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AGENDA
OXNARD CITY COUNCIL
PUBLIC WORKS AND TRANSPORTATION COMMITTEE
Council Chambers, 305 West Third Street
February 27, 2024
Regular Meeting - 8:30 to 10:00 PM

Zoom details to call-in for public comment during a meeting:

1. Dial Phone Number: (888) 475-4499
2. Enter Meeting ID: 811 9381 6263
3. Passcode: 850605

If you wish to speak during public comments or a particular item on the agenda, please sign-on by following the zoom call-in steps listed above. Once the presiding officer calls for public speakers, press *9 to raise your hand to inform the City Clerk you would like to speak during the public speaking section for that particular item on the agenda, while in the zoom waiting room. Press *6 when asked to unmute. Listen to the instructions provided virtually on the phone while on hold in the zoom waiting room. Please note that there is a slight time delay when viewing the meeting via television.

IN ACCORDANCE WITH ASSEMBLY BILL 2449, MEMBERS OF THE LEGISLATIVE BODY MAY MEET IN-PERSON OR REMOTELY. TO PARTICIPATE REMOTELY VISIT WWW.OXNARD.ORG.

To find out how you may provide public comment, please refer to the instructions below or at [www.https://www.oxnard.org/city-meetings/](https://www.oxnard.org/city-meetings/).

The public may view the meeting from home on Spectrum channel 10, Frontier channel 35, or YouTube at [Youtube.com/oxnardnews](https://www.youtube.com/oxnardnews). Video recordings of the meeting are typically available online following the meeting at the City's website at www.oxnard.org/city-meetings.

*Please see the link for the Measure M pre-recorded presentation video for each item listed on this agenda.

YOU MAY PARTICIPATE IN THE MEETING IN THE FOLLOWING WAYS:

1. ATTEND THE MEETING AT THE LOCATION LISTED ABOVE: Submit a speaker card to the City Clerk.
2. EMAIL COMMENTS OR SIGN UP TO SPEAK REMOTELY BEFORE THE MEETING
 - a. Submit a request to speak remotely by no later than 3 p.m. on the day of the meeting by using the form available at www.oxnard.org/citymeetings.
 - b. Submit an email to cityclerk@oxnard.org no later than 3 p.m. on the day of the meeting (indicate the agenda item number in the subject line). All email correspondence will be forwarded to the legislative body prior to the start of the meeting and made part of the legislative record.
 - c. Contact the City Clerk's Office at (805) 385-7803 to submit your request.
3. PROVIDING PUBLIC COMMENTS REMOTELY DURING THE MEETING

In compliance with the Americans with Disabilities Act, if you require special assistance to participate in a meeting, please contact the City Clerk's Office at 385-7803. Notice at least 72 hours prior to the meeting will enable the City to reasonably arrange for your accessibility to the meeting.

Agenda Item Time Estimates include: (Minutes for Presentation + Council Discussion + Public Comment)

- a. To provide public comment during the meeting dial (888) 475-4499 and enter the Meeting ID and Passcode listed above as the Zoom details for this meeting. When the presiding officer announces the particular item on the agenda you want to speak on, press *9 to raise your hand while in the zoom waiting room. Once called on, press *6 to unmute your phone.
- b. Public comments on agenda items will be taken following the announcement of the item. After the item is announced, members of the public may register or otherwise be recognized for the purpose of providing public comment.

Please review the Zoom instructions on the registration page to help ensure there are no technical difficulties during your comments and help you understand public comment procedures using Zoom. Detailed participation instructions can be found at www.oxnard.org/city-meetings.

In the event of a disruption which prevents a legislative body of the City of Oxnard from broadcasting a meeting using a call-in option or internet-based service option, or in the event of a disruption within the City's control which prevents members of the public from offering public comment using the call-in option or internet-based service option, the legislative body shall take no further action on items appearing on a meeting agenda until public access to the meeting via the call-in option or internet-based service option is restored. However, if any of the broadcast options are disrupted, but any of the other broadcast options is still available to the public, the legislative body may take further action on items appearing on a meeting agenda without waiting for the disrupted broadcast option(s) to be restored.

A. ROLL CALL, POSTING OF AGENDA, FLAG SALUTE

Consideration of Teleconference Participation pursuant to Assembly Bill 2449.

B. PUBLIC COMMENTS ON ITEMS NOT ON THE AGENDA

A person may address the legislative body only on matters not appearing on the agenda and within the subject matter jurisdiction of the legislative body. Speaker requests shall be submitted as set forth on the first page of this agenda. Speakers are limited to three minutes. After 30 minutes, if all speakers have not had the opportunity to speak, the remaining speakers will be given an opportunity to speak prior to adjournment of the meeting. The legislative body cannot enter into a detailed discussion or take action on any items presented during public comments at this time. Such items may only be referred to the City Manager/Executive Director/Secretary for administrative action or scheduled on a subsequent agenda for discussion. Persons wishing to speak on public hearing items should do so at the time of the hearing.

C. CONSENT AGENDA

1. City Clerk Department

SUBJECT: Approval of Minutes.

RECOMMENDATION: That the Public Works & Transportation Committee approve the minutes of the January 23, 2024 regular meeting as presented.

Contact: Rose Chaparro, (805) 385-7805

D. REPORTS

1. Public Works Department

SUBJECT: Environmental Resources (Solid Waste) Rates Update Report. (20 minutes)

RECOMMENDATION: That the Public Works & Transportation Committee recommend that the City Council receive and file the Solid Waste Rates Update Report.

Please click the following link to view the required Measure M pre-recorded presentation video: <https://youtu.be/ajc3O5krV-Q>

Contact: Michael Wolfe, (805) 385-8055

2. Public Works Department

SUBJECT: Purchase Order to McLaughlin Waste Equipment, Inc. for Metal Refuse Containers for the Environmental Resources Division. (10 minutes)

RECOMMENDATION: That the Public Works and Transportation Committee recommend that the City Council authorize the Mayor to execute a Purchase Order with McLaughlin Waste Equipment, Inc. for an amount not to exceed \$2,500,000 for a three-year term ending June 30, 2027, for metal refuse containers.

Please click the following link to view the required Measure M pre-recorded presentation video: <https://youtu.be/81TPjT8UEVs>

Contact: Michael Wolfe, (805) 385-8055

3. Public Works Department

SUBJECT: General Fund Reimbursement of Service Charges to Special Districts. (10 minutes)

RECOMMENDATION: That the Public Works and Transportation Committee recommend that the City Council approve and authorize the City Manager to approve a transfer in the amount of \$168,247.67 for reimbursement of sidewalk service charges, including interest, to 21 Landscape Maintenance Districts (Fund 120) from the General Fund (101), with the corresponding budget appropriation adjustments.

Please click the following link to view the required Measure M pre-recorded presentation video: <https://youtu.be/pLBCmB8R2aI>

Contact: Michael Wolfe, (805) 385-8055

E. ITEMS FOR FUTURE AGENDAS

F. ADJOURNMENT



**PUBLIC WORKS AND TRANSPORTATION COMMITTEE
AGENDA REPORT**

**CONSENT AGENDA
AGENDA ITEM NO. C.1**

DATE: February 27, 2024

TO: Public Works and Transportation Committee

FROM: Rose Chaparro, City Clerk, (805) 385-7805, rose.chaparro@oxnard.org

SUBJECT: Approval of Minutes.

RECOMMENDATION

That the Public Works & Transportation Committee approve the minutes of the January 23, 2024 regular meeting as presented.

BACKGROUND

Approval of Minutes.

STRATEGIC PRIORITIES

This agenda item is a routine operational item.

FINANCIAL IMPACT

There is no financial impact.

Prepared by: Rose Chaparro, City Clerk

ATTACHMENTS

1. MINUTES 01 23 2024 Public Works & Transportation

MINUTES
OXNARD CITY COUNCIL
PUBLIC WORKS AND TRANSPORTATION COMMITTEE
Council Chambers, 305 West Third Street
Regular Meeting
January 23, 2024

A. ROLL CALL, POSTING OF AGENDA, FLAG SALUTE

At 8:30 p.m., Chair Bert E. Perello called to order the regular meeting of the Oxnard City Council Public Works & Transportation Committee in the City Hall Council Chambers at 305 W. Third Street, Oxnard, California. The City Clerk called the roll and announced the posting of the agenda. Chair Bert Perello, Member Arthur Valenzuela, and Member John C. Zaragoza were present in person.

Consideration of Teleconference Participation pursuant to Assembly Bill 2449.

B. PUBLIC COMMENTS ON ITEMS NOT ON THE AGENDA

Public comments were received from Lawrence Stein.

C. CONSENT AGENDA

1. City Clerk Department

SUBJECT: Approval of Minutes.

RECOMMENDATION: That the Public Works & Transportation Committee approve the minutes of the December 12, 2023 regular meeting as presented.

It was moved by Member Zaragoza, seconded by Member Valenzuela, to approve the meeting minutes as presented. VOTE: Perello, Valenzuela, and Zaragoza voted in favor, the motion carried 3-0.

D. REPORTS

1. Public Works Department

SUBJECT: Public Project Agreement 32400281 with Quinn Company dba. Quinn Power Systems for On-Call Stationary Generators Maintenance and Minor Repair Services (Rebid), Specification No. PW 24-15R.

RECOMMENDATION: That the Public Works and Transportation Committee recommend that the City Council approve and authorize the Mayor to Execute an Agreement with Quinn Company dba Quinn Power Systems (Quinn) in the amount not to exceed \$420,000 for a three-year term ending from the effective date of the agreement for on-call stationary generators maintenance and minor repair services.

Jose Arreola, Fleet Services Manager presented and answered the Committee's questions. No public comments were received.

It was moved by Member Zaragoza, seconded by Member Valenzuela, to approve the recommended action as presented. VOTE: Perello, Valenzuela, and Zaragoza voted in favor, the motion carried 3-0.

2. Public Works Department

SUBJECT: Agreement 32400297 with Petroleum Telcom, Inc. dba Telcom, Inc. for Mobile Radio Equipment, Parts and Accessories; and Installation, Repair and Maintenance Services.

RECOMMENDATION: That the Public Works and Transportation Committee recommend that the City Council approve and authorize an Agreement with Petroleum Telcom, Inc. dba Telcom, Inc. for a one-year term with the option to extend for four consecutive one-year periods for a maximum contract term of five years, and a total contract not-to-exceed amount over the entire possible contract term of \$900,000 for Mobile Radio Equipment, Parts and Accessories; and Installation, Repair and Maintenance Services on an on-call/as-needed basis.

Jose Arreola, Fleet Services Manager presented and answered the Committee's questions. Public comments were received from Lawrence Stein.

It was moved by Chair Perello, seconded by Member Valenzuela, to approve the recommended action as presented. VOTE: Perello, Valenzuela, and Zaragoza voted in favor, the motion carried 3-0.

3. Public Works Department

SUBJECT: Agreement 32400334 with J I Gandara Transport for Supplemental Waste Transfer Hauling Services for the Del Norte Regional Recycling and Transfer Station.

RECOMMENDATION: The Public Works and Transportation Committee recommend that the City Council approve and authorize the Mayor to execute an Agreement with J I Gandara Transport for an amount not to exceed \$5,000,000 for an initial one-year term, with an option to extend for two additional one-year terms; ending March 1, 2027, to provide supplemental waste transfer hauling services for the Del Norte Regional Recycling and Transfer Station.

Eric Zetz, Environmental Resources Manager presented and answered the Committee's questions. Public comments were received from Lawrence Stein.

It was moved by Member Valenzuela, seconded by Member Zaragoza, to approve the recommended action as presented. VOTE: Perello, Valenzuela, and Zaragoza voted in favor; the motion passed 3-0.

4. Public Works Department

SUBJECT: Department-Wide Blanket Purchase Order (#32400318) for a Not to Exceed Amount of \$455,000 with Consolidated Electrical Distributors dba Royal Industrial Solutions, Specification No. PW 23-39.

RECOMMENDATION: That the Public Works and Transportation Committee recommend that the City Council approve and authorize the Purchasing Agent to execute a Blanket Purchase Order with Consolidated Electrical Distributors, dba Royal Industrial Solutions, for a not-to-exceed amount of \$455,000 through June 30, 2024, with an option to extend through June 30, 2025.

Steve Howlett, Assistant Public Works Director presented and answered the Committee's questions. No public comments were received. Discussion ensued among the committee and staff.

It was moved by Chair Perello, seconded by Member Valenzuela, to approve the recommended action as presented. VOTE: Perello, Valenzuela, and Zaragoza voted in favor; the motion passed 3-0.

E. ITEMS FOR FUTURE AGENDAS (No requests were made.)

F. ADJOURNMENT

There being no further business on the agenda, and without objection, Chair Perello adjourned the meeting at 9:08 p.m.

ROSE CHAPARRO

City Clerk

BERT E. PERELLO

Chair



PUBLIC WORKS AND TRANSPORTATION COMMITTEE AGENDA REPORT

REPORTS AGENDA ITEM NO. D.1

DATE: February 27, 2024

TO: Public Works and Transportation Committee

FROM: Michael Wolfe, Public Works Director, (805) 385-8055, michael.wolfe@oxnard.org

SUBJECT: Environmental Resources (Solid Waste) Rates Update Report. (20 minutes)

RECOMMENDATION

That the Public Works & Transportation Committee recommend that the City Council receive and file the Solid Waste Rates Update Report.

Please click the following link to view the required Measure M pre-recorded presentation video: <https://youtu.be/ajc3O5krV-Q>

BACKGROUND

At the December 5, 2023, City Council meeting, an agenda item was presented with solid waste rate scenarios. At that meeting, staff and the City's solid waste rate consultant (Raftelis) discussed topics including the rate-setting process, legal requirements, financial planning, solid waste cost of service, and rate design. Four solid waste rate scenarios developed by Public Works staff and Raftelis were discussed extensively with the City Council.

DISCUSSION

At the December 5, 2023, City Council meeting, the City Council provided their feedback and recommended Scenario 3: *Rate Adjustments and Full Capital Expenditures*. Scenario 3 fully funds the projected revenue requirements with greater near-term rate adjustments, but lower overall increases over the five-year rate adjustment period compared to Scenario 4. (Please see the attached staff report from December 5, 2023, with additional information about the scenarios presented to the City Council.) Public Works staff proceeded with the City Council's recommendation and directions as follows:

1. Scenario 3, projects all funding requirements including operating, capital, and proposed capital lease and debt payments. The key assumptions include:
 - i. The Fiscal Year 2023/2024 Adopted Budget Served as the baseline for the Rate Study Period as adjusted for actual operating results and known cost increases;
 1. The operating expense growth is estimated at 4.2% per year;
 - ii. Assumes some additional collection routes to maintain regulatory compliance with AB1826, AB827, SB1383, and regular service demands;
 - iii. Assumes Infrastructure Use Fee (IUF) repayments from the City to ER ends in Fiscal Year 2024;
 - iv. Assumes resumption of IUF payments in Fiscal Year 2025 to the City;

- v. \$40.7M reinvestment to MRF including new equipment and roof Fiscal Year 2026 - Fiscal Year 2028
 - vi. Replacement of vehicles at end of life in Fiscal Year 2024/2025
 - vii. Compliance with CARB Zero Emissions Vehicle Requirements
 - 1. Primarily relies on use of capital leases and debt to fully fund capital expenditures
 - viii. Represents necessary rate adjustments to fund a fiscally sustainable operation and maintain regulatory compliance, and;
2. Proceed with creating and sending the required Proposition 218 notices to all solid waste customers and property owners.
 3. Target a rate-setting public hearing and the introduction of a new ordinance containing the proposed solid waste rates at the City Council meeting on March 19, 2024.
 4. Plan on adopting the Ordinance at the City Council meeting on April 16, 2024.

Final Cost of Service:

During the December 5, 2023, Council discussion about rates, staff reiterated that they were preliminary, with actual rate changes for individual customers dependent on the final cost-of-service analysis. The cost-of-service analysis is complete and is available online at: www.oxnard.org/refuserates

The table below represents a comparison of the preliminary estimated residential rates (three 96-gallon cart service) presented to Council on December 5, 2023, and the final rates included in the Prop 218 notice:

Service Type	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29
Presented to Council 12/5/23					
Monthly Rate - 3 Cart Service with 96-gallon refuse cart	\$46.17	\$49.86	\$52.60	\$55.23	\$56.89
Prop 218 Notice					
Monthly Rate - 3 Cart Service with 96-gallon refuse cart	\$47.41	\$52.11	\$54.83	\$56.46	\$56.89
Difference					
Change in Proposed Monthly Bill	\$1.24	\$2.25	\$2.23	\$1.23	(\$0.00)

The cost of service study is also attached to this staff report. The report provides three primary objectives:

1. Develop a financial plan for the ER Fund to ensure financial sufficiency, meet operations and maintenance costs, provide funding for capital replacement and renewal (R&R) needs and improve the financial health of the enterprise;
2. Review the current rate structure for the ER Fund and propose recommended changes based on the cost of service; and
3. Perform a cost allocation and prepare a recommended five-year schedule of rates and fees for the ER Fund.

Schedule:

The upcoming rate-setting Public Hearing and introduction of the proposed solid waste rate ordinance is scheduled for March 19, 2024. These proceedings are consistent with the requirements of Proposition 218 and include the notice, mailed to the required recipients, pursuant to the timeline required by the State. Furthermore, the City has adopted Resolution Number 14,877 (adopted in 2015), which outlines the procedures for establishing and increasing fees and charges under Proposition 218 (Resolution attached for reference). The proceedings for any solid waste rate increase will be consistent with the requirements outlined in this Resolution. The Proposition 218 notices were mailed out to all property owners of record and solid waste customers (a Prop 218 notice is attached to this staff report).

Outreach:

In addition to the November 14, 2023, Public Works and Transportation Committee meeting and the December 5, 2023, City Council meeting, four community meetings were planned and three have already been held on the following dates:

- November 15, 2023, at the South Oxnard Library
- December 13, 2023, at the City Council Chambers
- January 30, 2024, at the City Council Chambers

The fourth community meeting at the South Oxnard Library is scheduled for February 29, 2024. This will be an in-person town-hall style meeting. Additionally, staff will attend the March 6, 2024, Inter-Neighborhood Council Organization (INCO) meeting to provide a brief summary of the rates.

STRATEGIC PRIORITIES

This agenda item supports the Infrastructure and Natural Resources strategy. The purpose of the Infrastructure and Natural Resources strategy is to preserve and improve our roads, utilities, parks, trees, water supply and natural resources through effective planning, prioritization, and an equitable and efficient use of available funding.

FINANCIAL IMPACT

There is no financial impact from receiving this Solid Waste Rates Update Report.

Prepared by: Brian Yanez, Assistant Public Works Director

ATTACHMENTS

1. December 5, 2023 Staff Report
2. Oxnard-ER-Cost-of-Service-Study-Report
3. Oxnard-Solid-Waste-Proposition-218-Notice

4. Presentation



CITY COUNCIL AGENDA REPORT

REPORTS AGENDA ITEM NO. M.2

DATE: December 5, 2023

TO: City Council

FROM: Michael Wolfe, Public Works Director, (805) 385-8055, michael.wolfe@oxnard.org

SUBJECT: Solid Waste (Refuse) Rates Discussion. (50 minutes)

RECOMMENDATION

That the City Council:

1. Provide comments and feedback on the goals, variable input, preliminary scenarios, and the process and timeline for solid waste rates; and
2. Direct staff to move forward to the next steps in the rate setting process on the basis of Scenario 4.

(Public Works and Transportation Committee approved 2-0)

Please click the following link to view the required Measure M pre-recorded presentation video: <https://youtu.be/-SNEvyuWTKM>

Live presentation to be provided by a consultant.

BACKGROUND

Executive Summary

The City's Public Works Department Environmental Resources Division (ER) is an enterprise fund operation that provides Municipal Solid Waste (MSW) services to Oxnard residents and businesses, which includes collection, sorting, processing, and disposal for 34,154 residential properties and 16,378 commercial customers (includes apartment buildings) six days a week. Services include collection, sorting, transportation, and transferring material to the landfill to foster a clean, safe, and sustainable Oxnard. To provide our services while meeting all Local, State, and Federal requirements, ER:

- Recycles approximately 12,918 tons of material and 14,177 tons of organics (green waste & food waste);
- Handles approximately 294,938 tons (589,876,000 lbs) of MSW annually;
- Has a workforce of 179 essential workers fulfilling 529,443 hours per year; and
- Has invested approximately \$60 million in capital equipment, facilities, and land including the Del Norte Regional Recycling and Transfer Station and approximately 138 vehicles (109 heavy-duty trucks & 29 small vehicles)

The last time the City Council approved a cost of service analysis for ER was in May 2012, with a rate increase effective January 2013. Since January 2013 (when accounting for the removal of the Infrastructure Use Fee (IUF) in 2021) the residential rate (96-gallons) has gone from \$30.15 to \$30.78 per month and the most popular commercial rate (4-yard/once per week) has gone from \$224.81 to \$230.86 per month. This represents a 2.1% residential increase and a 2.7% commercial increase over 10 years. However, over that same decade, the consumer price index has increased by 33.9%. Separate from rates, service fees (e.g. per ton for disposal of refuse, greenwaste, construction and demolition, and self-

haul disposal rates at Del Norte) increased in FYs 2012/13, 2016/17, 2018/19 for pass-through costs and decreased in FY 21/22 for the removal of the IUF.

