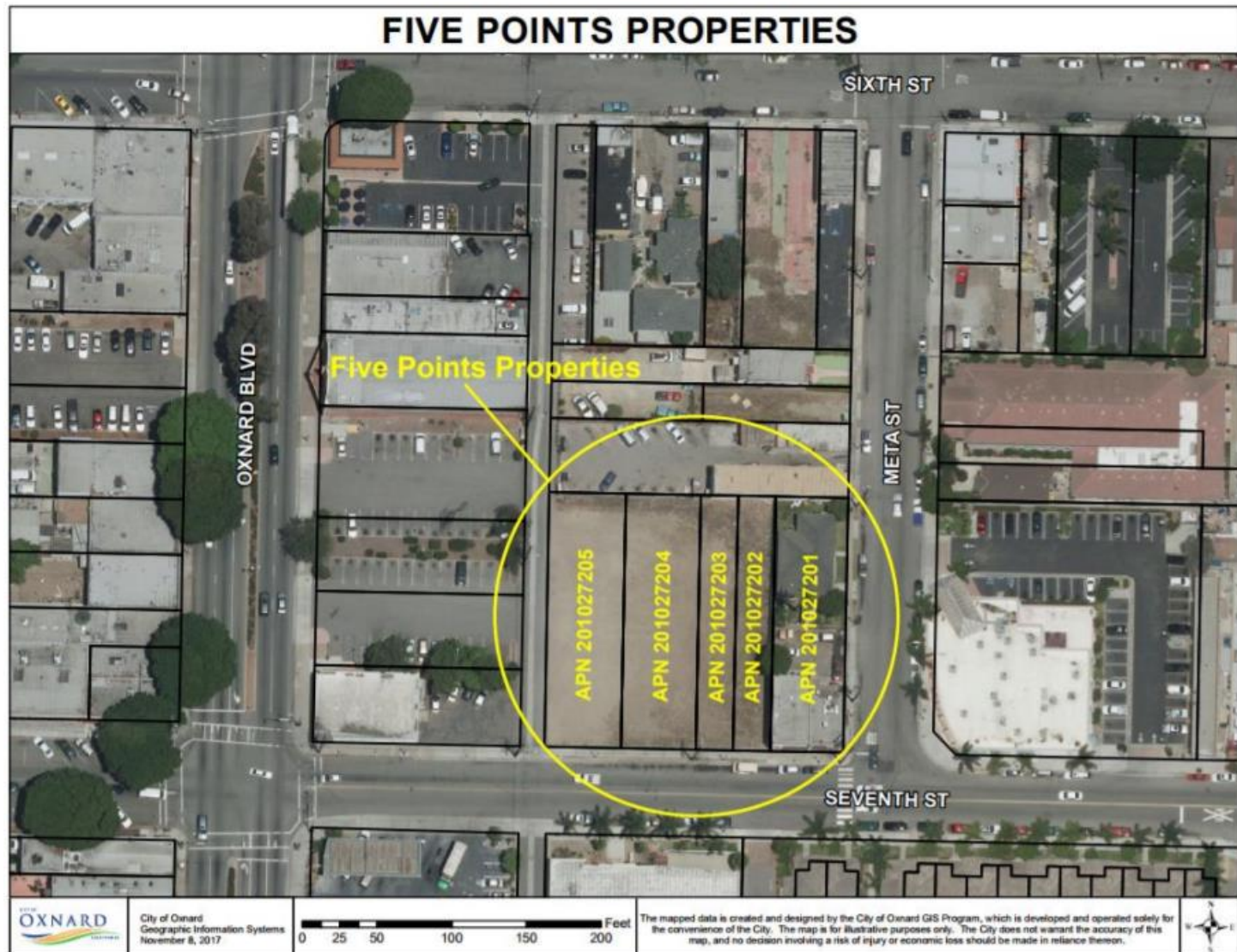
COMPARISON OF MEASURE "O" SALES TAX APPROPRIATIONS - TWO FISCAL YEARS

Use of Funds	FY16-17 ACTUALS	FY 17-18 REVISED BUDGET	Frequency	Expense Type
City Facilities: Elevator Renovation at 305 Third Street	\$ -	\$ 250,000	One Time	Maintenance
City Facilities: PACC Auditorium Repairs	\$ -	\$ 350,000	One Time	Maintenance
City Facilities: City-wide Fiber Optic Master Plan	\$ -	\$ 100,000	One Time	Master Plan
Total City Facilities:	\$ -	\$ 700,000		
Code Enforcement: Safe Homes & Safe Families	\$ -	\$ 100,000	Annual	Operations
Environmental Protection: Ormond Beach Enhancements	\$ 20,127	\$ 300,000	Annual	Master Plan
Citizen Engagement: Spanish Language Translation Services	\$ 52,638	\$ 56,807	Annual	Operations
Education & Employment: EPA Job Training 2013-2016	\$ 21,906	\$ 117,346	One Time	Operations
Education & Employment: Summer at City Hall Internship Stipends	\$ -	\$ 25,000	One Time	Operations
Total Other Expenditures:	\$ 94,671	\$ 599,153		
Grand Totals:	\$ 13,532,200	\$ 19,681,219		