Clearly, during the 2010's, City Hall's discombobulation on the heels of the District Attorney investigations into the prior decade's activities, shocking financial audit findings, and frequent executive staff turnover had, at minimum, distracted City Hall from following best management practices, including the reviewing of rates every five years. In addition to that, the State has imposed many unfunded mandates on the solid waste industry, such as mandatory recycling and mandatory organics recycling waste programs, that require significant capital investment and operational costs not fully contemplated in previous rate studies.

Based upon the draft Fiscal Year 2023/24 cost-of-service study the ER division expenditures are anticipated to materially outpace revenues resulting in a negative ending cash balance no later than Fiscal Year 2024/25. The combination of minimal rate increases, unfunded State mandates, elevated inflation, and the need for significant capital investment to replace and rehabilitate assets is expected to result in a growing structural deficit.

Reliable and efficient solid waste service is a key component for the maintenance of solid waste services for the public health, safety, and welfare of the community. As mentioned, absent a rate adjustment, the draft cost-of-service study projects negative cash balances by FY 2024/25. Staff has provided some preliminary rate increase scenarios for discussion and consideration. Each of the scenarios assumes changes in key assumptions such as the level and timing of rate revenue adjustments, amount of capital spending, and proposed debt issuances. Based on the direction of City staff, several sensitivity analyses were performed such as examining the effects of no rate adjustment or no capital spending, among other sensitivities.

DISCUSSION

Cost of Service Study

As an industry best management practice, rates should cover the cost of providing services, establish an appropriate level of reserves, and a cost of service study (Study/Studies) should be performed every 3-5 years. This Study is critical to understanding the effectiveness and efficiencies of the operation and verifying existing rates are adequate, and providing a long-term path for the financing viability and sustainability for solid waste operations. The last ER Study was completed in 2012 and implemented in 2013. With respect to the solid waste industry in California, many things have changed over the past decade since this last review was completed. Operations must keep up with rising costs for goods and services, unfunded State mandates, and be able to implement critical capital outlay and projects that are mandated or necessary for the health and safety of our customers.

Performed regularly, Studies provide transparency into what the City can expect in the years ahead and ensure we have the financial resources to maintain our infrastructure, manage vehicles and equipment capacity for growth, implement new technologies, address existing and new state and federal regulations, and implement our capital improvement program (CIP). All of this is to provide reliable and safe service to our customers. The Study is the tool used to develop rates so that rates meet the cost of service plus the appropriate level of reserves.

Raftelis, placed under contract in December of 2022, is assisting the City with the calculations of the cost of service draft study and recommending changes to the current rates and fees structure.

Goals for the Cost of Service Study

When finalized, the cost of service study will determine the overall revenue adjustments and the total amount of revenue required from rates and fees to meet the cost of service over time. The revenue covers operating and maintenance (O&M), debt service, and capital expenses as well as reserve funding. Revenue adjustments represent the average rate increase for the City; rate changes for individual customers will depend on the cost of service analysis. Once complete, the Study will include rates and fees that promote and sustain a financially viable utility. As such, to provide guidance, staff in conjunction with Raftelis have relied upon identifying several goals in the development of preliminary rate options. These goals are important to consider when identifying rate-influencing items with variable options, such as a reserve fund balance target or Capital Improvement Program (CIP) projects. In general, the goals are to provide a safe, reliable, and sustainable solid waste service. Specific goals include:

1. Cover Operations and Maintenance Costs (O&M) - (G1)
2. Cover Capital Investments - (G2)
3. Legally Compliant - (G3)
4. Promote Financial Viability - (G4)
5. Community Values - (G5)
6. Provide Fairness and Equity - (G6)

Input and Considerations

The foundation of the Study and the primary objective of the solid waste rates are to reasonably recover the cost of providing service, the cost of infrastructure investment, implement known State unfunded mandates and comply with covenants of internal and external fiscal targets (referred to as the "Revenue Sufficiency" evaluation).

Ensuring adequate cash reserves and appropriate cash flows generally results in a sustainable long-term financial plan that can mitigate the financial and operating risk from unanticipated or sudden events to financial operations (e.g., changes in market conditions affecting operations and recovered materials revenues, reduced growth or tonnage, unanticipated or extraordinary expenses, unfunded mandates, etc.). The identified revenue requirements to be funded from rates are then allocated based on the type and level of service.

To assess the sustainability of the City's charges for service, Raftelis developed a draft financial model capable of forecasting solid waste operations over a ten-year Rate Study Period but with the recommended rate revenue adjustment period comprising the Fiscal Years 2024/25 through 2028/29. By forecasting operations over this period of time we can capture funding requirements that may not be annually occurring, test sensitivity to potential changes in operations or costs, and examine projections of cash reserves and net revenue margins to evaluate compliance with formal and informal fiscal policies. Performing a thorough evaluation of the City's funding requirements allows us to provide sound rate recommendations to help ensure the City has sufficient resources to fund operations and achieve its objectives. The following provides a brief overview of the key activities performed for the draft Study:

1. An evaluation of the service area requirements for the City was performed. This included a review of recent historical customers served and corresponding waste generation such that: i) a representative forecast of the Division's needs from a financial standpoint could be prepared, and ii) a projection of rate revenues consistent with the projected service area needs could be developed.

2. Raftelis, with the support of City staff, analyzed a projection of the Net Revenue Requirements from rates and fees, which equates to the expenditure requirements funded from rates and fees. An illustration of the components that make up the Net Revenue Requirements is summarized below:

+	Cost of Operation and Maintenance
+	Debt Service (Vehicle Leases)
+	Indirect Cost Allocation and Administration Payments
+	Capital Funding Requirements
+	Deposits to Reserves for Policy Compliance and Future Expenditures
-	Other Operating Revenue
-	Interest Income / Transfers from Operating Reserves
=	Net Revenue Requirements (Funded from Rates and Fees)

3. The annual cost of providing solid waste service to City customers was determined by identifying the gross revenue requirements, netting out all other applicable revenues resulting in a net revenue requirement to be funded from the respective fees. The applicable equivalent unit billing determinants, as presented within the cost of service analysis of the draft report, will be used to determine the unit cost of service to be presented in the final report. It should be noted that the information reported herein is accurate to the best of our knowledge and is assumed to be reasonable for the purposes of estimating the cost of service with rate recommendations pursuant to the Proposition 218 Omnibus Implementation Act at Gov. Code 53750. In addition to recommending rates and fees, the intent of providing this information is to help support a general understanding of the City's financial needs to support ER's programs, operations, and services.

4. Based on the identified funding requirements and the draft cost of service associated with providing service over the Rate Study Period, provide preliminary rate recommendations to ensure adequate funding for the City's needs and meet the City's rate goals and objectives.

The following items are key components of developing the draft rate study and have a direct influence on the actual rates. Staff has recommendations for each item, as noted. Because these factors influence any proposed rate change, staff is seeking feedback from the Public Works and Transportation Committee/City Council on each item separately. The summary of these factors with recommendations is listed below:

Factor	Staff Recommendation	Justification	Goal(s)
1. Rate Study Period	5-year period	Industry standard; long-range planning; fairness of rates; ensures planned operations and mitigates deferred maintenance	G6
2. Pass-Through Charge (to the extent allowed by State Code)	Include a pass-through for fees as allowed by California Government Code 53736 (c)	Avoids over or underestimating factors outside the City's control (e.g. disposal fees from third-party vendors)	G4, G5, G6
3. Capital Improvement Program (CIP) and Capital Outlay	Implement over an extended period to smooth rates; leases extended to 7 years, CIP over 20 years	Allows for CIP projects at a pace within existing resources; ensures an operable and safe facility; safe and reliable equipment and vehicles	G2, G4
4. Reserve Fund Balance Target	Endeavor to maintain 25% (per Resolution 15595)	Consistent with City Council Resolution; provides a funding source for emergencies and bond covenants (if/when required) and strong credit ratings	G1, G4, G5
5. Debt Coverage Ratio (when applicable)	Ensure funding of annual debt service and capital lease payments	Ensures the City is not in default of debt/lease repayment obligations	G4, G5

The draft cost of service study has evaluated and considered all revenues from both rates and fees, among other revenues. For purposes of this report and as referenced in the draft cost of service study, rate revenues are defined as the monthly property based charges for solid waste collection and disposal service that must follow the Proposition 218 noticing

requirements and process. Fees are defined as charges for solid waste services and while they do not require a Proposition 218 noticing procedure, they must be cost based and in compliance with Proposition 26.

Existing Rates and History (include a benchmark CPI theoretical scenario)

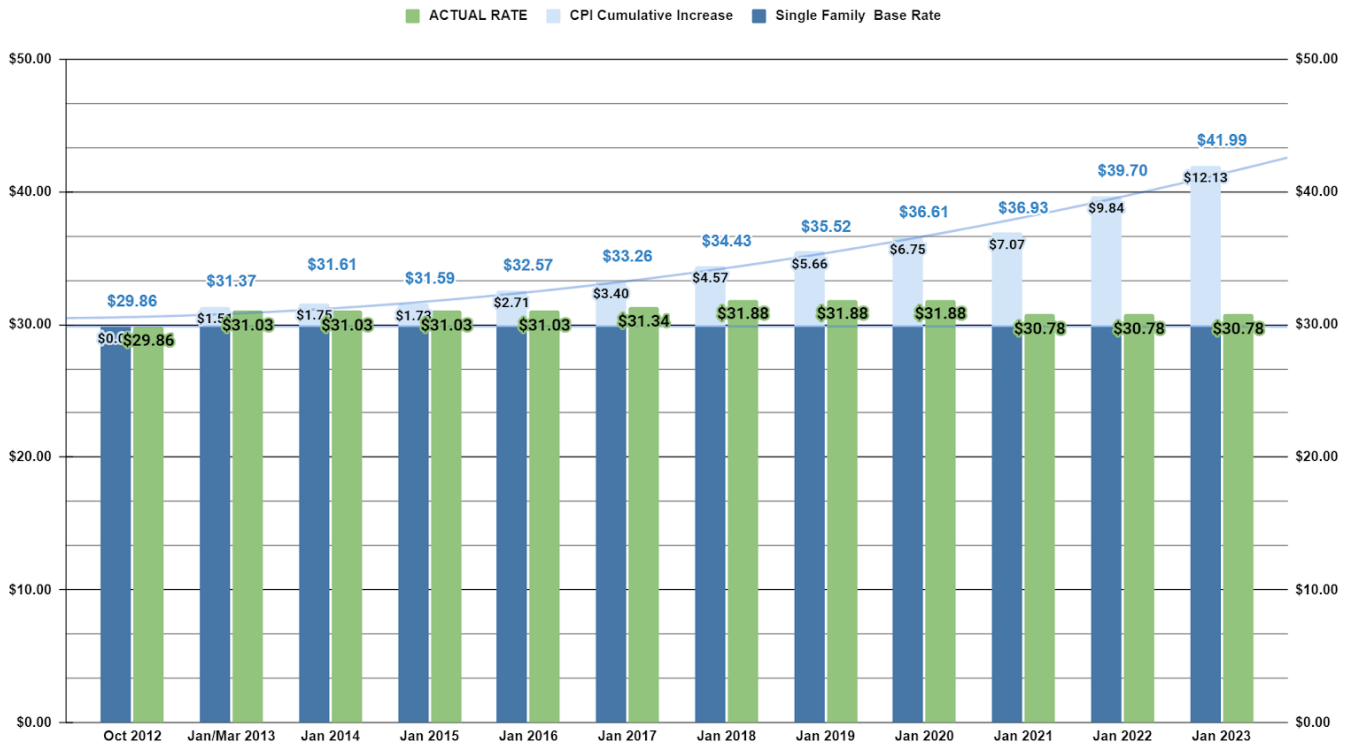
The City Council approved a cost of service analysis last in May 2012, resulting in rate increases effective January 2013. The authorized increases and decreases noted in the table below cumulatively represent a 2.1% increase in residential rates and a 2.7% increase in the most popular commercial rate since the last Study was approved and implemented in January 2013. However, over that same decade, the consumer price index has increased by 33.9%. The following tables provide the rate history for a residential customer (96-gallon cart):

Date	Oct 2012	Jan 2013	Mar 2013	Jan 2014	Jan 2015	Jan 2016	Jan 2017
Residential Rate (96-gallon)	\$29.86	\$30.15	\$31.03	\$31.03	\$31.03	\$31.03	\$31.34
Total Change	0.0%	1.0%	2.9%	0.0%	0.0%	0.0%	1.0%
<i>Notes</i>		<i>Rate Increase</i>	<i>Pass-Through</i>				<i>Pass-Through</i>

Date (cont.)	Jan 2018	Jan 2019	Jan 2020	Jan 2021	Jan 2022	Jan 2023
Residential Rate (96-gallon)	\$31.88	\$31.88	\$31.88	\$30.78	\$30.78	\$30.78
Total Change	1.7%	0.0%	0.0%	-3.5%	0.0%	0.0%
<i>Note</i>	<i>Pass-Through</i>			<i>IUF Reduced</i>		

The below graph shows the history of residential rates since 2012. The graph also includes a benchmark scenario, if rates were theoretically increased annually by the CPI (Los Angeles-Long Beach-Anaheim, California) at a minimum.

Single Family Base Rate with Annual CPI



Note: Residential rates increased in FY 12-13, FY 16-17, FY 18-19 and decreased in FY 21-22, reflecting the IUF reduction.

Efficiency Efforts

The ER staff is entrusted with managing enterprise funds based on an annual budget approved by the City Council. The City is committed to investing in meeting local, state, and federal regulations, ensuring safe and reliable solid waste collection services, and providing excellent customer service to residents and businesses. ER has made significant investments totaling approximately \$60 million to the Material Recycling Facility (MRF) at Del Norte Regional Recycling and Transfer Station and has acquired Compressed Natural Gas (CNG) automated collection refuse vehicles, replacing older vehicles to enhance efficiency and reduce costs.

ER staff actively informs residents and businesses about recycling programs and new organic recycling laws through various channels such as social media, billing inserts, radio broadcasts, and special events. Outreach and education staff are available to assist residents and businesses by providing information on recycling and mandated programs.

Despite efficient efforts to be cost-effective, the City needs rates that meet the actual cost to provide service. Oxnard Refuse customers pay less per person served for refuse service when compared to other nearby cities. The current average rate per person for trash service is compared with other agencies in the table below:

Average Monthly Refuse Cost per Person per Household¹

							
 Refuse Rate ¹	\$30.78 (2013)	\$37.59 (2021)	\$34.25 (2023)	\$28.67 (2023)	\$25.60 (2014)	\$34.82 (2021)	\$34.39 (2022)
 Number of Households ²	50,403	42,091	25,673	46,270	6,859	43,893	---
 Persons per Household ²	4.0	2.58	2.7	2.71	3.06	2.87	---
 Average Monthly Refuse Cost per person	\$7.70	\$14.57	\$12.69	\$10.58	\$8.37	\$12.13	---

¹ Average Refuse Rate for single family home for Fiscal Year 2023-2024. Utility rates retrieved from each city's official website.

² Data from U.S. Census Bureau.

Updated October 25, 2023

Challenges

There are many challenges ER faces with new and old unfunded Local, State, and Federal mandates. These include factors that are outside the control of the City (e.g. unfunded mandates and rising costs of labor, fuel, and disposal cost) and factors due to the post-pandemic (e.g. supply chain restrictions and increased cost to supplies and equipment). Another challenge is the aging vehicles, equipment, and infrastructure that need constant maintenance and repairs.

State Unfunded Mandates -

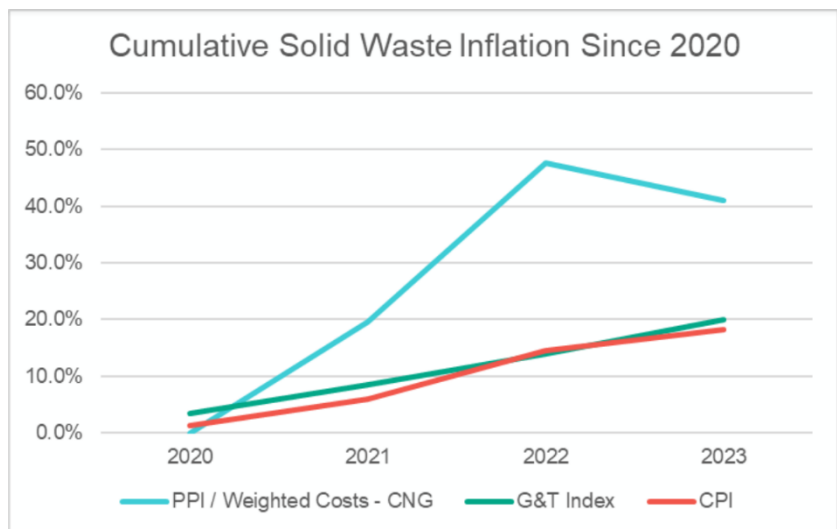
Several recycling and composting laws that took effect that had major financial and operational impacts on the solid waste collection system:

1. AB 341 Mandatory Commercial Recycling (MCR) – Adopted into California Law in 2012 and requires businesses that generate four or more cubic yards of commercial waste per week and multi-family complexes with five or more units to self-haul or subscribe to recycling services.
2. AB 1826 Mandatory Commercial Organics (MORE) – Effective January 1, 2016, and phases in the number of businesses and multi-family dwellings that are required to subscribe to commercial organic collection service.
3. AB 827 – Effective July 1, 2020, and expands upon requirements of MCR and MORE to include mandatory recycling and organics carts for businesses at the “front of house” (i.e. portion of the business open to the public) to collect waste generated by customers from products they purchase and consume on the premises.
4. SB 1383 Short-Lived Climate Pollutants (Organics Recycling) – Effective January 1, 2022, and requires jurisdictions to provide organic waste collection services to all residents and businesses so that they may divert all organic waste to a compost program.

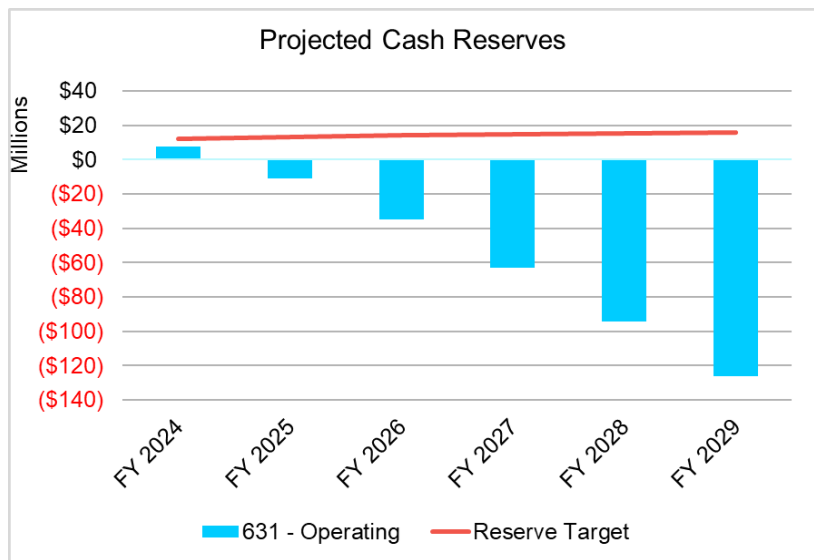
Inflation -

Of significant importance is that the cost to operate a full-service solid waste operation is not immune to inflation. As noted above, the industry has observed significant increases to the cost of solid waste collection, operations, and disposal.

The U.S. Bureau of Labor Statistics measures garbage bill increases nationally through a subcomponent to CPI in the Garbage and Trash Index (G&T). The Garbage and Trash Index has increased by 20% since 2020. Raftelis calculated a weighted Producer Price Index (PPI) of the cost inputs to garbage collection service and estimated cost increases may be closer to 40% since 2020 due to labor, capital cost, and fuel cost increases.



The City’s previous solid waste cost of service analysis was last completed in 2012. Costs for goods and services have increased since that year and continue to do so while the refuse utility rates have only slightly changed (2.1% increase in residential rates and a 2.7% increase in the most popular commercial rate). In addition, recent State unfunded mandates have increased the costs of operations to avoid penalties and/or non-compliance actions by the State. This has led to a structural deficit and impacts ER’s financial stability. Without a rate increase, the draft rate model shows a negative cash balance in FY 2024/25.



Note: FY 22-23 Cash Balance base is unaudited and FY 23-24 and beyond are estimates and subject to change.

Aging Infrastructure and Equipment -

As noted above, the ER handles over 589 million pounds of municipal solid waste each year. This takes a significant amount of equipment and infrastructure. ER has 138 vehicles, including 109 large heavy-duty trucks. Additionally, the MRF houses sorters and other associated equipment related to recycling. The sorting equipment, which is key to the 6-day-a-week operations, is 27 years old and requires constant maintenance to keep up with the recycling, greenwaste, food waste, and residual trash, produced by residential, commercial, and industrial customers. Furthermore, the MRF building is 27 years old and houses ER’s administrative staff, conveyors, walking floors, and sorting equipment. The MRF needs

significant improvements including a new roof. Here are some examples of operating and capital costs to address this aging equipment and infrastructure:

- Average annual maintenance cost for trash truck (front-end loader) is \$19,642
- Current price of a new trash truck (side-loader) is \$339,053 (Purchase of zero-emission vehicles is expected to cost up to 200% more than the current price of a new CNG refuse vehicle)
- Estimated roof replacement costs: \$7.5 million
- Annual maintenance and repairs costs for sorting equipment (we have 31 sorting belt lines made up of conveyors, walking floors and one bailer) which can cost between \$250K to \$1.5 million per repair
- Estimated cost for a like-for-like replacement of the MRF is \$36 million (this estimate can fluctuate with the price of steel, metal, inflationary factors, and the consumer price index)

Revenues and Expenditures

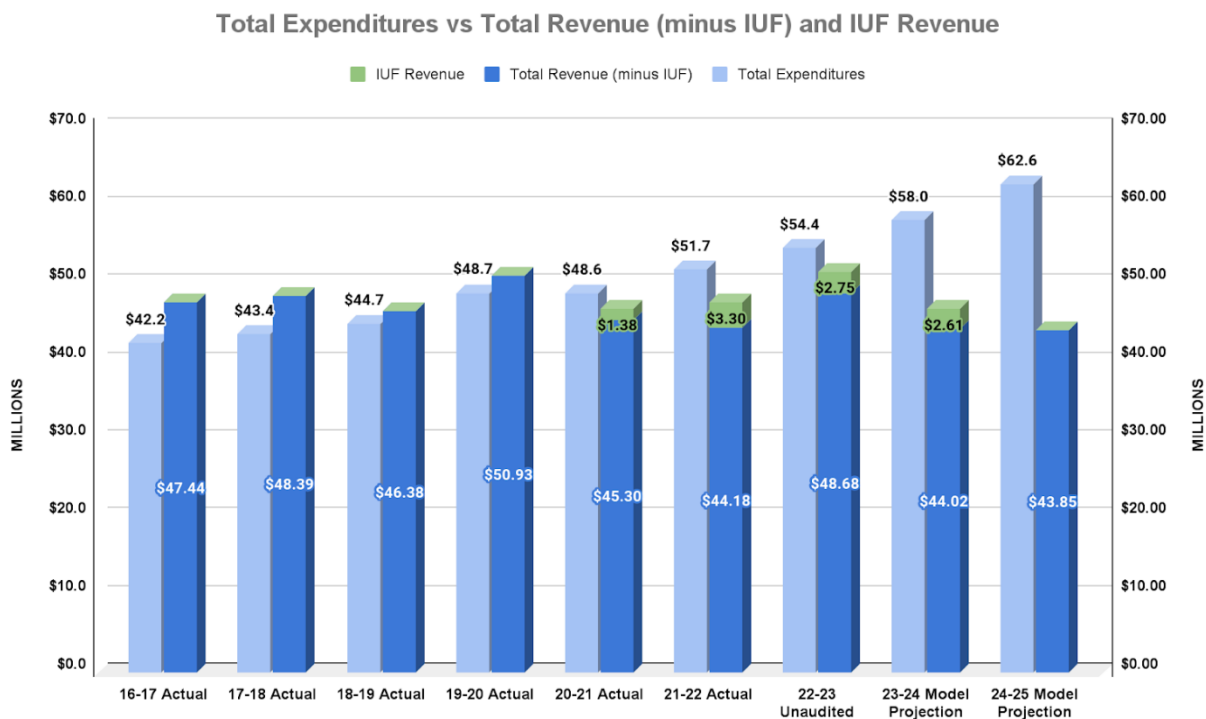
The revenue streams for ER have managed to remain relatively stable over time due to several key factors. One of the primary reasons is the consistent collection of solid waste services from both residential households and businesses within the city. Waste generation rates have remained relatively constant, ensuring a consistent flow of revenue for the city's solid waste programs (see table below). On average, revenues have averaged about \$47 million per fiscal year. Most recently, revenue has been impacted by the decline in sales of recycled material due to the COVID-19 pandemic, market fluctuation, and new/increased regulations on the cleanliness of the material. All of the other revenues, including the two largest, residential and commercial collections, have remained consistent. This would be consistent with a relatively stable number of customers for residential and commercial accounts.

The largest contributing expenditures to the solid waste program primarily include costs related to waste collection, transportation, and disposal. These expenditures encompass various essential activities and services involved in managing the city's solid waste effectively. Here's a breakdown of key operating expenses:

1. **Waste Collection Personnel:** A significant portion of the budget is allocated to employing waste collection personnel, including drivers and crew members responsible for collecting waste from residential areas, commercial establishments, and public spaces.
2. **Fleet and Equipment Maintenance:** Maintaining a fleet of waste collection vehicles, including garbage trucks and recycling vehicles, is crucial for day-to-day operations.
3. **Fuel:** Refuse heavy-duty and fleet vehicles operate on CNG, diesel, and unleaded fuel.
4. **Waste Transportation:** The transportation of collected waste to appropriate disposal facilities, recycling centers, or composting sites. This includes fuel costs, vehicle maintenance, and fees associated with using disposal facilities.
5. **Disposal Fees:** Paying fees to landfill and waste disposal facilities for the final disposal of non-recyclable waste. Landfill fees are often calculated based on the weight or volume of waste disposed of.
6. **Recycling Programs:** Funding recycling initiatives, including curbside recycling collection, recycling education campaigns, and the operation of recycling centers, is another significant expenditure. This includes costs related to sorting, processing, and transporting recyclable materials to recycling facilities.
7. **Organics Recycling:** With the implementation of organic waste recycling programs, costs associated with collecting and processing organic waste, such as food scraps and yard trimmings, contribute to the expenditures.
8. **Compliance and Regulatory Costs:** Meeting state and federal regulations related to waste management, including reporting requirements and environmental compliance, requires funding. Expenditures associated with ensuring adherence to these regulations are essential components of the solid waste program's budget.

9. **Personnel Training and Safety:** Providing training for waste management personnel and ensuring their safety through proper equipment and protocols. Safety measures are crucial to protect both the workers and the community as MRF processors, sorters, and workers are listed as the seventh most dangerous jobs in America.
10. **Community Outreach and Education:** Engaging in educational initiatives and outreach programs to inform residents and businesses about recycling practices, waste reduction, and proper disposal methods. This helps promote community participation and compliance with waste management guidelines.

ER’s expenditures have seen an increase over the past several years (see table below). In summary, the largest contributing expenditures to the solid waste program encompass waste collection personnel, fleet maintenance, waste transportation, disposal fees, recycling programs, organics recycling, compliance costs, personnel training, safety measures, and community outreach efforts. These expenditures are vital for ensuring efficient and environmentally responsible management of the city's solid waste.



Note: FYs 20-21 through 23-24 include revenue for payment to ER for the Infrastructure Use Fee which will end in FY 23-24.
 *1Forbes Advisor:<https://www.forbes.com/advisor/legal/workers-comp/most-dangerous-jobs-america/>

Rate Change Scenarios (Preliminary Calculations)

To provide revenue that will sustain critical operations and maintenance, debt service, and fund capital expenditures, an increase in rates is recommended. Raftelis began work on the cost of service draft rate study to develop a financial plan for the City’s solid waste utility that includes a ten-year rate model. Based upon the preliminary analysis, a rate adjustment is required to ensure full cost recovery of projected annual operating expenses, capital costs, and other factors including unfunded Local, State, and Federal mandates.

Updating the rates to keep up with the rising costs of providing safe and reliable services is a key component of maintaining the financial viability of the ER funds, including maintaining healthy fund balances/reserves for emergencies and applicable bond covenants (if/when required) and strong credit ratings. It is also more equitable since it looks at what customers should be paying based upon the level and type of service they receive.

To develop the financial plan, Raftelis estimated and projected annual expenses and revenues, existing and proposed debt service, modeled reserve balances, and added planned capital expenditures. The City is anticipating financing a portion of capital improvements through capital leases and debt. It is important to note that the draft cost of service study preliminarily calculates a net revenue loss for Fiscal Year 2023/24. Additionally, the draft cost of service study projects

that the structural deficit will continue in future years without an increase in rates.

Because of the projected deficit, staff has worked closely with Raftelis to develop a viable preliminary draft financial plan for the City's solid waste fund. Due to the existing structural deficit in the ER Fund and the need for rate increases, the draft Study contemplates scenarios. The following scenarios are estimates and are not to be seen as fixed. These are being presented to show the sensitivity of the draft rate model to certain inputs and to initiate the conversation with the Committee Members/Councilmembers to provide comments and feedback.

Based on a collaborative effort among City staff and Raftelis several preliminary sensitivity runs and scenarios were identified and evaluated for comparison and discussion as follows:

- **Model Sensitivity 1: No rate adjustment**

- Assumes all identified funding requirements including operating, capital, and proposed capital lease and debt payments. Key assumptions include:
 - Fiscal Year 2023/24 Served as Forecast Baseline as Adjusted for Actual Operating Results and known cost increases / operating expense growth estimated at 4.5% per year
 - Assumes some additional collection routes to maintain regulatory compliance with SB1383 and service demands
 - Assumes IUF repayments from the City to ER ends in FY 2023/24 Assumes Resumption of IUF payments in FY 2024/25 to the City
 - \$43.7 million Reinvestment to MRF including new equipment and roof FY 2025/26-FY 2027/28
 - Replacement of vehicles at end of life in FY 2024/25
 - Compliance with CARB Zero Emissions Vehicle Requirements
 - Primarily relies on use of capital leases and debt to fully fund capital expenditures
- Recognizes no rate adjustments to assess the adequacy of existing fees to cover the cost of service

- **Model Sensitivity 2: Rate Adjustments and No Capital Expenditures**

- Assumes all identified funding requirements except excludes capital spending
- Helps identify the necessary rate increases which are driven by the structural deficit among revenues and operating expenses.

- **Scenario 1: Rate Adjustments and Reduced Capital Expenditures**

- Assumes all identified funding requirements except reduces capital expenditures including minimal spending for the MRF rehabilitation and only funding 50% of projected new vehicle fleet requirements.
- Includes an allowance for rebuilding vehicles to extend the service life and minimize capital expenditures.
- Represents a moderate capital spending scenario, but doesn't fully address capital reinvestment needs of the system

- **Scenario 2: Phased Rate Adjustments and Reduced Capital Expenditures**

- Builds off of Scenario 1, but assumes a \$5 million interfund loan to assist ER in phasing the identified rate increases over three (3) years.
- Represents a moderate capital spending scenario with phased increases.

- **Scenario 3: Rate Adjustments and Full Capital Expenditures**

- Assumes all identified funding requirements as assumed in Model Sensitivity 1, including the full capital funding requirements.

- Represents necessary rate adjustments to fund a fiscally sustainable operation and maintain regulatory compliance.

- **Scenario 4: Phased Rate Adjustments and Full Capital Expenditures**

- Builds off of Scenario 3, but assumes a \$5 million interfund loan to assist ER in phasing the identified rate increases over three (3) years.
- Represents necessary rate adjustments to fund a fiscally sustainable operation and maintain regulatory compliance with phased increases.

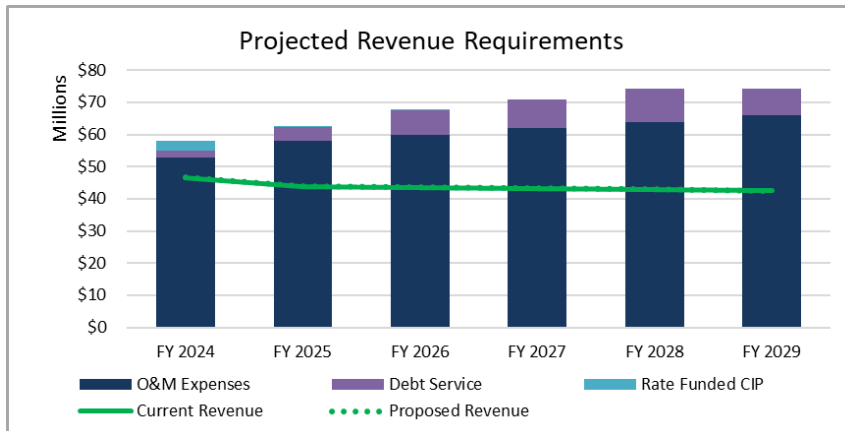
Baseline Model Assumptions

Assumes all identified funding requirements including operating, capital, and proposed capital lease and debt payments. Key assumptions include:

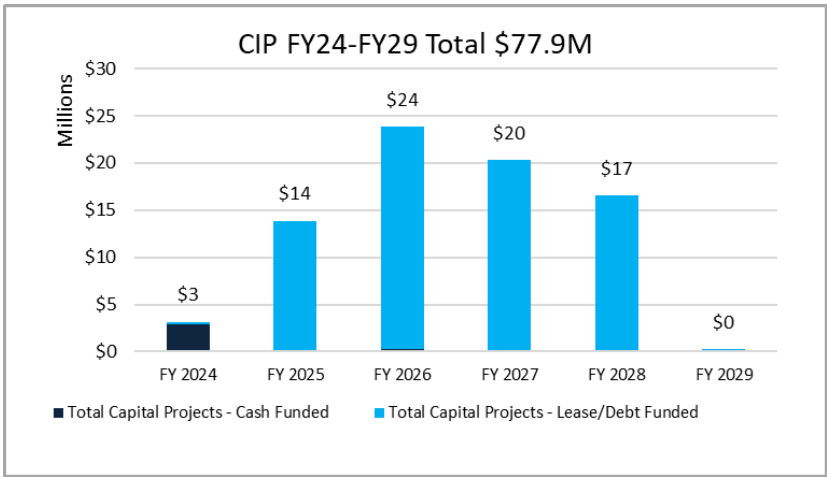
- Fiscal Year 2023/24 Served as Forecast Baseline as Adjusted for Actual Operating Results and known cost increases / operating expense growth estimated at 4.5% per year
- Assumes some additional collection routes to maintain regulatory compliance with SB1383 and service demands
- Assumes IUF repayments from the City to ER ends in FY 2023/24
- Assumes Resumption of IUF payments in FY 2024/25 to the City
- \$43.7 million Reinvestment to MRF including new equipment and roof FY 2025/26-FY 2027/28
- Replacement of vehicles at end of life in FY 2024/25
- Compliance with CARB Zero Emissions Vehicle Requirements
- Primarily relies on use of capital leases and debt to fully fund capital expenditures.
- Recognizes no rate adjustments to assess the adequacy of existing fees to cover the cost of service

Model Sensitivity 1: No rate adjustment

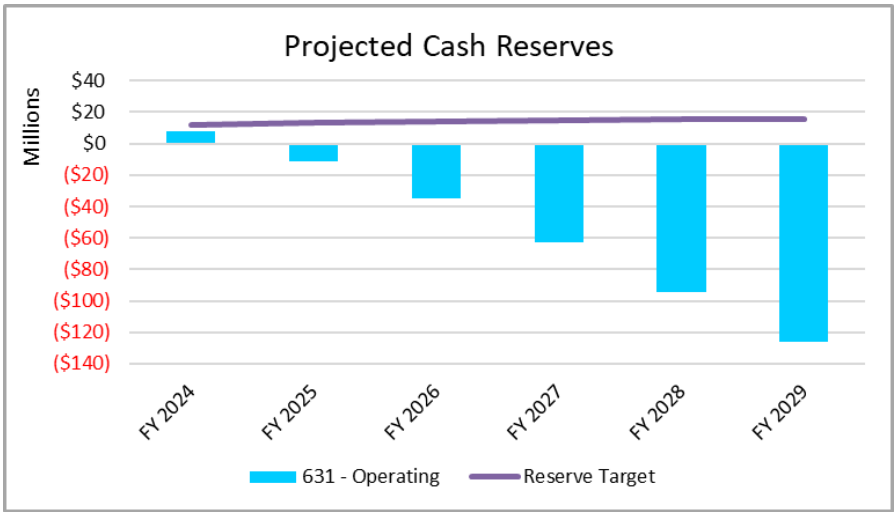
The following charts present a forecast of the cashflow requirements relative to a projection of existing revenues. As can be seen, the **solid green line** presents the projected revenues under existing rates. A decline in revenues is observed in FY 2024/25 due to the final repayment of IUF reimbursement from the City. Conversely, IUF payments to the City are assumed to begin in the Fiscal Year 2024/25. Operating expenses represented as the blue stacked bars are projected to increase by approximately 4.5% per year on average.



Capital expenditures funded directly from revenues are reflected as the blue stacked bar for FY 2023/24. Debt service requirements are represented as the purple stacked bar and reflect the addition of both existing capital lease payments and proposed capital lease and debt service payments associated with the funding of \$77.9 million in capital spending as shown below.

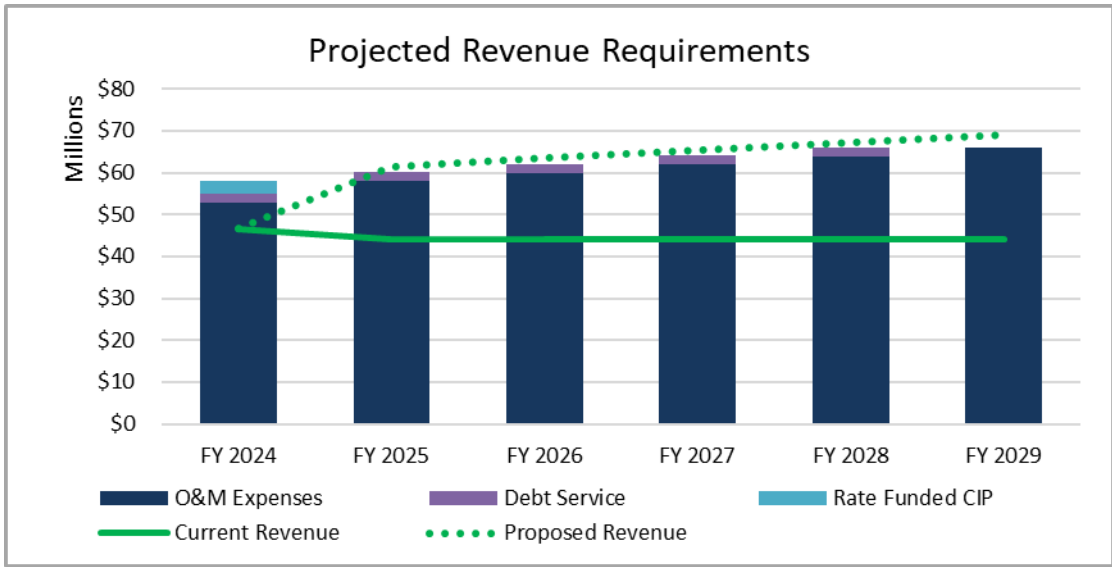


Assuming no rate adjustments ER system cash balances are estimated to fall negative by the Fiscal Year 2024/25 as shown below.



Model Sensitivity 2: Rate Adjustments and No Capital Expenditures

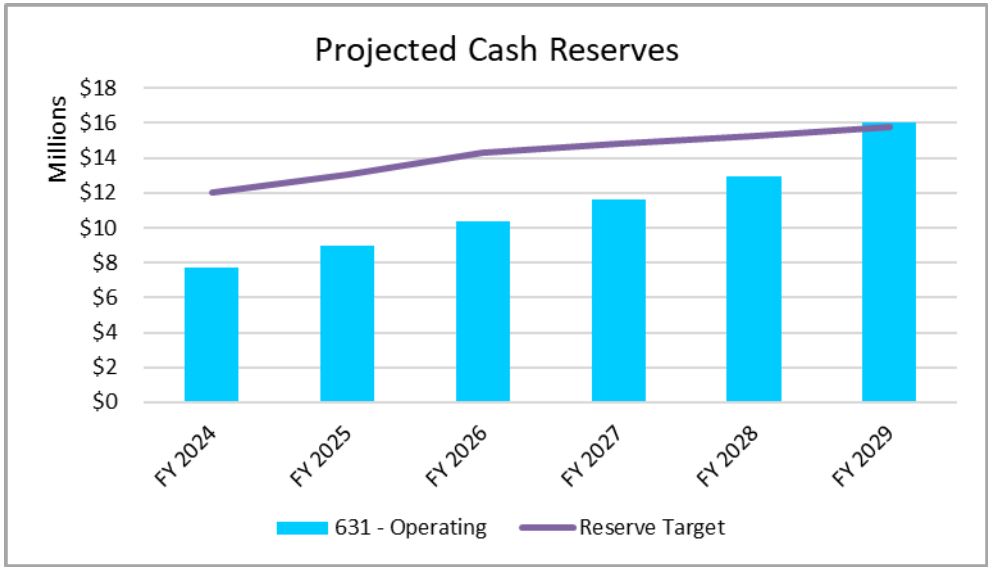
Assumes all identified funding requirements pursuant to Model Sensitivity 1 except it excludes capital spending to help identify the necessary rate increases to address the structural deficit among revenues and operating expenses. The following charts present a forecast of the cashflow requirements relative to a projection of existing revenues. As can be seen in this scenario in contrast with Model Sensitivity 1, the forecast does not reflect any increase in debt service payments.