HCD GRANT MATCH: 5 POINTS LAND ACQUISITION (11/14/2018)

Number	Parks	HCD	Measure O	Total
1	Durley Park	\$537,547		\$537,547
2	Del Sol Park	\$475,000		\$475,000
3	Thompson Park	\$188,027	\$56,973	\$245,000
4	Lathrop Park		\$110,000	\$110,000
5	Beck Park		\$110,000	\$110,000
6	Colonia Park	\$60,000		\$60,000
7	Campus Park	\$43,000	\$117,000	\$160,000
8	5 Points Property		\$278,000	\$278,000
9	Carty Park	\$30,000		\$30,000
Total		\$1,333,574	\$671,973	\$2,005,547

LAND TO BE ACQUIRED FOR NEW PARK



HIGHLIGHTED RECREATION PROGRAMS SERVING OUR RESIDENTS



MAC is coming to your neighborhood!

Activities, arts & crafts, various sports, board games and much more! Jolly Jump and City Corps Train visit every Friday!

Times and locations vary from week to week, and two sessions are offered daily. Below is a complete schedule for this program.

2018 MAC Schedule

June 18 – 22

10am – 1pm: College Estates Park

3pm – 6pm: Via Marina Park

June 25 – 29

10am – 1pm: Southwinds Park

3pm – 6pm: Sierra Linda Park

July 2 – 6

10am – 1pm: Sierra Linda Park

3pm – 6pm: Oxnard Beach Park

July 9 – 13

10am – 1pm: East Park

3pm – 6pm: Colonia Park

July 16 – 20

10am – 1pm: Rio Lindo Park

3pm – 6pm: Eastwood Park

July 23 – 27

10am – 1pm: Thompson Park

3pm – 6pm: Carty Park

July 30 – August 3

10am – 1pm: Pleasant Valley Park

3pm – 6pm: Sea Air Park

August 6 – 10

10am – 1pm: Lemonwood Park

3pm – 6pm: Vineyard Park

DAY at the PARK
PHYSICALLY CHALLENGED & SPECIAL NEEDS

*Join us for an afternoon of group and individual activities!
We have arts and crafts, games, a jolly jump and the City Corps Train!*

Located at
OXNARD BEACH PARK
1601 Harbor Blvd. in Oxnard.

11:00 am to 2:00 pm

On the following dates in 2018:
MAY 12 • JUNE 16 • JULY 8
AUGUST 18 • SEPTEMBER 15 • OCTOBER 20

For more information, call Senior Services and Special Populations at (805) 385-8020.
*Event is free, however, participants must pay for parking.

SPECIAL POPULATIONS

CITY OF OXNARD
CALIFORNIA

USE OF LEASE PURCHASE AGREEMENT FOR PUBLIC SAFETY EQUIPMENT

Use of Measure O Cash vs. Lease Payments

Use of Funds	Approved Amount	Lease Payment	Estimated Lease Term (Years)	Estimated Total Payments	Estimated Financing Costs	Budget Commitment	Expense Type
Public Safety: Handheld Radios	\$ 382,500	\$ 80,987	5	\$ 404,935	\$ 22,435	Annual	Debt - Equipment
Police: Dispatch Consoles	\$1,000,000	\$ 214,303	5	\$1,071,515	\$ 71,515	Annual	Debt - Equipment
Fire: 2 Fire Trucks	\$1,600,000	\$ 338,769	5	\$1,693,845	\$ 93,845	Annual	Debt - Equipment

Note: Final lease terms for the fire trucks may be extended to 7 years based on life expectancy and use of equipment.

FEBRUARY FUND ESTIMATES (IN MILLIONS)

Audited Ending FY15-16 Fund Balance	\$7.23
FY16-17 Revenues	16.08
FY16-17 Expenditures	-12.78
Audited Ending FY16-17 Fund Balance	\$10.53
FY17-18 Projected / Budgeted Revenues	15.95
FY17-18 Appropriations to date + Proposed Augmentations	-19.78
Estimated Ending FY17-18 Fund Balance - Revised	\$6.71

REVISED FUND ESTIMATES (IN MILLIONS)

Audited Ending FY15-16 Fund Balance	\$7.23
FY16-17 Revenues	16.08
FY16-17 Expenditures	-13.53
Audited Ending FY16-17 Fund Balance	\$9.78
FY17-18 Estimated Revenues	15.95
FY17-18 Estimated Expenses	-13.63
Estimated Ending FY17-18 Fund Balance - Revised	\$12.10



QUESTIONS



ANSWERS