To fully fund the revenue requirements of the scenario the following rate adjustments were recognized:

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Recognized Revenue Adjustments - All Customers	0.00%	0.00%	43.00%	3.50%	3.00%	3.00%	3.00%
96 Gallon Residential Monthly Increase	\$30.78	\$30.78	\$44.02	\$45.56	\$46.93	\$48.34	\$49.79
64 Gallon Residential Monthly Increase	\$24.70	\$24.70	\$35.32	\$36.56	\$37.66	\$38.79	\$39.95
4 Cubic Yard - 1x week Commercial Monthly Increase	\$230.86	\$230.86	\$330.13	\$341.68	\$351.93	\$362.49	\$373.36
		\$0.00	\$99.27	\$11.55	\$10.25	\$10.56	\$10.87

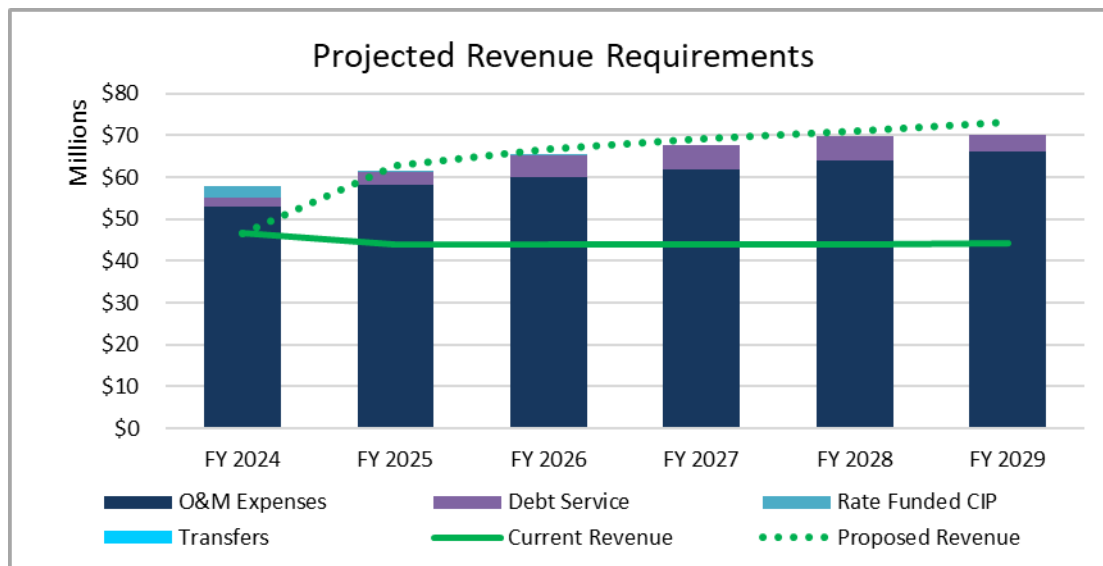
Assuming implementation of the identified rate adjustments the City is expected to maintain compliance with the minimum reserve target equivalent to 25% of operating expenditures.



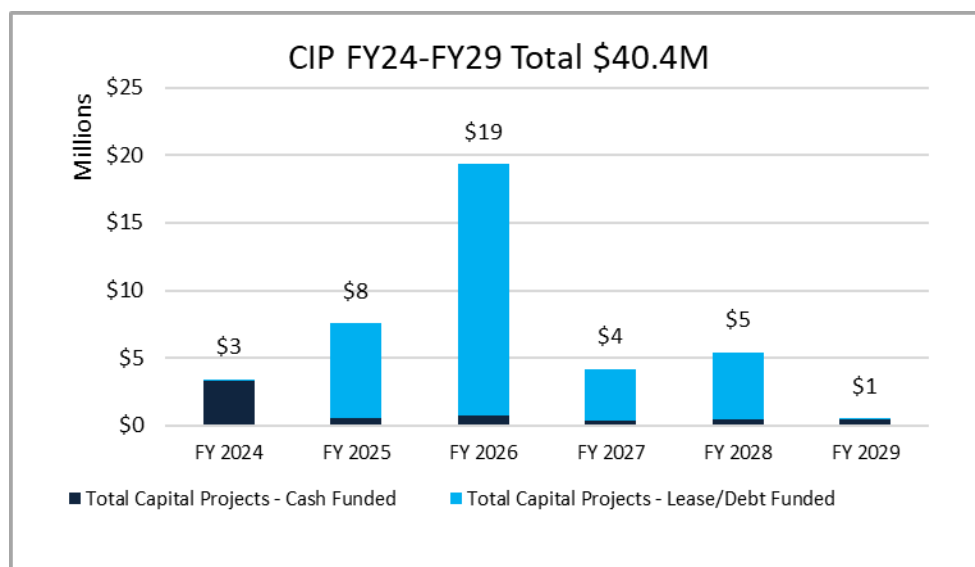
Scenario 1: Rate Adjustments and Reduced Capital Expenditures

Assumes all identified funding requirements pursuant to Model Sensitivity 1 except reduces capital expenditures including minimal spending for the MRF rehabilitation and only funding 50% of projected new vehicle fleet requirements. Includes an allowance for rebuilding vehicles to extend the service life and minimize capital expenditures. Represents a moderate capital spending scenario, but doesn't fully address capital reinvestment needs of the system. As can be seen in this scenario in contrast with Model Sensitivity 1, the forecast assumes less debt service associated with more moderate capital

spending assumptions.



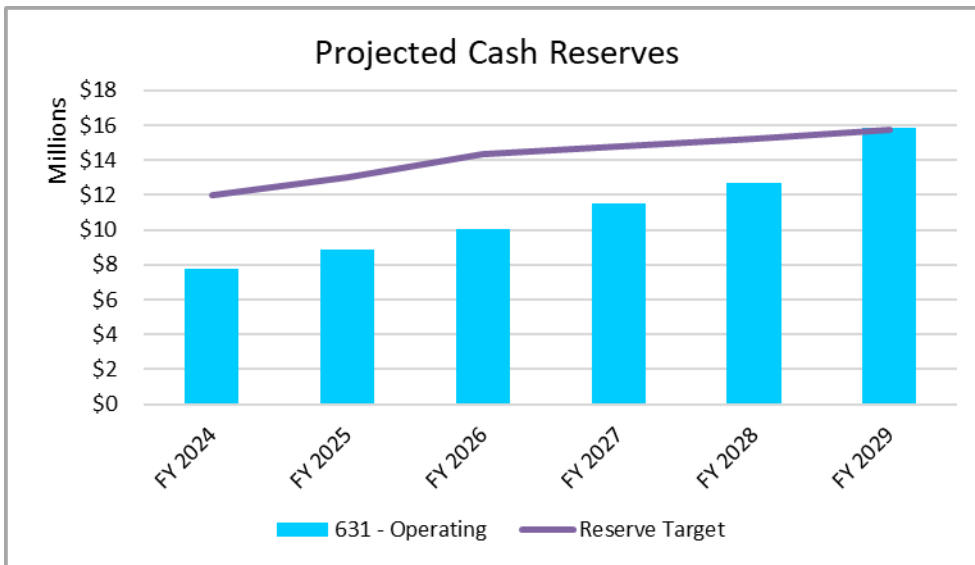
The following chart presents the total capital funding requirements assumed in this scenario. The majority of spending is assumed in the Fiscal Year 2025/26 associated with funding for the replacement of the MRF facility roof and partial equipment replacement. It is expected that the City will require further capital reinvestment to the MRF facility beyond the forecast period.



To fully fund the revenue requirements of the scenario the following rate adjustments were recognized:

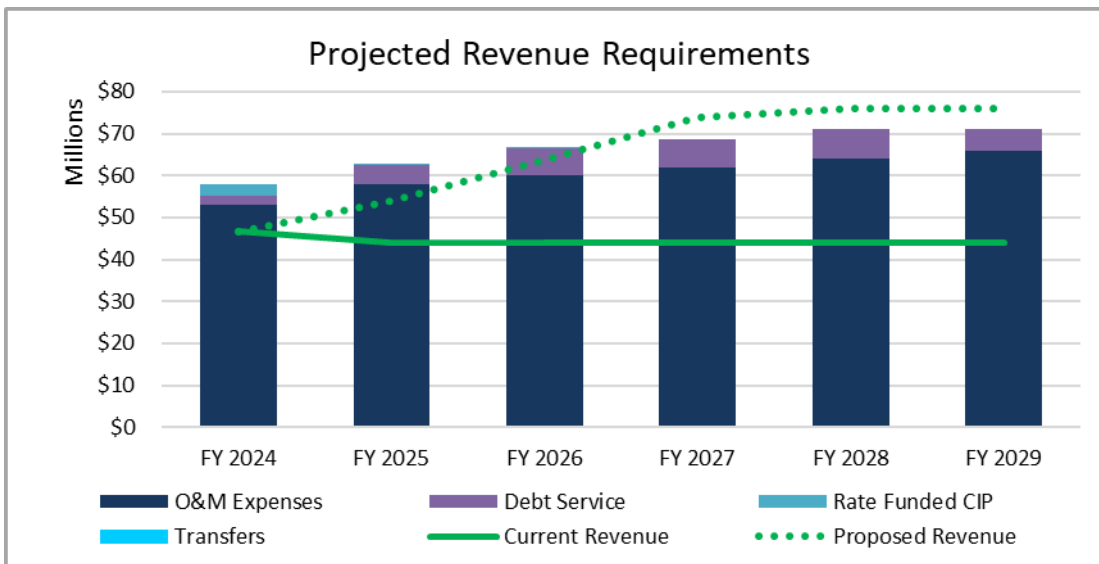
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Recognized Revenue Adjustments - All Customers	0.00%	0.00%	46.00%	7.00%	3.50%	3.00%	3.00%
Effective Months	12.0	12.0	12.0	12.0	12.0	12.0	12.0
96 Gallon Residential - Monthly Bill	\$30.78	\$30.78	\$44.94	\$48.09	\$49.77	\$51.26	\$52.80
\$ - Change		\$0.00	\$14.16	\$3.15	\$1.68	\$1.49	\$1.54
64 Gallon Residential	\$24.70	\$24.70	\$36.06	\$38.58	\$39.93	\$41.13	\$42.36
\$ - Change		\$0.00	\$11.36	\$2.52	\$1.35	\$1.20	\$1.23
4 Cubic Yard - 1x week Commercial	\$230.86	\$230.86	\$337.06	\$360.65	\$373.27	\$384.47	\$396.00
\$ - Change		\$0.00	\$106.20	\$23.59	\$12.62	\$11.20	\$11.53

Assuming implementation of the identified rate adjustments the City is expected to maintain compliance with the minimum reserve target equivalent to 25% of operating expenditures.



Scenario 2: Phased Rate Adjustments and Reduced Capital Expenditures

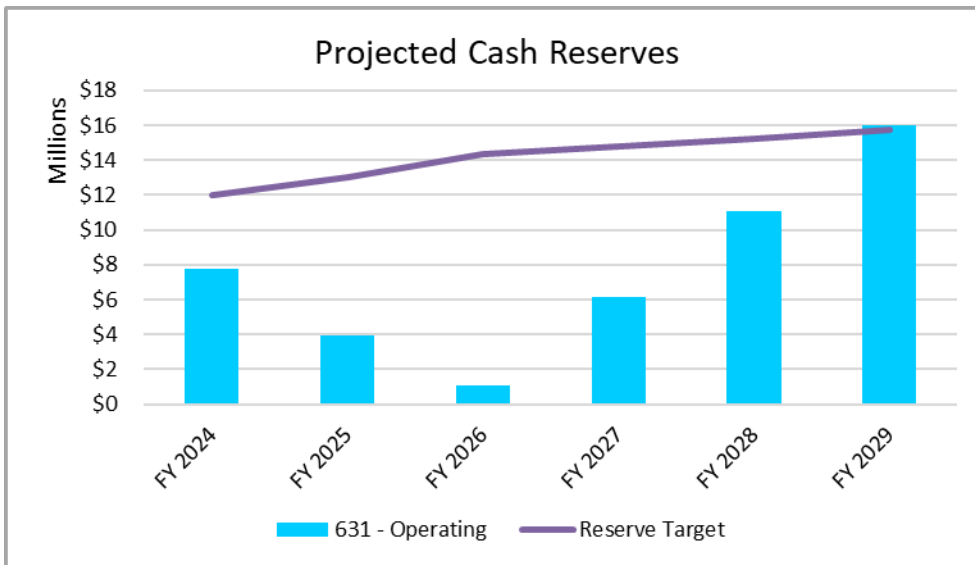
Builds off of Scenario 1, but assumes a \$5 million interfund loan to assist ER in phasing the identified rate increases over three (3) years. Represents a moderate capital spending scenario with phased increases. As can be seen in this scenario in contrast with Scenario 3, the forecast assumes a more moderate phase-in of the proposed system revenues.



The following rate adjustments were recognized:

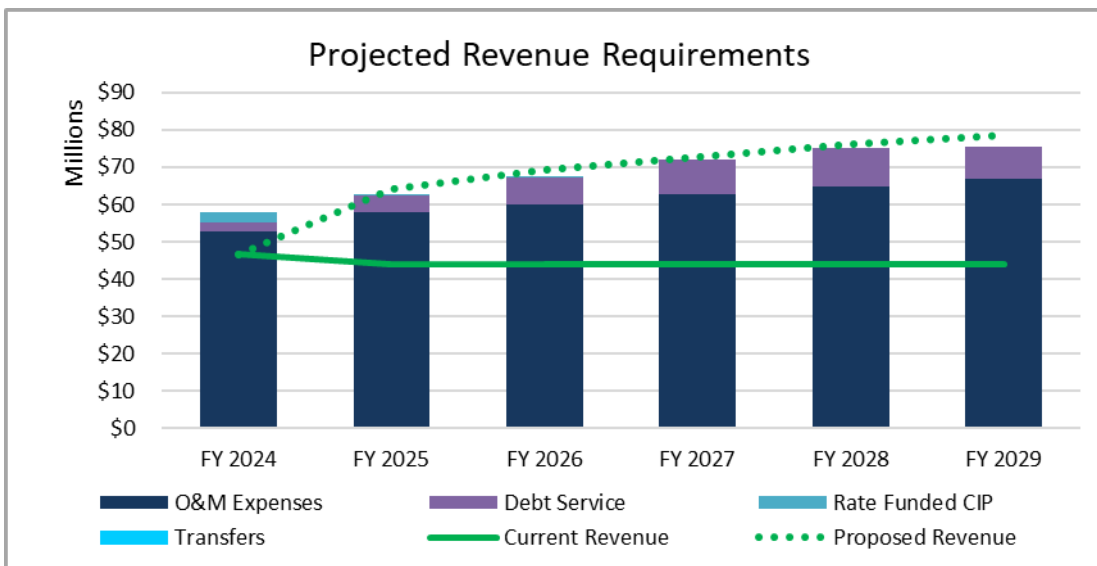
	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Recognized Revenue Adjustments - All Customers	0.00%	0.00%	24.53%	19.70%	16.46%	3.00%	0.00%
Effective Months	12.0	12.0	12.0	12.0	12.0	12.0	12.0
96 Gallon Residential - Monthly Bill	\$30.78	\$30.78	\$38.33	\$45.88	\$53.43	\$55.03	\$55.03
\$ - Change		\$0.00	\$7.55	\$7.55	\$7.55	\$1.60	\$0.00
64 Gallon Residential	\$24.70	\$24.70	\$30.76	\$36.82	\$42.88	\$44.17	\$44.17
\$ - Change		\$0.00	\$6.06	\$6.06	\$6.06	\$1.29	\$0.00
4 Cubic Yard - 1x week Commercial	\$230.86	\$230.86	\$287.49	\$344.12	\$400.75	\$412.77	\$412.77
\$ - Change		\$0.00	\$56.63	\$56.63	\$56.63	\$12.02	\$0.00

Assuming implementation of the identified rate adjustments the City is expected to reach compliance with the minimum reserve target equivalent to 25% of operating expenditures, however, cash reserves are expected to be substantially depleted by the Fiscal Year 2025/26 resulting in an increased financial risk to other City funds.



Scenario 3: Rate Adjustments and Full Capital Expenditures

Assumes all identified funding requirements as assumed in Model Sensitivity 1, including the full capital funding requirements. Represents necessary rate adjustments to fund a fiscally sustainable operation and maintain regulatory compliance. The following chart presents a forecast of the funding requirements consistent with Model Sensitivity 1, however also assumes additional revenue adjustments. The debt assumptions observed to fully fund the CIP assume: i) \$46.5 million in 20-year loans at 5% interest for the facility capital improvements; and ii) approximately \$28 million in capital leases with a 7-year repayment at 3% interest. Total debt and capital lease payments are expected to increase from approximately \$2 million a year to \$10 million a year at its highest level by the Fiscal Year 2027/28.

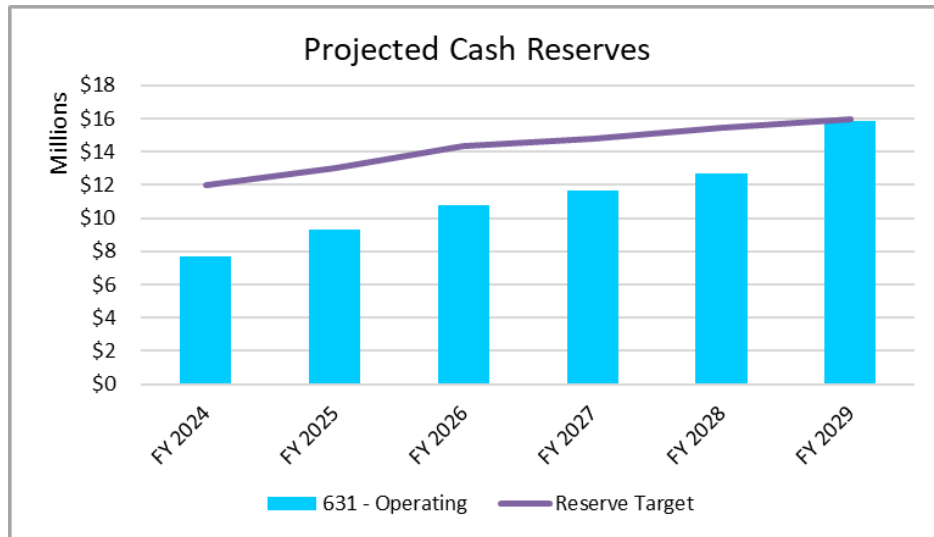


The following presents the proposed rate adjustments to fully fund the requirements of this scenario.

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Recognized Revenue Adjustments - All Customers	0.00%	0.00%	50.00%	8.00%	5.50%	5.00%	3.00%
Effective Months	12.0	12.0	12.0	12.0	12.0	12.0	12.0
96 Gallon Residential - Monthly Bill	\$30.78	\$30.78	\$46.17	\$49.86	\$52.60	\$55.23	\$56.89
\$ - Change		\$0.00	\$15.39	\$3.69	\$2.74	\$2.63	\$1.66
64 Gallon Residential	\$24.70	\$24.70	\$37.05	\$40.01	\$42.21	\$44.32	\$45.65
\$ - Change		\$0.00	\$12.35	\$2.96	\$2.20	\$2.11	\$1.33
4 Cubic Yard - 1x week Commercial	\$230.86	\$230.86	\$346.29	\$373.99	\$394.56	\$414.29	\$426.72
\$ - Change		\$0.00	\$115.43	\$27.70	\$20.57	\$19.73	\$12.43

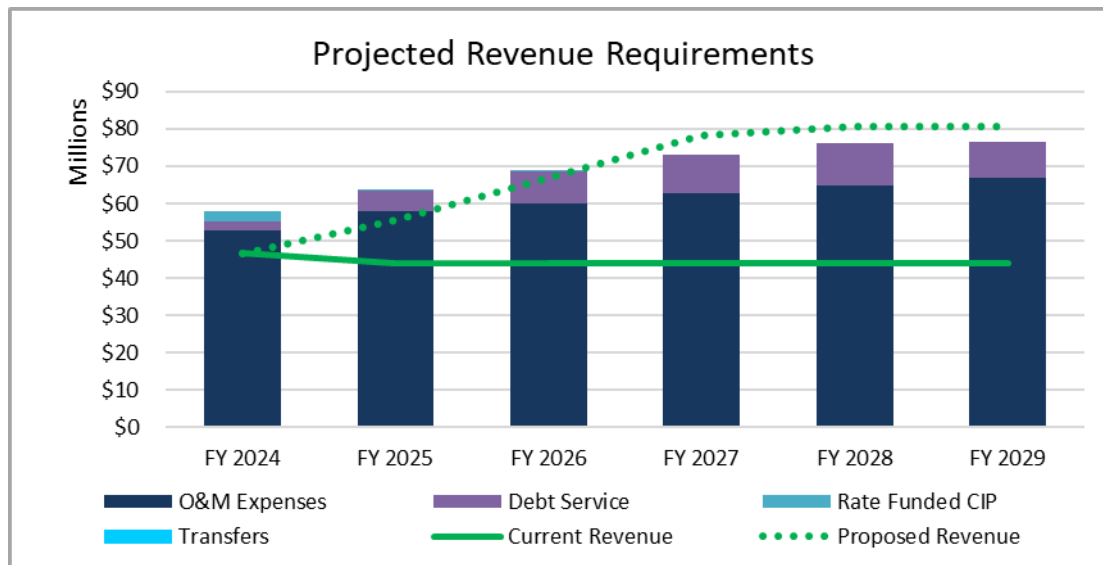
Assuming implementation of the identified rate adjustments the City is expected to maintain compliance with the

minimum reserve target equivalent to 25% of operating expenditures, however, cash reserves are expected to be substantially depleted by the Fiscal Year 2025/26 resulting in an increased financial risk to other City funds.



Scenario 4: Phased Rate Adjustments and Full Capital Expenditures

Assumes all identified funding requirements as stated in Model Sensitivity 1 and Scenario 3, including the full capital funding requirements. It only varies from Scenario 3 in that it phases the rate increase over a 3-year period through an assumed \$5 million interfund loan. As can be seen in this scenario in contrast with Scenario 3, the forecast assumes a more moderate phase-in of the proposed system revenues.

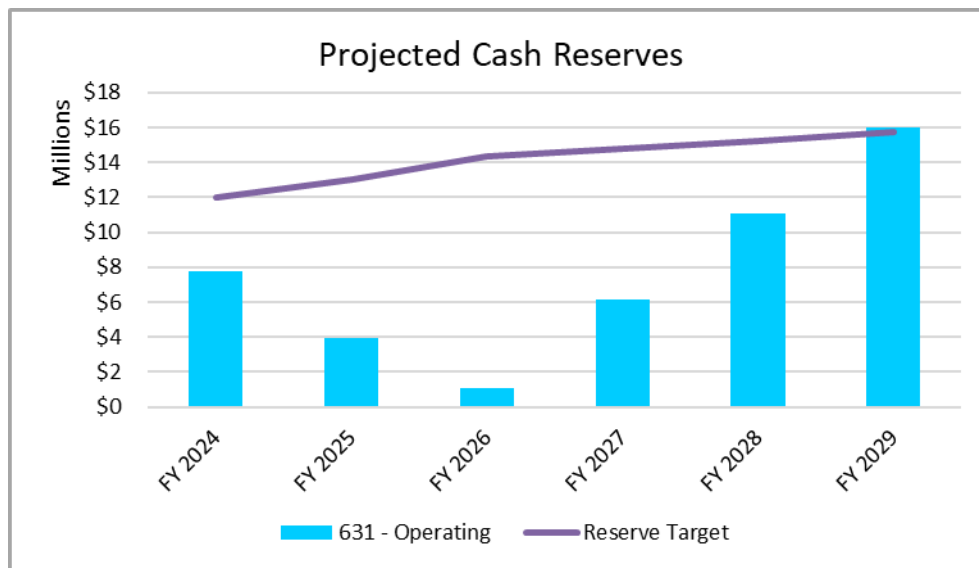


The following rate adjustments were recognized:

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Recognized Revenue Adjustments - All Customers	0.00%	0.00%	28.27%	22.04%	18.06%	3.00%	0.00%
Effective Months	12.0	12.0	12.0	12.0	12.0	12.0	12.0
96 Gallon Residential - Monthly Bill	\$30.78	\$30.78	\$39.48	\$48.18	\$56.88	\$58.59	\$58.59
\$ - Change		\$0.00	\$8.70	\$8.70	\$8.70	\$1.71	\$0.00
64 Gallon Residential	\$24.70	\$24.70	\$31.68	\$38.66	\$45.64	\$47.01	\$47.01
\$ - Change		\$0.00	\$6.98	\$6.98	\$6.98	\$1.37	\$0.00
4 Cubic Yard - 1x week Commercial	\$230.86	\$230.86	\$296.11	\$361.36	\$426.61	\$439.41	\$439.41
\$ - Change		\$0.00	\$65.25	\$65.25	\$65.25	\$12.80	\$0.00

Assuming implementation of the identified rate adjustments the City is expected to reach compliance with the minimum reserve target equivalent to 25% of operating expenditures, however, cash reserves are expected to be substantially

depleted by the Fiscal Year 2025/26 resulting in an increased financial risk to other City funds.



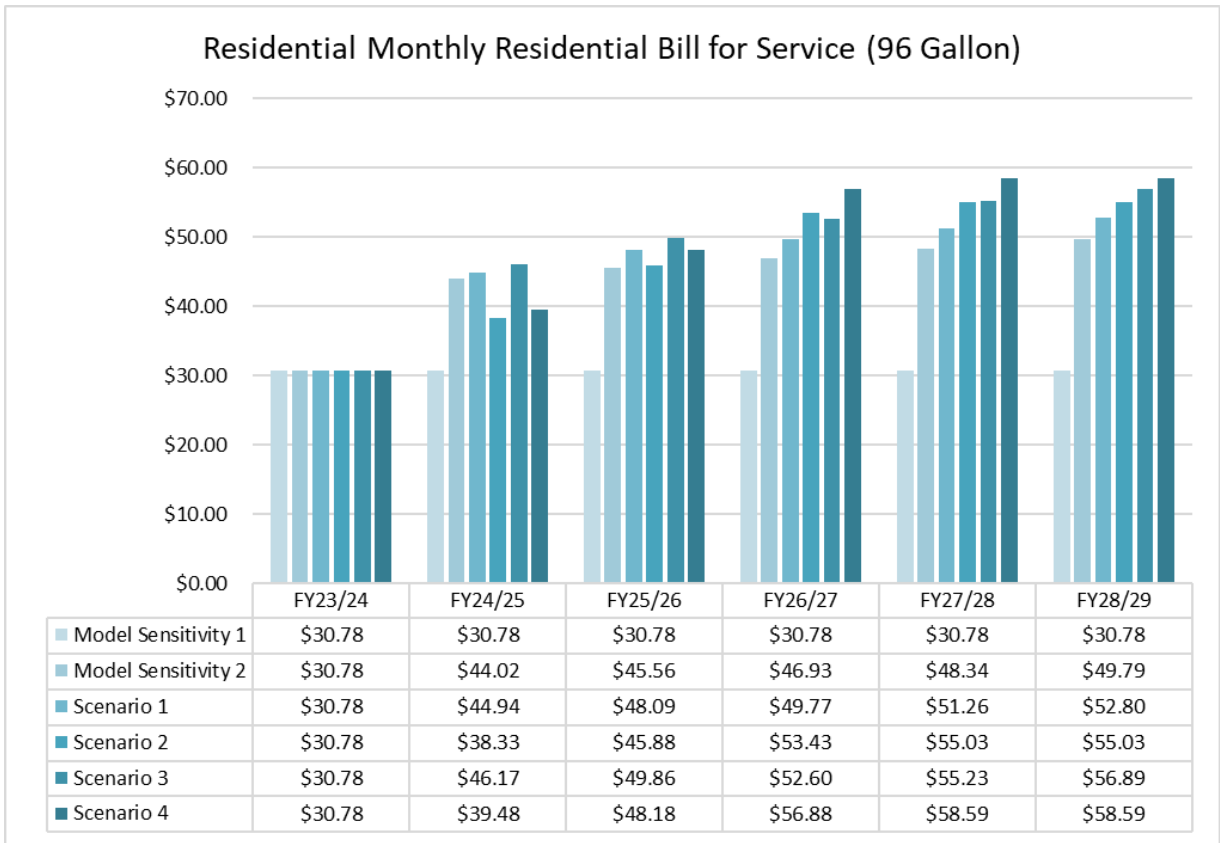
Scenario Comparisons and Key Observations:

Scenario Residential Bill Impact Comparison

As can be seen below, Scenario 1 and 3 represent the largest single rate revenue adjustments ranging from approximately \$14 to \$15 per month. Based on comparison Model Sensitivity 2 we can infer that 86% of the rate increase is to address the operating expenses / structural deficiency of the system. Of Scenarios 1 and 3, only Scenario 3 fully funds the total identified needs of the system.

Additionally, we performed a sensitivity with Scenarios 2 and 4, which phased in the rate increases over a three (3) year period. Scenario 2 represents the moderate capital funding at \$7.55/month while Scenario 4 represents the full capital funding requirements at \$8.70/month.

	FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29
Model Sensitivity 1	\$-	\$-	\$-	\$-	\$-
Model Sensitivity 2	\$13.24	\$1.54	\$1.37	\$1.41	\$1.45
Scenario 1	\$14.16	\$3.15	\$1.68	\$1.49	\$1.54
Scenario 2	\$7.55	\$7.55	\$7.55	\$1.60	\$-
Scenario 3	\$15.39	\$3.69	\$2.74	\$2.63	\$1.66
Scenario 4	\$8.70	\$8.70	\$8.70	\$1.71	\$0.00



Financial Assistance Programs

The City of Oxnard’s Utility Rate Assistance Program “Project Assist” is available for solid waste, water, and wastewater utility customers who qualify. This program was initially approved by City Council in May 2017 and has since been renewed annually. Project Assist grants financial relief equal to a monthly \$25.00 maximum credit per utility bill charged to customers who meet the eligibility requirements. For FY 2023/24, staff requested to direct \$241,500 from late penalty revenues to the Project Assist Program. The \$241,500 allocation estimates that approximately 805 eligible utility customers could participate in the program for a full fiscal year.

Outreach Information

Requirements for Prop 218 and Timeline:

Proposition 218 has very strict rules that govern the revenue of the solid waste utility. Specifically:

1. An agency cannot collect revenue beyond what is necessary to provide the service.
2. Revenues derived from the charge shall not be used for any other purpose other than that for which the charge was imposed.
3. The amount of the fee may not be used for any other purpose other than that for which the change was imposed.
4. The amount of the fee may not exceed the proportional cost of service for the parcel.
5. No charge may be imposed for a service unless that service is actually used or immediately available to the owner of the property.
6. A written notice of the proposed charge shall be mailed to the record owner of each parcel at least 45 days prior to the public hearing when the agency considers all written protests against the charge.

Estimated Timeline for Proposition

Early January 2024	Mail Proposition 218 Notices (English & Spanish) containing the Proposed Solid Waste Rate increase to Property Owners and Ratepayers
March 4, 2023	Public Hearing for Proposed Rate

In addition to the required notification listed above, the City has created a multi-faceted outreach campaign to raise awareness of the Refuse Cost of Service draft Study, which includes two Community Meetings scheduled for Wednesday, November 15, 2023, at 6:30 p.m. at the South Oxnard Center and Wednesday, December 13, 2023, at 6:30 p.m. at the Oxnard City Council Chambers - streamed virtually via the City's YouTube Channel.

Additionally, staff anticipates distributing a bilingual press release before the Community Meetings; running English and Spanish social media ads on Facebook and Instagram to inform residents and stakeholders; and publishing a bilingual print ad in VIDA newspaper. Paid outreach will be supplemented by including Refuse Cost of Service Study Community Meeting flyers in the neighborhood weekly packets and regularly posting on Nextdoor, Twitter, Facebook, and Instagram.

The City's consultant, Raftelis, created an informational Rates 101 video in English and Spanish, which will be shared by staff at Community Meetings, on the City website, and via the City's social media channels. Additionally, staff has created an ER Division video in English and Spanish, which details the operations and services provided by the division, and the economic challenges the division faces. The videos will be shared in a series of small clips on a YouTube playlist and social media channels for the community to access.

STRATEGIC PRIORITIES

This agenda item supports the Infrastructure and Natural Resources strategy. The purpose of the Infrastructure and Natural Resources strategy is to preserve and improve our roads, utilities, parks, trees, water supply and natural resources through effective planning, prioritization, and an equitable and efficient use of available funding.

FINANCIAL IMPACT

The solicitation of City Council input and feedback has no fiscal impact. Absent a rate adjustment, the draft cost of service study projects negative cash balances by FY 2024/25.

COMMITTEE OUTCOME

The Public Works and Transportation Committee approved 2-0 on November 14, 2023, to approve the staff recommendation and forward the item to the Council for input. The context of the staff report from Committee has been edited based on comments received at the November 14, 2023 meeting. In addition, the recommendation section has been updated to include comments that were received.

Prepared by: Brian Yanez, Assistant Public Works Director

ATTACHMENTS

1. City Presentation
2. Raftelis Presentation



CITY OF OXNARD

Solid Waste Rate Study

January 24, 2024



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January 12, 2024

Mr. Brian Yanez
Assistant Public Works Director
City of Oxnard
305 West Third Street
Oxnard, CA 93030

Subject: **Environmental Resources Cost of Service and Rate Study Report**

Dear Mr. Yanez:

Raftelis is pleased to provide this Environmental Resources Rate Study report for the City of Oxnard (City) to address current financial challenges the City is facing and to establish the Environmental Resources Enterprise Fund (ER Fund) solid waste system (System) rates and fees that are equitable and align with Proposition 218. The major objectives of the study include the following:

- Develop a financial plan for the ER Fund to ensure financial sufficiency, meet operation and maintenance costs, provide funding for capital replacement and renewal (R&R) needs, and improve the financial health of the enterprise;
- Review the current rate structure for the ER Fund and propose recommended changes based on the cost of service; and
- Perform a cost allocation and prepare a recommended five-year schedule of rates and fees for the ER Fund.

The report summarizes the key findings and recommendations related to the development of the financial plans for the solid waste enterprise and the development of the updated solid waste (refuse) Enterprise Fund rates and fees.

It has been a pleasure working with you and we thank you and the City staff for the support provided during the course of this study.

Sincerely,

Thierry A. Boveri, CGFM
Vice President

Sarah Neely
Consultant

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Appendix B: Operating Expense Projections

Appendix C: Cost of Service

Appendix D: Rate Design Example

Appendix E: Allocation Factors

1. Executive Summary

1.1. Background

The City of Oxnard (City) contracted with Raftelis Financial Consultants (Raftelis) to conduct an Environmental Resources Rate Study (Study) comprising a ten-year financial forecast, a cost-of-service analysis, and a proposed five-year schedule of rates and fees¹ for the Solid Waste System (System) of the Environmental Resources Department (Department). The Department is established as an Environmental Resources Enterprise Fund (ER Fund) meaning that the rates and fees for service must cover the cost of the service. This Study presents the financial plans, the cost-of-service analysis, and the proposed rates and fees for the Environmental Resources Enterprise Fund.

This Executive Summary provides a detailed overview of the rate study process, financial plan, proposed rates and bill impacts, and a monthly residential bill comparison. Through this Rate Study the City desires to establish fair and equitable rates that:

- Fund the projected fiscal requirements of the ER Fund in terms of operation and maintenance costs, capital replacement and refurbishment (R&R) in order to maintain operations, cash reserve (Reserves) levels, and improve the financial health of the enterprise; and
- Recommend a proposed five-year schedule of solid waste rates that meet the statutory requirements set forth in Proposition 218.

The City's Department provides solid waste collection service to a population of over 201,000 customers in the City through approximately 34,480 residential customers and 5,082 commercial customers and apartment buildings. On an annual basis, the Department's customers generate over 295,000² tons of municipal solid waste. In addition, the Department processes approximately 24,900 tons of comingled recyclables and 22,000 tons of organic materials (green waste and food waste) at the Del Norte Regional Recycling and Transfer Station (Del Norte Facility). The Del Norte Facility includes a scale house to weigh materials, a tipping floor to unload materials, a transfer facility for outbound materials, and a materials recovery facility (MRF) to process recyclables. The Del Norte Facility also accepts certain household hazardous waste, bulky materials, and other household wastes. The combined waste/recycle tonnages managed by ER's collections amounts to approximately 317,100 tons annually as later presented in Table 29 within section 3 of this report. To dispose of outbound materials, the City has agreements with Waste Management for the disposal of solid waste at the Simi Valley Landfill, and with Agromin for the processing of organic materials.

1.2. Process

Raftelis developed a financial plan for the ER Fund which sets forth the total revenue adjustments needed to meet capital investments, operational expenses, debt service obligations, and increasing Reserve levels during the five-year rate-setting period. Raftelis worked with City staff to confirm key assumptions relied upon in the

¹ Reference is made to the City's rates and fees throughout this document to provide a distinction whereby "rates" refers to charges which are subject to Proposition 218 requirements while "fees" refers to optional services that are not subject to the Proposition 218 requirements.

² Represents the annual amount of material collected and landfilled by the Department and includes residuals from processing of recyclables, bulky items, and other wastes.

determination of the Study recommendations, including the analysis of the adequacy of the operational requirements and corresponding costs to meet the level of service requirements of the System. This work effort resulted in the development of preliminary financial plan options for consideration by the City Council as presented at the December 5, 2023 council meeting. After presenting the financial plans, and receiving direction from City Council, Raftelis performed the cost-of-service analysis to determine the System rates and fees based on the selected financial plan.

Raftelis also assisted the City in presenting the rate and fee setting processes at community meetings in November and December 2023, as well as in January 2024. These events were conducted to inform customers about the levels of service the City provides, the need for Revenue Adjustment and associated fees (Revenue Adjustments) in order to continue providing these services, and the Proposition 218 legal requirements. During the preparation of the cost of service analysis the work effort identified bill impacts above those estimates presented to City Council and the public at the first community meeting. Based on direction from City staff and consistent with City Council comments at the December 5th, 2023 City Council meeting, the financial plan was adjusted to reduce the additional bill impacts to maintain consistency with what had been presented to City Council for the standard residential three (3) cart service. The key adjustments made to the financial plan to accomplish this goal included: i) extending out in future fiscal years some of the capital spending for facilities; ii) reducing discretionary future operating expense escalations; and iii) targeting compliance with the City's current Reserve policy target over a longer period of time. Even though three key adjustments as stated above were made to the financial plan, the core objective of the plan to provide additional resources for fleet replacement and renew key facilities is still achieved.

1.3. Proposed ER Fund Financial Plan

Raftelis conducted a status quo scenario analysis to evaluate whether existing ER Fund rates and fees could adequately fund the City's solid waste operations over the ten-year forecast period (Rate Study Period). This analysis projected annual revenues, operation and maintenance expenses, debt service payments, capital expenditures, and Reserve requirements through the Fiscal Year 2032. Based on the key assumptions of the analysis, Raftelis determined that the existing rates for solid waste services will not be adequate to generate sufficient revenues to maintain operation levels and fund the projected needs of ER Fund Services.

After the status quo analysis was complete, Raftelis prepared different Revenue Adjustment scenarios, which were presented to the City Council. The City Council selected scenario 3, which fully funds the projected revenue requirements with greater near-term rate adjustments, but lower overall increases over the five year rate adjustment period relative to Scenario 4, which represented the phase-in option with the same funding requirements.

Table 1 shows the proposed Revenue Adjustments based on the financial plan selected by the City Council, for the initial five years of the Rate Study Period. To ensure that the residential 3 cart bill impacts were generally consistent with what had been presented to City Council on December 5th, 2023, and consistent with Council's comments and decisions, the overall Revenue Adjustment were lowered. Implementation for the proposed rate adjustments were assumed at the outset of each fiscal year, starting on July 1, 2024. It is recommended that the need for any future identified Revenue Adjustment be reviewed in the Fiscal Year 2028 or earlier in the event of a significant change in conditions during the recommendation period which would necessitate a change in rate revenues (i.e., changes in customer demands, regulations, cost of contracted disposal, etc.).

Table 1: Proposed ER Fund Rate Revenue and Associated Fee Adjustments

Effective Date	Preliminary Plan (Scenario 3)	Adjusted & Recommended Plan
July 1, 2024	50.00%	33.00%
July 1, 2025	8.00%	10.00%
July 1, 2026	5.50%	5.25%
July 1, 2027	5.00%	3.00%
July 1, 2028	3.00%	2.84%

Key factors influencing the need for proposed revenue adjustments include:

- City Council last approved a cost-of-service analysis in May 2012, resulting in rate adjustments effective January 2013. The authorized rate adjustments to the City's ER Fund rates represent a cumulative 2.1% increase to residential rates and a 2.7% increase to commercial rates since 2012. In contrast, the Consumer Price Index (CPI) has increased 33.9% over the same period since 2013 through 2023.
- The City is subject to current and future unfunded local, state, and federal mandates regarding solid waste handling, including several recycling and composting laws that are already in effect and had major financial and operational impacts on the System and the ER Fund. For additional information reference section 3.2.
- As shown in Figure 1, the status quo scenario analysis indicates an initial funding deficiency within the initial Fiscal Year 2025 that accounts for approximately 2/3 of the overall need to increase rate revenues through the Fiscal Year 2029.
- Planned implementation of an Infrastructure Use Fee, which will amount to approximately \$2 million annually and may begin in Fiscal Year 2025.

Addressing the funding deficiency and inflation will provide adequate funding for operations, capital funding, and support deposits to Reserves by the end of the initial five years of the Rate Study Period to help maintain compliance minimum Reserve targets.

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Figure 1 provides a breakdown of the projected revenue requirements of the System. As can be seen from the gap analysis, the ER Fund’s current period expenditures (stacked bar) exceeds existing revenues (solid green line), which only grows over time due to elevated inflation in the cost of operations, additional expenses to address unfunded State mandates, need for significant capital investments, and replacement of aging capital.

Figure 1: Proposed ER Fund Financial Plan

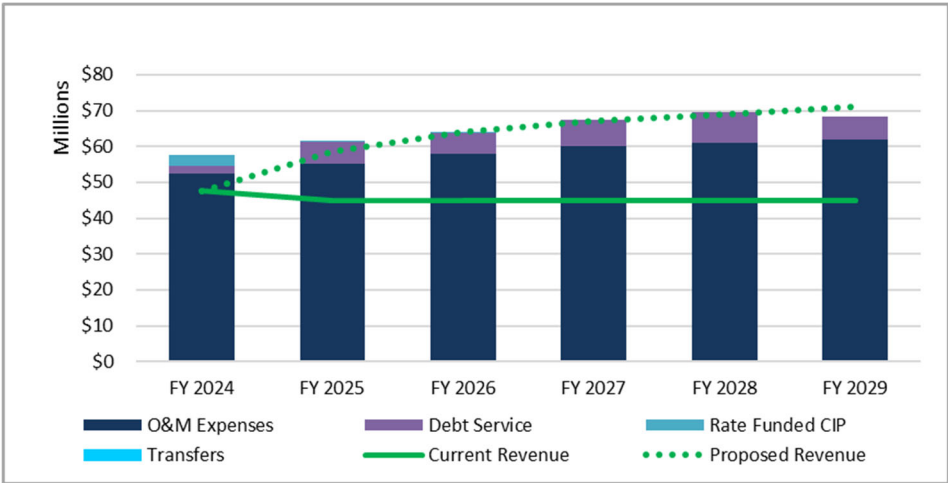


Figure 2 shows projected operating and capital ending balances over the initial five year of the Rate Study Period relative to the City’s total Reserve targets under the proposed financial plan selected by Council. Assuming implementation of the recommended rate adjustments, the City is projected to achieve 50% of the targeted minimum Reserve target and is projected to rebuild towards the Council policy such Reserves in the final year of the Rate Study Period.

Figure 2: Proposed ER Fund Financial Plan: Cash Reserves

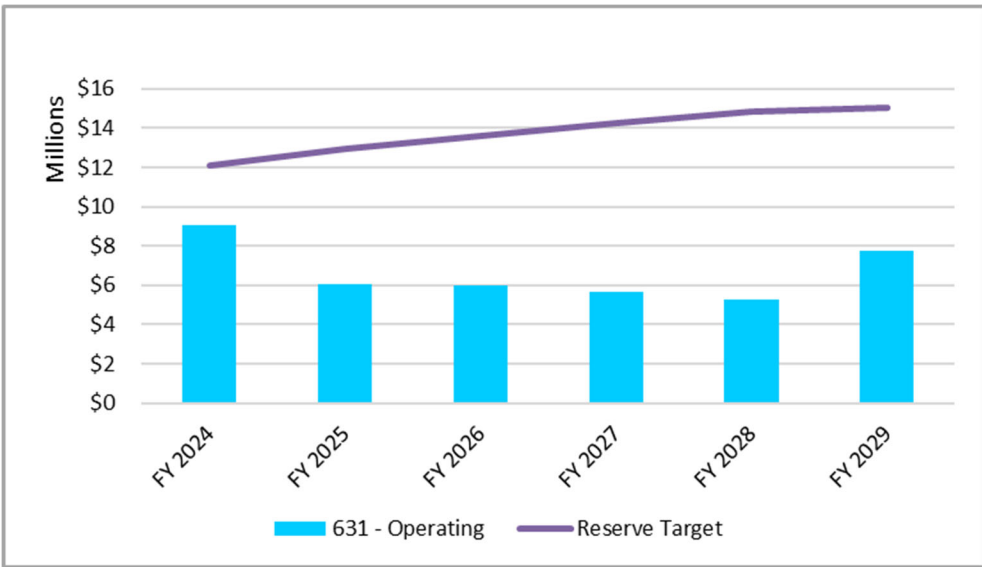
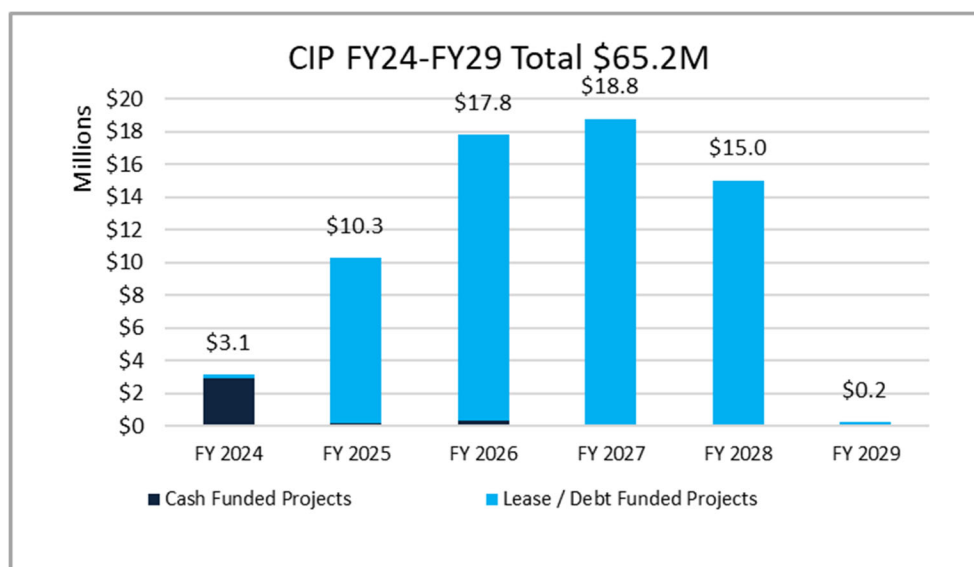


Figure 3 shows the proposed capital financing plan over the initial five years of the Rate Study Period. The Study assumes that capital is funded primarily through short term capital leases and debt. The capital improvement plan is composed of facility investments, followed by fleet-related expenses and equipment purchases.

Figure 3: ER Fund Capital Financing Plan



1.4. Proposed ER Fund Rates and Fees

The proposed five-year ER Fund rate schedule was developed based on the cost-of-service allocation and rate structure as discussed in greater detail in Section 5. The proposed rate and fee structure revises the current rate structure and incorporates new service level offerings including:

1. Combining single family and multifamily 3-cart curbside service into a single class of service recognizing that the service is the same for both classes. The City offers two (2) refuse service levels at 64 gallon and 96 gallon to meet the needs of smaller and larger household sizes;
2. Creation of a mobile home class of service and rate for 3-cart service that mirrors the standard residential 3-cart rate structure which has been reduced by approximately 8% to reflect the exclusion of IUF payments; which is not applicable to mobile home parks;
3. Addition of new commercial bin / container size service offerings of 1 cubic yard through 4 cubic yard organic bin collection and disposal service;
4. Separation of the commercial rate structure for recycling and green waste. While the City has very few commercial green waste bin service customers, the collection costs for recycling and green waste are equivalent, however, due to differences in the disposal costs separation of the rate structure for these services is warranted;

5. Simplifying the commercial and industrial rate structure for roll-off service, by charging a single “pull rate” for all customers regardless of bin size. In conjunction with this rate structure change an additional bin rental fee is recommended and this fee will vary based on the size and cost of the bin. Disposal costs will continue to be based on actual weight of material disposed of at the applicable tip fees proposed in the revised rate structure. This rate structure would also apply to and replace the City’s current commercial bin rental service fee structure for roll-off service where bins exceed 4 cubic yards; and
6. Addition of new tip fees at the Del Norte facility for single stream recyclables and organics. The recycling tip fee is only applicable to customers who do not currently pay a monthly collection rate for collection service within the City.

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Table 2: Proposed Five - Year Residential Monthly Solid Waste, Recycling, Organics / Green Waste 3-Cart Service (1x Week Collection)

Fiscal Year >		FY2025	FY2026	FY2027	FY2028	FY2029
Effective Date >	Current	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
3 Cart Service/64-gallon – per Unit ¹	\$24.70	\$39.33	\$43.23	\$45.48	\$46.83	\$47.12
3 Cart Service/96-gallon – per Unit ¹	\$30.78	\$47.41	\$52.11	\$54.83	\$56.46	\$56.89
Extra 96 Gallon Cart Service – Per Cart	\$11.34	\$24.45	\$26.88	\$28.28	\$29.13	\$29.41
Multi-Family Residential 2 Units	\$58.51	Proposing to eliminate these service rates as the multi-family 4 units and less 3-cart curbside collection rate structure is combined with residential curbside 3-cart service listed above.				
Multi-Family Residential 3 Units	\$84.73					
Multi-Family Residential 4 Units	\$109.43					
<i>1 Note that residential 3 cart service includes one (1) curbside bulky items collection (up to 5 items) per year at no additional charge.</i>						

Table 3: Proposed Five - Year Residential Mobile Home Monthly Solid Waste, Recycling, Organics / Green Waste 3-Cart Service (1x Week Collection)

Fiscal Year >		FY2025	FY2026	FY2027	FY2028	FY2029
Effective Date >	Current	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
3 Cart Service/64-gallon – per Unit ¹	N/A	\$36.06	\$39.63	\$41.69	\$42.93	\$43.16
3 Cart Service/96-gallon – per Unit ¹	N/A	\$43.45	\$47.76	\$50.25	\$51.74	\$52.10
Extra 96 Gallons Cart Service	N/A	\$22.41	\$24.63	\$25.92	\$26.70	\$26.96
<i>¹ Note that residential mobile home 3 cart service includes one (1) curbside bulky items collection (up to 5 items) per year at no additional charge.</i>						

Table 4: Proposed Five-Year Schedule of SOLID WASTE Service Rates for Multi-Family Residential (MFR) >4 units and Commercial Service by Frequency and Container Size (in CY)

Fiscal Year >			FY2025	FY2026	FY2027	FY2028	FY2029
Effective Date >		Current	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
1 cu yd bin	1x/week	N/A	\$57.69	\$63.44	\$66.77	\$68.77	\$69.67
	2x/week	N/A	\$115.20	\$126.71	\$133.36	\$137.35	\$139.22
	3x/week	N/A	\$172.72	\$189.98	\$199.95	\$205.94	\$208.76
	4x/week	N/A	\$230.24	\$253.25	\$266.54	\$274.53	\$278.31
	5x/week	N/A	\$287.75	\$316.52	\$333.13	\$343.12	\$347.86
	6x/week	N/A	\$345.27	\$379.78	\$399.72	\$411.70	\$417.41
1 cu yd-shared	1x/week	N/A	\$28.84	\$31.72	\$33.38	\$34.38	\$34.83
	2x/week	N/A	\$57.60	\$63.36	\$66.68	\$68.68	\$69.61
	3x/week	N/A	\$86.36	\$94.99	\$99.97	\$102.97	\$104.38
	4x/week	N/A	\$115.12	\$126.62	\$133.27	\$137.26	\$139.16
	5x/week	N/A	\$143.88	\$158.26	\$166.56	\$171.56	\$173.93
	6x/week	N/A	\$172.63	\$189.89	\$199.86	\$205.85	\$208.70

Table 4 Continued to following page.

Table 4 Continued SOLID WASTE Service Rates for Multi-Family Residential (MFR) greater than 4 units and Commercial Service by Frequency and Container Size (in cubic yards)

Fiscal Year >			FY2025	FY2026	FY2027	FY2028	FY2029
Effective Date >		Current	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
1 cu yd-compactor	1x/week	N/A	\$83.23	\$91.54	\$96.34	\$99.23	\$100.56
	2x/week	N/A	\$166.29	\$182.91	\$192.51	\$198.28	\$200.99
	3x/week	N/A	\$249.35	\$274.28	\$288.67	\$297.33	\$301.43
	4x/week	N/A	\$332.41	\$365.64	\$384.83	\$396.37	\$401.86
	5x/week	N/A	\$415.48	\$457.01	\$481.00	\$495.42	\$502.30
	6x/week	N/A	\$498.54	\$548.38	\$577.16	\$594.47	\$602.73
2 cu yd	1x/week	\$132.76	\$115.25	\$126.77	\$133.41	\$137.41	\$139.22
	2x/week	\$232.25	\$230.29	\$253.30	\$266.59	\$274.59	\$278.31
	3x/week	\$298.56	\$345.32	\$379.84	\$399.77	\$411.76	\$417.41
	4x/week	\$364.87	\$460.35	\$506.37	\$532.95	\$548.94	\$556.50
	5x/week	\$431.21	\$575.38	\$632.91	\$666.13	\$686.11	\$695.60
	6x/week	\$497.53	\$690.42	\$759.45	\$799.31	\$823.29	\$834.69
2 cu yd-shared	1x/week	\$66.44	\$57.63	\$63.38	\$66.71	\$68.71	\$69.61
	2x/week	\$116.18	\$115.14	\$126.65	\$133.30	\$137.29	\$139.16
	3x/week	\$149.37	\$172.66	\$189.92	\$199.89	\$205.88	\$208.70
	4x/week	\$182.51	\$230.18	\$253.19	\$266.48	\$274.47	\$278.25
	5x/week	\$215.67	\$287.69	\$316.46	\$333.07	\$343.06	\$347.80
	6x/week	\$248.83	\$345.21	\$379.72	\$399.66	\$411.64	\$417.35
2 cu yd-compactor	1x/week	\$284.35	\$166.34	\$182.96	\$192.56	\$198.34	\$200.99
	2x/week	\$497.34	\$332.46	\$365.70	\$384.89	\$396.43	\$401.86
	3x/week	\$639.64	\$498.59	\$548.43	\$577.22	\$594.53	\$602.73
	4x/week	\$781.75	\$664.71	\$731.17	\$769.55	\$792.63	\$803.61
	5x/week	\$923.88	\$830.83	\$913.90	\$961.88	\$990.73	\$1,004.48
	6x/week	\$1,065.99	\$996.95	\$1,096.64	\$1,154.20	\$1,188.83	\$1,205.35
3 cu yd	1x/week	N/A	\$172.82	\$190.09	\$200.06	\$206.06	\$208.76
	2x/week	N/A	\$345.37	\$379.89	\$399.83	\$411.82	\$417.41
	3x/week	N/A	\$517.92	\$569.70	\$599.60	\$617.58	\$626.05
	4x/week	N/A	\$690.47	\$759.50	\$799.37	\$823.35	\$834.69
	5x/week	N/A	\$863.02	\$949.31	\$999.14	\$1,029.11	\$1,043.33
	6x/week	N/A	\$1,035.57	\$1,139.11	\$1,198.91	\$1,234.87	\$1,251.98
3 cu yd-shared	1x/week	N/A	\$86.41	\$95.04	\$100.03	\$103.03	\$104.38
	2x/week	N/A	\$172.68	\$189.95	\$199.92	\$205.91	\$208.70
	3x/week	N/A	\$258.96	\$284.85	\$299.80	\$308.79	\$313.02
	4x/week	N/A	\$345.23	\$379.75	\$399.68	\$411.67	\$417.35
	5x/week	N/A	\$431.51	\$474.65	\$499.57	\$514.55	\$521.67
	6x/week	N/A	\$517.78	\$569.56	\$599.45	\$617.44	\$625.99

Table 4 Continued to following page.

Table 4 Continued *SOLID WASTE* Service Rates for Multi-Family Residential (MFR) greater than 4 units and Commercial Service by Frequency and Container Size (in cubic yards)

Fiscal Year >			FY2025	FY2026	FY2027	FY2028	FY2029
Effective Date >		Current	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
3 cu yd-compactor	1x/week	N/A	\$249.45	\$274.39	\$288.78	\$297.44	\$301.43
	2x/week	N/A	\$498.64	\$548.49	\$577.28	\$594.59	\$602.73
	3x/week	N/A	\$747.82	\$822.59	\$865.77	\$891.74	\$904.04
	4x/week	N/A	\$997.00	\$1,096.69	\$1,154.26	\$1,188.88	\$1,205.35
	5x/week	N/A	\$1,246.19	\$1,370.79	\$1,442.75	\$1,486.03	\$1,506.65
	6x/week	N/A	\$1,495.37	\$1,644.89	\$1,731.24	\$1,783.18	\$1,807.96
4 cu yd	1x/week	\$230.86	\$230.29	\$253.30	\$266.59	\$274.59	\$278.31
	2x/week	\$403.90	\$460.35	\$506.37	\$532.95	\$548.94	\$556.50
	3x/week	\$519.26	\$690.42	\$759.45	\$799.31	\$823.29	\$834.69
	4x/week	\$634.63	\$920.48	\$1,012.52	\$1,065.67	\$1,097.64	\$1,112.88
	5x/week	\$749.98	\$1,150.55	\$1,265.59	\$1,332.03	\$1,371.99	\$1,391.07
	6x/week	\$865.36	\$1,380.62	\$1,518.66	\$1,598.39	\$1,646.34	\$1,669.26
4 cu yd-shared	1x/week	\$115.47	\$115.14	\$126.65	\$133.30	\$137.29	\$139.16
	2x/week	\$202.02	\$230.18	\$253.19	\$266.48	\$274.47	\$278.25
	3x/week	\$259.70	\$345.21	\$379.72	\$399.66	\$411.64	\$417.35
	4x/week	\$317.36	\$460.24	\$506.26	\$532.84	\$548.82	\$556.44
	5x/week	\$375.06	\$575.27	\$632.80	\$666.01	\$685.99	\$695.54
	6x/week	\$432.71	\$690.31	\$759.33	\$799.19	\$823.17	\$834.63
4 cu yd-compactor	1x/week	\$464.93	\$332.46	\$365.70	\$384.89	\$396.43	\$401.86
	2x/week	\$813.53	\$664.71	\$731.17	\$769.55	\$792.63	\$803.61
	3x/week	\$1,045.93	\$996.95	\$1,096.64	\$1,154.20	\$1,188.83	\$1,205.35
	4x/week	\$1,278.32	\$1,329.20	\$1,462.11	\$1,538.86	\$1,585.02	\$1,607.09
	5x/week	\$1,510.72	\$1,661.44	\$1,827.57	\$1,923.52	\$1,981.22	\$2,008.83
	6x/week	\$1,743.12	\$1,993.69	\$2,193.04	\$2,308.17	\$2,377.41	\$2,410.58

Table 5: Proposed Five-Year Schedule of RECYCLE Service Rates for Multi-Family Residential (MFR) > 4 units and Commercial Service by Frequency and Container Size (in cubic yards)

Fiscal Year >			FY2025	FY2026	FY2027	FY2028	FY2029
Effective Date >		Current	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
1 cu yd bin	1x/week	N/A	\$27.28	\$30.00	\$31.57	\$32.51	\$32.90
	2x/week	N/A	\$54.39	\$59.82	\$62.95	\$64.84	\$65.69
	3x/week	N/A	\$81.51	\$89.64	\$94.34	\$97.17	\$98.47
	4x/week	N/A	\$108.62	\$119.47	\$125.73	\$129.50	\$131.25
	5x/week	N/A	\$135.73	\$149.29	\$157.12	\$161.83	\$164.04
	6x/week	N/A	\$162.84	\$179.11	\$188.51	\$194.16	\$196.82
1 cu yd-shared	1x/week	N/A	\$13.64	\$15.00	\$15.78	\$16.25	\$16.45
	2x/week	N/A	\$27.20	\$29.91	\$31.48	\$32.42	\$32.84
	3x/week	N/A	\$40.75	\$44.82	\$47.17	\$48.59	\$49.23
	4x/week	N/A	\$54.31	\$59.73	\$62.87	\$64.75	\$65.63
	5x/week	N/A	\$67.86	\$74.64	\$78.56	\$80.92	\$82.02
	6x/week	N/A	\$81.42	\$89.56	\$94.26	\$97.08	\$98.41
1 cu yd-compactor	1x/week	N/A	\$31.33	\$34.45	\$36.25	\$37.33	\$37.80
	2x/week	N/A	\$62.49	\$68.72	\$72.32	\$74.49	\$75.47
	3x/week	N/A	\$93.64	\$103.00	\$108.40	\$111.65	\$113.15
	4x/week	N/A	\$124.80	\$137.27	\$144.47	\$148.80	\$150.82
	5x/week	N/A	\$155.96	\$171.54	\$180.54	\$185.96	\$188.50
	6x/week	N/A	\$187.12	\$205.82	\$216.62	\$223.11	\$226.17
2 cu yd	1x/week	\$62.48	\$54.44	\$59.88	\$63.01	\$64.90	\$65.69
	2x/week	\$109.24	\$108.67	\$119.52	\$125.79	\$129.56	\$131.25
	3x/week	\$140.43	\$162.89	\$179.17	\$188.57	\$194.22	\$196.82
	4x/week	\$171.60	\$217.11	\$238.81	\$251.34	\$258.88	\$262.38
	5x/week	\$202.78	\$271.34	\$298.46	\$314.12	\$323.54	\$327.95
	6x/week	\$233.96	\$325.56	\$358.11	\$376.90	\$388.20	\$393.52
2 cu yd-shared	1x/week	\$31.29	\$27.22	\$29.94	\$31.51	\$32.45	\$32.84
	2x/week	\$54.68	\$54.33	\$59.76	\$62.89	\$64.78	\$65.63
	3x/week	\$70.28	\$81.45	\$89.58	\$94.28	\$97.11	\$98.41
	4x/week	\$85.85	\$108.56	\$119.41	\$125.67	\$129.44	\$131.19
	5x/week	\$101.45	\$135.67	\$149.23	\$157.06	\$161.77	\$163.98
	6x/week	\$117.03	\$162.78	\$179.05	\$188.45	\$194.10	\$196.76
2 cu yd-compactor	1x/week	\$133.74	\$62.54	\$68.78	\$72.38	\$74.55	\$75.47
	2x/week	\$233.96	\$124.85	\$137.32	\$144.53	\$148.86	\$150.82
	3x/week	\$300.77	\$187.17	\$205.87	\$216.67	\$223.17	\$226.17
	4x/week	\$367.58	\$249.48	\$274.42	\$288.82	\$297.48	\$301.53
	5x/week	\$434.38	\$311.80	\$342.97	\$360.97	\$371.79	\$376.88
	6x/week	\$501.19	\$374.12	\$411.52	\$433.11	\$446.10	\$452.23

Table 5 Continued to following page.

Table 5 Continued RECYCLE Service Rates for Multi-Family Residential (MFR) > 4 units and Commercial Service by Frequency and Container Size (in cubic yards)

Fiscal Year >			FY2025	FY2026	FY2027	FY2028	FY2029
Effective Date >		Current	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
3 cu yd	1x/week	N/A	\$81.60	\$89.75	\$94.46	\$97.29	\$98.47
	2x/week	N/A	\$162.94	\$179.22	\$188.62	\$194.28	\$196.82
	3x/week	N/A	\$244.28	\$268.69	\$282.79	\$291.27	\$295.17
	4x/week	N/A	\$325.61	\$358.16	\$376.96	\$388.26	\$393.52
	5x/week	N/A	\$406.95	\$447.63	\$471.12	\$485.25	\$491.87
	6x/week	N/A	\$488.28	\$537.10	\$565.29	\$582.25	\$590.21
3 cu yd-shared	1x/week	N/A	\$40.80	\$44.88	\$47.23	\$48.64	\$49.23
	2x/week	N/A	\$81.47	\$89.61	\$94.31	\$97.14	\$98.41
	3x/week	N/A	\$122.14	\$134.35	\$141.40	\$145.64	\$147.58
	4x/week	N/A	\$162.81	\$179.08	\$188.48	\$194.13	\$196.76
	5x/week	N/A	\$203.47	\$223.81	\$235.56	\$242.63	\$245.93
	6x/week	N/A	\$244.14	\$268.55	\$282.65	\$291.12	\$295.11
3 cu yd-compactor	1x/week	N/A	\$93.74	\$103.11	\$108.51	\$111.76	\$113.15
	2x/week	N/A	\$187.22	\$205.93	\$216.73	\$223.23	\$226.17
	3x/week	N/A	\$280.69	\$308.75	\$324.95	\$334.70	\$339.20
	4x/week	N/A	\$374.17	\$411.57	\$433.17	\$446.16	\$452.23
	5x/week	N/A	\$467.64	\$514.39	\$541.39	\$557.63	\$565.26
	6x/week	N/A	\$561.11	\$617.21	\$649.61	\$669.10	\$678.28
4 cu yd	1x/week	\$108.58	\$108.67	\$119.52	\$125.79	\$129.56	\$131.25
	2x/week	\$189.95	\$217.11	\$238.81	\$251.34	\$258.88	\$262.38
	3x/week	\$244.80	\$325.56	\$358.11	\$376.90	\$388.20	\$393.52
	4x/week	\$298.40	\$434.01	\$477.40	\$502.46	\$517.53	\$524.65
	5x/week	\$352.63	\$542.46	\$596.69	\$628.01	\$646.85	\$655.78
	6x/week	\$406.87	\$650.90	\$715.98	\$753.57	\$776.17	\$786.91
4 cu yd-shared	1x/week	\$54.35	\$54.33	\$59.76	\$62.89	\$64.78	\$65.63
	2x/week	\$95.03	\$108.56	\$119.41	\$125.67	\$129.44	\$131.19
	3x/week	\$122.15	\$162.78	\$179.05	\$188.45	\$194.10	\$196.76
	4x/week	\$149.26	\$217.00	\$238.70	\$251.23	\$258.76	\$262.32
	5x/week	\$176.39	\$271.23	\$298.35	\$314.01	\$323.42	\$327.89
	6x/week	\$203.48	\$325.45	\$357.99	\$376.78	\$388.08	\$393.46
4 cu yd-compactor	1x/week	\$218.62	\$124.85	\$137.32	\$144.53	\$148.86	\$150.82
	2x/week	\$382.51	\$249.48	\$274.42	\$288.82	\$297.48	\$301.53
	3x/week	\$491.77	\$374.12	\$411.52	\$433.11	\$446.10	\$452.23
	4x/week	\$601.02	\$498.75	\$548.61	\$577.41	\$594.73	\$602.93
	5x/week	\$709.99	\$623.38	\$685.71	\$721.70	\$743.35	\$753.63
	6x/week	\$819.53	\$748.01	\$822.80	\$865.99	\$891.97	\$904.34

Table 6: Proposed Five-Year Schedule of GREENWASTE Service Rates for Multi-Family Residential (MFR) >4 units and Commercial Service by Frequency and Container Size (in CY)

Fiscal Year >			FY2025	FY2026	FY2027	FY2028	FY2029
Effective Date >		Current	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
1 cu yd bin	1x/week	N/A	\$29.69	\$32.64	\$34.35	\$35.38	\$35.81
	2x/week	N/A	\$59.21	\$65.11	\$68.53	\$70.58	\$71.50
	3x/week	N/A	\$88.72	\$97.58	\$102.70	\$105.78	\$107.20
	4x/week	N/A	\$118.24	\$130.05	\$136.88	\$140.98	\$142.89
	5x/week	N/A	\$147.76	\$162.52	\$171.05	\$176.18	\$178.58
	6x/week	N/A	\$177.28	\$194.99	\$205.22	\$211.38	\$214.27
1 cu yd-shared	1x/week	N/A	\$14.84	\$16.32	\$17.18	\$17.69	\$17.91
	2x/week	N/A	\$29.60	\$32.56	\$34.26	\$35.29	\$35.75
	3x/week	N/A	\$44.36	\$48.79	\$51.35	\$52.89	\$53.60
	4x/week	N/A	\$59.12	\$65.03	\$68.44	\$70.49	\$71.44
	5x/week	N/A	\$73.88	\$81.26	\$85.52	\$88.09	\$89.29
	6x/week	N/A	\$88.64	\$97.50	\$102.61	\$105.69	\$107.14
1 cu yd-compactor	1x/week	N/A	\$36.14	\$39.74	\$41.82	\$43.07	\$43.61
	2x/week	N/A	\$72.11	\$79.31	\$83.47	\$85.97	\$87.11
	3x/week	N/A	\$108.08	\$118.88	\$125.11	\$128.86	\$130.60
	4x/week	N/A	\$144.05	\$158.44	\$166.76	\$171.76	\$174.10
	5x/week	N/A	\$180.02	\$198.01	\$208.40	\$214.65	\$217.59
	6x/week	N/A	\$215.99	\$237.58	\$250.05	\$257.54	\$261.09
2 cu yd	1x/week	\$62.48	\$59.26	\$65.17	\$68.58	\$70.64	\$71.50
	2x/week	\$109.24	\$118.29	\$130.11	\$136.93	\$141.04	\$142.89
	3x/week	\$140.43	\$177.33	\$195.05	\$205.28	\$211.44	\$214.27
	4x/week	\$171.60	\$236.36	\$259.99	\$273.63	\$281.84	\$285.66
	5x/week	\$202.78	\$295.40	\$324.93	\$341.98	\$352.24	\$357.04
	6x/week	\$233.96	\$354.44	\$389.87	\$410.33	\$422.63	\$428.43
2 cu yd-shared	1x/week	\$31.29	\$29.63	\$32.58	\$34.29	\$35.32	\$35.75
	2x/week	\$54.68	\$59.15	\$65.05	\$68.47	\$70.52	\$71.44
	3x/week	\$70.28	\$88.66	\$97.52	\$102.64	\$105.72	\$107.14
	4x/week	\$85.85	\$118.18	\$129.99	\$136.82	\$140.92	\$142.83
	5x/week	\$101.45	\$147.70	\$162.46	\$170.99	\$176.12	\$178.52
	6x/week	\$117.03	\$177.22	\$194.93	\$205.16	\$211.32	\$214.21
2 cu yd-compactor	1x/week	\$133.74	\$72.16	\$79.36	\$83.52	\$86.03	\$87.11
	2x/week	\$233.96	\$144.10	\$158.50	\$166.81	\$171.81	\$174.10
	3x/week	\$300.77	\$216.04	\$237.63	\$250.10	\$257.60	\$261.09
	4x/week	\$367.58	\$287.98	\$316.77	\$333.39	\$343.39	\$348.08
	5x/week	\$434.38	\$359.92	\$395.90	\$416.68	\$429.18	\$435.07
	6x/week	\$501.19	\$431.86	\$475.04	\$499.97	\$514.97	\$522.05

Table 6 Continued to following page.

Table 6 Continued GREENWASTE Service Rates for Multi-Family Residential (MFR) > 4 units and Commercial Service by Frequency and Container Size (in cubic yards)

Fiscal Year >			FY2025	FY2026	FY2027	FY2028	FY2029
Effective Date >		Current	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
3 cu yd	1x/week	N/A	\$88.82	\$97.69	\$102.82	\$105.90	\$107.20
	2x/week	N/A	\$177.38	\$195.10	\$205.34	\$211.50	\$214.27
	3x/week	N/A	\$265.93	\$292.51	\$307.86	\$317.09	\$321.35
	4x/week	N/A	\$354.48	\$389.92	\$410.39	\$422.69	\$428.43
	5x/week	N/A	\$443.04	\$487.33	\$512.91	\$528.29	\$535.51
	6x/week	N/A	\$531.59	\$584.74	\$615.43	\$633.89	\$642.58
3 cu yd-shared	1x/week	N/A	\$44.41	\$48.85	\$51.41	\$52.95	\$53.60
	2x/week	N/A	\$88.69	\$97.55	\$102.67	\$105.75	\$107.14
	3x/week	N/A	\$132.97	\$146.26	\$153.93	\$158.55	\$160.68
	4x/week	N/A	\$177.24	\$194.96	\$205.19	\$211.35	\$214.21
	5x/week	N/A	\$221.52	\$243.67	\$256.45	\$264.15	\$267.75
	6x/week	N/A	\$265.80	\$292.37	\$307.72	\$316.95	\$321.29
3 cu yd-compactor	1x/week	N/A	\$108.18	\$118.99	\$125.23	\$128.98	\$130.60
	2x/week	N/A	\$216.09	\$237.69	\$250.16	\$257.66	\$261.09
	3x/week	N/A	\$324.00	\$356.39	\$375.09	\$386.34	\$391.57
	4x/week	N/A	\$431.91	\$475.09	\$500.03	\$515.03	\$522.05
	5x/week	N/A	\$539.82	\$593.80	\$624.96	\$643.71	\$652.54
	6x/week	N/A	\$647.74	\$712.50	\$749.90	\$772.39	\$783.02
4 cu yd	1x/week	\$108.58	\$118.29	\$130.11	\$136.93	\$141.04	\$142.89
	2x/week	\$189.95	\$236.36	\$259.99	\$273.63	\$281.84	\$285.66
	3x/week	\$244.80	\$354.44	\$389.87	\$410.33	\$422.63	\$428.43
	4x/week	\$298.40	\$472.51	\$519.75	\$547.03	\$563.43	\$571.20
	5x/week	\$352.63	\$590.58	\$649.63	\$683.72	\$704.23	\$713.97
	6x/week	\$406.87	\$708.65	\$779.50	\$820.42	\$845.03	\$856.74
4 cu yd-shared	1x/week	\$54.35	\$59.15	\$65.05	\$68.47	\$70.52	\$71.44
	2x/week	\$95.03	\$118.18	\$129.99	\$136.82	\$140.92	\$142.83
	3x/week	\$122.15	\$177.22	\$194.93	\$205.16	\$211.32	\$214.21
	4x/week	\$149.26	\$236.25	\$259.87	\$273.51	\$281.72	\$285.60
	5x/week	\$176.39	\$295.29	\$324.81	\$341.86	\$352.12	\$356.98
	6x/week	\$203.48	\$354.33	\$389.75	\$410.21	\$422.52	\$428.37
4 cu yd-compactor	1x/week	\$218.62	\$144.10	\$158.50	\$166.81	\$171.81	\$174.10
	2x/week	\$382.51	\$287.98	\$316.77	\$333.39	\$343.39	\$348.08
	3x/week	\$491.77	\$431.86	\$475.04	\$499.97	\$514.97	\$522.05
	4x/week	\$601.02	\$575.75	\$633.31	\$666.55	\$686.54	\$696.03
	5x/week	\$709.99	\$719.63	\$791.58	\$833.13	\$858.12	\$870.01
	6x/week	\$819.53	\$863.51	\$949.85	\$999.71	\$1,029.70	\$1,043.99

Table 7: Proposed Five-Year Schedule of ORGANICS Service Rates for Multi-Family Residential (MFR) greater than 4 units and Commercial Service by Frequency and Container Size (in cubic yards)

			FY2025	FY2026	FY2027	FY2028	FY2029
Cart & Bin Size	Frequency	Current	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
64-gallon	3x/week	\$63.80	\$79.01	\$86.90	\$91.45	\$94.19	\$95.39
1 cu yd	1x/week	N/A	\$83.11	\$91.40	\$96.20	\$99.08	\$100.34
2 cu yd	1x/week	N/A	\$166.09	\$182.69	\$192.27	\$198.04	\$200.56
3 cu yd	1x/week	N/A	\$249.08	\$273.97	\$288.35	\$297.00	\$300.77
4 cu yd	1x/week	N/A	\$332.06	\$365.26	\$384.43	\$395.96	\$400.99

Table 8: Proposed Five-Year Schedule of SOLID WASTE Service Rates for 1x/ Week Commercial Cart Service by Quantity of Carts

			FY2025	FY2026	FY2027	FY2028	FY2029
# of Carts / Size	Frequency	Current	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
1 96-gallon cart	1x/week	\$43.53	\$36.51	\$40.15	\$42.26	\$43.52	\$44.01
2 96-gallon carts	1x/week	\$76.16	\$73.03	\$80.31	\$84.51	\$87.04	\$88.01
3 96-gallon carts	1x/week	\$97.94	\$109.54	\$120.46	\$126.77	\$130.56	\$132.02
4 96-gallon carts	1x/week	\$119.73	\$146.06	\$160.61	\$169.02	\$174.08	\$176.03
5 96-gallon carts	1x/week	\$141.51	\$182.57	\$200.77	\$211.28	\$217.60	\$220.04
6 96-gallon carts	1x/week	\$247.16	\$219.09	\$240.92	\$253.53	\$261.12	\$264.04

Table 9: Proposed Five-Year Schedule of SERVICE PULL Rates for Industrial Collection

		FY2025	FY2026	FY2027	FY2028	FY2029
Bin Size / Service	Current	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
Up to 10 CY / Refuse	\$147.73	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
Up to 10 CY / Recycle & Green Waste	\$73.87	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
Up to 13.4 CY / Refuse	\$147.73	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
Up to 13.4 CY / Recycle & Green Waste	\$73.87	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
Up to 20 CY Bin	N/A	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
Up to 20 CY Compactor / Refuse	\$192.85	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
Up to 20 CY Compactor / Recycle & GW	\$96.32	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
Up to 30 CY Bin / Refuse	\$193.56	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
Up to 30 CY Bin / Recycle & GW	\$96.32	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
30 CY Compactor / Refuse	\$219.04	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
30 CY Compactor / Recycle & GW	\$109.52	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
(Two / 2) 30 CY Bins / Refuse	\$371.86	N/A	N/A	N/A	N/A	N/A
(Two / 2) 30 CY Bins / Recycle & GW	\$185.93	N/A	N/A	N/A	N/A	N/A
40 CY Bin / Refuse	\$238.84	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
40 CY Compactor / Refuse	\$269.98	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
40 CY Compactor / Recycle & GW	\$134.99	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79

Table 10: Proposed Five-Year Schedule of Monthly and Daily Rental Rates for Industrial Bins

			FY2025	FY2026	FY2027	FY2028	FY2029
Description	Frequency	Current	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
10 cu yd Roll Off Bin	Monthly	N/A	\$46.45	\$47.84	\$49.28	\$50.76	\$52.28
	Daily	N/A	\$1.53	\$1.57	\$1.62	\$1.67	\$1.72
13.4 cu yd Roll Off Bin	Monthly	N/A	\$49.99	\$51.49	\$53.03	\$54.62	\$56.26
	Daily	N/A	\$1.64	\$1.69	\$1.74	\$1.80	\$1.85
20 cu yd Roll Off Bin	Monthly	N/A	\$67.30	\$69.32	\$71.40	\$73.54	\$75.75
	Daily	N/A	\$2.21	\$2.28	\$2.35	\$2.42	\$2.49
30 cu yd Roll Off Bin	Monthly	N/A	\$58.05	\$59.79	\$61.58	\$63.43	\$65.33
	Daily	N/A	\$1.91	\$1.97	\$2.02	\$2.09	\$2.15
40 cu yd Roll Off Bin	Monthly	N/A	\$66.48	\$68.47	\$70.52	\$72.64	\$74.82
	Daily	N/A	\$2.19	\$2.25	\$2.32	\$2.39	\$2.46
40 cu yd Sealed Roll Off Bin	Monthly	N/A	\$87.09	\$89.70	\$92.39	\$95.16	\$98.01
	Daily	N/A	\$2.86	\$2.95	\$3.04	\$3.13	\$3.22

Table 11: Proposed Five-Year Schedule of SOLID WASTE Walking Floor Transfer Trailer Rates for Industrial Service per Pull/Transfer

		FY2025	FY2026	FY2027	FY2028	FY2029
Description	Current	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
53-Foot Walking Floor Trailer#	\$371.85	\$384.86	\$398.34	\$412.28	\$426.71	\$441.64
Note this service rate is limited to industrial customer(s) receiving direct haul service to the Simi Landfill from the Customers Property located within the City.						

Table 12: Proposed Five-Year Schedule of Del Norte and Industrial TIPPING FEES per Ton of Weighed Material and the Security and Contamination Prevention Fee

Description	Material Type	Current	July 1, '24	July 1, '25	July 1, '26	July 1, '27	July 1, '28
Del Norte Tip Fee	Solid Waste	\$55.59	\$93.88	\$103.27	\$108.69	\$111.95	\$113.52
Del Norte Tip Fee	Recycling	N/A	\$44.26	\$48.68	\$51.24	\$52.77	\$53.51
Del Norte Tip Fee	Green Waste	\$62.81	\$105.53	\$116.08	\$122.18	\$125.84	\$127.61
Del Norte Tip Fee	Organics	N/A	\$171.95	\$189.14	\$199.08	\$205.05	\$207.92
Del Norte Tip Fee	C&D	\$66.92	\$130.98	\$131.78	\$139.92	\$143.48	\$147.13
Del Norte Tip Fee	Tires	\$180.00	\$272.00	\$280.16	\$288.56	\$297.22	\$306.14
Walking Floor Transfer Trailer Tip Fee ¹	Solid Waste	N/A	\$34.63	\$35.67	\$36.74	\$37.84	\$38.98
Security and Contamination Prevention Fee (Per Bin) ²	All Containers	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12

¹ Represents the tip fee for walking floor trailers direct hauled to the Simi Landfill. This rate is not applicable to refuse delivered to the Del Norte facility.

² The City charges a security and contamination prevention fee to all customers per bin per month.

Table 13: Proposed Five-Year Schedule of Commercial Bin Rental Service for Construction and Demolition Projects for 10 Cubic Yards and Larger Bins

CURRENT FEES						
Container	Material	Delivery	Per Empty	Initial Cost	Disposal Min.	Prepay
10 Cubic Yard	Dirt and Concrete Only	\$15.00	\$102.30	\$117.30	\$166.77	\$284.07
13.4 Cubic Yard	Roofing Materials / Green Waste	\$15.00	\$102.30	\$117.30	\$166.77	\$284.07
30 Cubic Yard	Roofing Materials / Green Waste	\$15.00	\$137.88	\$152.88	\$166.77	\$319.65
40 Cubic yard	Roofing Materials / Green Waste	\$15.00	\$172.35	\$187.35	\$166.77	\$354.12
<u>Other Related Fees:</u>						
\$15.00 rental fee/day if minimum pickup of 2 times per month is not met – for construction rental only						
\$55.59 per ton for household trash and green waste						
\$65.00 per ton for construction &/or demolition materials						
\$27.80 minimum charge for up to 1/2 ton						
PROPOSED FEES ¹						
		FY2025	FY2026	FY2027	FY2028	FY2029
Proposed Fees	Material	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
Fee Per Pull						
10 Cubic Yard	Dirt and Concrete Only	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
13.4 Cubic Yard	Roofing Materials / Green Waste	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
30 Cubic Yard	Roofing Materials / Green Waste	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
40 Cubic yard	Roofing Materials / Green Waste	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
Bin Rental Fees²						
10 cu yd Roll Off Bin		\$1.53	\$1.57	\$1.62	\$1.67	\$1.72
13.4 cu yd Roll Off Bin		\$1.64	\$1.69	\$1.74	\$1.80	\$1.85
20 cu yd Roll Off Bin		\$2.21	\$2.28	\$2.35	\$2.42	\$2.49
30 cu yd Roll Off Bin		\$1.91	\$1.97	\$2.02	\$2.09	\$2.15
40 cu yd Roll Off Bin		\$2.19	\$2.25	\$2.32	\$2.39	\$2.46
40 cu yd Roll Off Bin Sealed		\$2.86	\$2.95	\$3.04	\$3.13	\$3.22
Del Norte Tip Fees³						
Refuse		\$93.88	\$103.27	\$108.69	\$111.95	\$113.52
Recycling		\$44.26	\$48.68	\$51.24	\$52.77	\$53.51
Green Waste		\$105.53	\$116.08	\$122.18	\$125.84	\$127.61
Organics		\$171.95	\$189.14	\$199.08	\$205.05	\$207.92
C&D		\$130.98	\$131.78	\$139.92	\$143.48	\$147.13
Minimum Disposal Charge		\$28.41	\$29.26	\$30.14	\$31.04	\$31.97
1 Contingent upon service availability by the City, additional service charges may apply such as collection of bulky items or tires.						
2 Amounts shown derived from Table 10 and represent daily rental rates.						
3 Amounts shown derived from Table 12.						

Table 14: Proposed Five-Year Schedule of Commercial Bin Rental Service for Construction and Demolition Projects for 2 and 4 Cubic Yard Bins

CURRENT FEES						
Container	Material	Delivery	Per Empty	Initial Cost	Disposal Min.	Prepay
2 Cubic Yard	Small items, green waste, lumber	\$15.00	\$50.00	\$65.00	n/a	n/a
4 Cubic Yard	Small items, green waste, lumber	\$15.00	\$75.00	\$90.00	n/a	n/a
PROPOSED FEES ¹						
		FY2025	FY2026	FY2027	FY2028	FY2029
Proposed Fees	Material	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
Fee Per Pull						
2 Cubic Yard	No furniture, no mattresses or appliances. No dirt or concrete.	\$43.87	\$46.25	\$48.12	\$49.73	\$51.14
4 Cubic Yard	Small items, green waste, lumber & miscellaneous okay.	\$56.83	\$60.50	\$63.12	\$65.18	\$66.81
Bin Rental Fees²						
2cu yd Bin		\$0.24	\$0.25	\$0.26	\$0.27	\$0.28
4 cu yd Bin		\$0.30	\$0.31	\$0.32	\$0.33	\$0.34

1 Contingent upon service availability by the City, additional service charges may apply such as collection of bulky items or tires.

2 Amounts shown are daily rental rates.

Table 15: Proposed Five-Year Schedule of Miscellaneous Service Fees

	Current	2025	2026	2027	2028	2029
Return Pick-up / Extra Pick-up - Automatic Side Loader	\$11.74	\$29.78	\$30.67	\$31.59	\$32.54	\$33.52
Return Pick-up / Extra Pick-up - Front Loader	\$40.00	\$42.64	\$43.92	\$45.24	\$46.60	\$48.00
Minimum Gate Fee	\$27.80	\$28.41	\$29.26	\$30.14	\$31.04	\$31.97
Bulky Pick-up (up to 5 items) ¹	\$35.00	\$45.00	\$46.35	\$47.74	\$49.17	\$50.65

¹ Please note that for Residential 3 cart service (including Mobile Homes) customers receive 1 bulky items pickup (up to 5 items) per year at no additional charge as noted in Tables 2 and 3.

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1.5. Proposed ER Fund Rate Bill Impacts

The proposed five-year ER Fund rate schedule was developed based on the cost-of-service allocation and rate structure as discussed in greater detail within Section 5. The following presents a bill impact comparison for the most common services offered by the City.

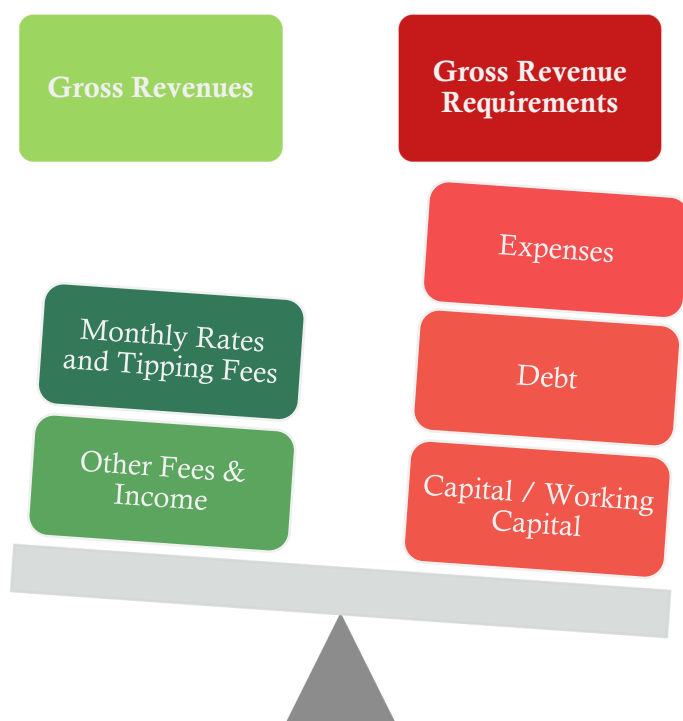
Table 16: Proposed Five-Year Schedule of Residential and Commercial Rate Impacts

Fiscal Year >		FY2025	FY2026	FY2027	FY2028	FY2029
Effective Date >	Current	7/1/2024	7/1/2025	7/1/2026	7/1/2027	7/1/2028
3 Cart Service/64-gallon – per Unit	\$24.70	\$39.33	\$43.23	\$45.48	\$46.83	\$47.12
\$ Change	n/a	\$14.63	\$3.90	\$2.25	\$1.35	\$0.29
3 Cart Service/96-gallon – per Unit	\$30.78	\$47.41	\$52.11	\$54.83	\$56.46	\$56.89
\$ Change	n/a	\$16.63	\$4.70	\$2.72	\$1.63	\$0.43
Extra 96 Gallon Cart Service – Per Cart	\$11.34	\$24.45	\$26.88	\$28.28	\$29.13	\$29.41
\$ Change	n/a	\$13.11	\$2.43	\$1.40	\$0.85	\$0.28
Multi-Family Residential 2 Units	\$58.51	Proposing to eliminate these service rates as the multi-family 4 units and less 3-cart curbside collection rate structure is combined with residential curbside 3-cart service listed above.				
Multi-Family Residential 3 Units	\$84.73					
Multi-Family Residential 4 Units	\$109.43					
Commercial						
2 cu yd bin - 1x/week - Refuse	\$132.76	\$115.25	\$126.77	\$133.41	\$137.41	\$139.22
\$ Change	n/a	(\$17.51)	\$11.51	\$6.65	\$4.00	\$1.80
2 cu yd bin - 2x/week - Refuse	\$232.25	\$230.29	\$253.30	\$266.59	\$274.59	\$278.31
\$ Change	n/a	(\$1.96)	\$23.02	\$13.29	\$7.99	\$3.72
2 cu yd bin - 3x/week - Refuse	\$298.56	\$345.32	\$379.84	\$399.77	\$411.76	\$417.41
\$ Change	n/a	\$46.76	\$34.52	\$19.94	\$11.99	\$5.64
4 cu yd bin - 1x/week - Refuse	\$230.86	\$230.29	\$253.30	\$266.59	\$274.59	\$278.31
\$ Change	n/a	(\$0.57)	\$23.02	\$13.29	\$7.99	\$3.72
4 cu yd bin - 2x/week - Refuse	\$403.90	\$460.35	\$506.37	\$532.95	\$548.94	\$556.50
\$ Change	n/a	\$56.45	\$46.02	\$26.58	\$15.98	\$7.56
4 cu yd bin - 3x/week - Refuse	\$519.26	\$690.42	\$759.45	\$799.31	\$823.29	\$834.69
\$ Change	n/a	\$171.16	\$69.03	\$39.86	\$23.98	\$11.40
64-gallon - 3x/week - Organics	\$63.80	\$79.01	\$86.90	\$91.45	\$94.19	\$95.39
\$ Change	n/a	\$15.21	\$7.89	\$4.56	\$2.74	\$1.20
Industrial - 30 CY - Refuse - Per Tip ⁽¹⁾	\$308.63	\$463.77	\$510.14	\$536.93	\$553.03	\$560.78
\$ Change	n/a	\$0.00	\$79.26	\$19.43	\$11.22	\$6.75
(1) Assumed a load of 138lbs per cubic yard based on EPA commercial refuse uncompacted waste density. Includes pull rate and tip fee.						

2. Methodology

The foundation of this Study and the primary objective of the ER Fund rates and fees are to reasonably recover the cost of providing service including the cost of infrastructure, equipment investment, and compliance with recommended fiscal targets, which is referred to as a Revenue Sufficiency Evaluation.

Ensuring adequate cash reserves and appropriate cash flows generally results in a sustainable long-term financial plan that can mitigate the financial and operating risk(s) from unanticipated or sudden events to financial operations (e.g., changes in market conditions affecting operations and recovered materials revenues, reduced growth or tonnages, unanticipated or extraordinary expenses, unfunded mandates, etc.). The identified revenue requirements to be funded from rates are then allocated based on the type and level of service.



In order to assess the sustainability of the City's rates for service, Raftelis developed a financial model capable of forecasting ER Fund operations over a ten-year Rate Study Period, which is necessary to assess the sustainability needs of the ER Fund for the proposed rate revenue and associated fee adjustment period for Fiscal Years 2025 through 2029. By forecasting operations over the ten-year Rate Study Period, the Study is able to capture non-annually recurring lifecycle costs such as vehicle and capital asset replacement, test sensitivity to potential changes in operations or costs, and examine projections of Reserves and net revenue margins to evaluate compliance with fiscal policies. Performing a thorough evaluation of the City's funding requirements provides the ability to offer sound rate recommendations to help ensure the City has sufficient resources to fund operations and achieve their objectives.

The following provides a brief overview of the key activities performed for the Study:

1. An evaluation of the service area requirements for the City was performed. This included a review of recent historical customers served and corresponding waste generation such that: i) a representative forecast of the ER Fund's needs from a financial standpoint could be prepared; and ii) a projection of rate revenues consistent with the projected service area needs could be developed.
2. Raftelis, with support of City staff, developed a projection of the System's "net revenue requirements" which is comprised of the components summarized below. The first five components are expenditure requirements of the system and are funded from monthly user rates
 - + Cost of Operation and Maintenance
 - + Debt Service (Vehicle Leases & Facility Debt)
 - + Indirect Cost Allocation and Administration Payments (Infrastructure Use Fees)
 - + Capital Funding Requirements
 - + Deposits to Reserves for Policy Compliance and Future Expenditures
 - Other Operating Revenue
 - Interest Income / Transfers from Operating Reserves
 - = Net Revenue Requirements (Funded from Rates)
3. The net revenue requirements were then allocated by function and service to the various customer and service classes as later described in Section 5. The customer billing statistical data was then adjusted to represent a common unit of measure referred herein and throughout the report as the Equivalent Billing Unit (EBU). The collection system EBUs are denominated in the number of gallons of capacity per the customer's cart or bin size times the annual number of pickups. The disposal system EBUs are denominated in the tonnage for the system. The allocated net revenue requirements were then divided by the EBUs to calculate the unit cost of collection and disposal services.
4. To determine the recommended rate, the calculated unit costs are factored based on the type and level of service. For example, to determine the residential monthly 3 cart service rates for 96 gallon service, the calculated unit costs for refuse / municipal solid waste collection, recycling, and organics were applied to the level of service parameters of once a week collection times the average number of weeks in a month times the number of gallons in the bin (i.e., unit cost x weekly collection frequency x average number of weeks in a month x the quantity of gallons of the cart).

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3. Key Inputs and Assumptions

Raftelis developed an ER Fund financial projection and rate calculation for a ten year period, which serves as the basis for the Rate Study Period as previously described. The City’s fiscal year spans from July 1 through June 30. Projections in future years were generally based on the budgeted Fiscal Year 2024 data using key assumptions outlined within Section 3 of this report. Assumptions generally include, but are not limited to, projections of growth and tonnage demands, expenditures as contained in the City’s budget, assumed changes in operations such as the addition of staffing, capital funding requirements, or other expectations of future cashflow projections. All assumptions were discussed with and reviewed by City staff. This section will detail all the key assumptions developed in support of the financial plan.

3.1. Key Inputs: Current Rates and Operations

The current ER Fund rates and fees for service were adopted pursuant to Ordinance No. 2861, which included a two-year schedule of rates with the current rates effective as of October 18 2012, and January 1, 2013. City Council last approved a cost-of-service analysis in May 2012, resulting in rate adjustments effective January 2013. The authorized rate adjustments to the City’s ER Fund rates represent a cumulative 2.1% increase to residential rates and a 2.7% increase to commercial rates. In contrast, the Consumer Price Index (CPI) has increased 33.9% over the same period.

As it relates to residential solid waste collection service, the City provides residents with weekly collection service utilizing a three-bin (or three-stream) system for their combined garbage, recycling, and organic waste. The monthly rate for residents includes one (1) cart for each of their household waste (garbage, recycling, and organic waste). Any additional carts are available for an additional fee. Table 17 shows the current adopted residential rates and fee schedule for single family residential service developed during the prior rate study.

Table 17: Current Residential Single Family ER Fund Rate Structure

Residential Collection Rates and Fees	Current
Initial 96-Gallon Cart Rate ⁽¹⁾	\$30.78
Initial 64-Gallon Cart Rate ⁽¹⁾	\$24.70
Extra Container Rate per Month	\$11.36
Extra Pickup Fee	\$11.74
Bulky Pickup Fee (up to 5 items) ⁽²⁾	\$35.00
(1) Charge for service includes garbage, recycling, organics collection every week. (2) Up to 5 items are included in the fee, however the City will collect up to 10 items for an additional charge. City staff recommends bin rental service for more than 10 items.	

The City also offers cart service to attached multi-family residential units 4 or less. This can include mobile homes, town homes, duplexes, triplexes, and quadraplexes. Table 18 shows the current adopted residential rate schedule developed during the prior rate study.

Table 18: Current Multi-Family (<4 Units) Residential ER Fund Rate Structure

Residential Collection Rates	Current
First Unit	\$30.78
Second Unit	\$27.73
Third Unit	\$26.22
Fourth Unit and Above	\$24.70
(1) Charge for service includes garbage, recycling, organics collection every week.	

Along with residential cart collection service, the City provides curbside cart collection service to its non-residential and commercial customers which varies in the level of service based on demand. The City also offers bin collection service to the non-residential and multi-family greater than four units (>4) receiving commercial-like bin service. Table 19 and Table 20 show the current adopted monthly rates for such service.

Table 19: Current Non-Residential ER Fund Rate Structure

Non-Residential & Commercial Cart Collection Rates	2024
Non-Residential & Commercial Cart Collection Rates – Refuse Only	
One 96-Gallon Cart	\$43.53
Two 96-Gallon Carts	\$76.16
Three 96-Gallon Carts	\$97.94
Four 96-Gallon Carts	\$119.73
Five 96-Gallon Carts	\$141.51
Six 96-Gallon Carts	\$247.16
Non-Residential Carts & Commercial Cart Collection Rate - Food Waste	
One 64 -Gallon Cart	\$63.80

Table 20: Current Non-Residential ER Fund Rate Structure

Non-Residential Bin Collection Rates		Current
Description	Solid Waste	GW&RCY
2 - Yard Bin:		
2 - Yard Bin 1/week	\$132.76	\$62.48
2 - Yard Bin 2/week	\$232.25	\$109.24
2 - Yard Bin 3/week	\$298.56	\$140.43
2 - Yard Bin 4/week	\$364.87	\$171.60
2 - Yard Bin 5/week	\$431.21	\$202.78
2 - Yard Bin 6/week	\$497.53	\$233.96
2 - Yard Bin Shared:		
2 - Yard Bin Shared 1/week	\$66.44	\$31.29
2 - Yard Bin Shared 2/week	\$116.18	\$54.68
2 - Yard Bin Shared 3/week	\$149.37	\$70.28
2 - Yard Bin Shared 4/week	\$182.51	\$85.85
2 - Yard Bin Shared 5/week	\$215.67	\$101.45
2 - Yard Bin Shared 6/week	\$248.83	\$117.03
2 - Yard Bin Compactor:		
2 - Yard Bin Compactor 1/week	\$284.35	\$133.74
2 - Yard Bin Compactor 2/week	\$497.34	\$233.96
2 - Yard Bin Compactor 3/week	\$639.64	\$300.77
2 - Yard Bin Compactor 4/week	\$781.75	\$367.58
2 - Yard Bin Compactor 5/week	\$923.88	\$434.38
2 - Yard Bin Compactor 6/week	\$1,065.99	\$501.19
4 - Yard Bin:		
4 - Yard Bin 1/week	\$230.86	\$108.58
4 - Yard Bin 2/week	\$403.90	\$189.95
4 - Yard Bin 3/week	\$519.26	\$244.18
4 - Yard Bin 4/week	\$634.63	\$298.40
4 - Yard Bin 5/week	\$749.98	\$352.63
4 - Yard Bin 6/week	\$865.36	\$406.87
4 - Yard Bin Shared:		
4 - Yard Bin Shared 1/week	\$115.47	\$54.35
4 - Yard Bin Shared 2/week	\$202.02	\$95.03
4 - Yard Bin Shared 3/week	\$259.70	\$122.15
4 - Yard Bin Shared 4/week	\$317.36	\$149.26
4 - Yard Bin Shared 5/week	\$375.06	\$176.39
4 - Yard Bin Shared 6/week	\$432.71	\$203.48
4 - Yard Bin Compactor:		
4 - Yard Bin Compactor 1/week	\$464.93	\$218.62
4 - Yard Bin Compactor 2/week	\$813.53	\$382.51
4 - Yard Bin Compactor 3/week	\$1,045.93	\$491.77
4 - Yard Bin Compactor 4/week	\$1,278.32	\$601.02
4 - Yard Bin Compactor 5/week	\$1,510.72	\$709.99
4 - Yard Bin Compactor 6/week	\$1,743.12	\$819.53

Table 21: Schedule of Industrial Collection Rates

Non-Residential Bin Collection Rates	Pick-Up Charge	Rate per Ton
10-Yard Refuse	\$147.73	\$55.59
10-Yard Recyclables and Green Waste	\$73.87	\$62.81
13.4-Yard Refuse	\$147.73	\$55.59
13.4-Yard Recyclables and Green Waste	\$73.87	\$62.81
20-Yard Compactor - Refuse	\$192.85	\$55.59
20-Yard Compactor - Recyclables and Green Waste	\$96.32	\$62.81
30-Yard Refuse	\$193.56	\$55.59
30-Yard Recyclables and Green Waste	\$96.79	\$62.81
30-Yard Compactor - Refuse	\$219.04	\$55.59
30-Yard Compactor - Recyclables and Green Waste	\$109.52	\$62.81
(2) 30-Yard Single Pick-up - Refuse	\$371.86	\$55.59
(2) 30-Yard Single Pick-up - Recyclables and Green Waste	\$185.93	\$62.81
40-Yard Refuse	\$238.84	\$55.59
40-Yard Compactor - Refuse	\$269.98	\$55.59
40-Yard Compactor - Recyclables and Green Waste	\$134.99	\$62.81

In addition to the charges for collection, the City also charges tipping fees to its disposal customers and has a listing of miscellaneous fees. Table 22 through Table 24 show the current adopted tipping fees and miscellaneous fees. It should be noted that the fees shown are not an exhaustive list, but represent the key charges and fees that were examined as part of the study.

Table 22: Current Tipping Fee ER Fund Structure

Tipping Fees	2023
Material	Rate per Ton
Refuse	\$55.59
Green Waste	\$62.81
Mixed Recyclables	\$0.00
Construction and Demolition (C&D) Debris	\$66.92
Hard to Handle or Bulky items	\$135.00
Special Handling	\$65.00
Special Pull Offs	\$75.00
Uncovered Loads Capable of Producing Litter (Per Ton)	\$5.00
Tires less than 36 inches	\$5.00
Tires 36 inches to 60 inches	\$30.00
Tires over 60 inches	\$200.00
Freon Extraction	\$20.00
Appliances	\$15.00

Table 23: Current Miscellaneous Fee ER Fund Structure

Miscellaneous Fees	Current
Service Above Basic Levels	\$12.00
Security and Contamination Fee	\$0.12
Change Service	\$5.00
Walking Floor Transfer Trailer	\$385.34
Special Collection Services (Bulky Waste 5 Items)	\$35.00
Delivery Fee For Mechanical Loading Containers	\$15.00
Mechanical Loading Special Services Container 2 Yard	\$50.00
Mechanical Loading Special Services Container 4 Yard	\$75.00
Mechanical Loading Special Services Container 10 Yard	\$102.30
Mechanical Loading Special Services Container 13.4 Yard	\$102.30
Mechanical Loading Special Services Container 30 Yards	\$137.88
Mechanical Loading Special Services Container 40 Yard	\$172.35
Mechanical Loading Special Services Container Two 2 Yard	\$275.76
2/4 CY Damaged Castor Wheels - Commercial	\$20.00
Damaged Castor Wheels - Industrial	\$30.00
Container Cleaning - 2CY	\$40.00
Container Cleaning - 4CY	\$60.00
Container Cleaning - Compactor	\$110.00
Security Locking Device - 2CY / 4CY	\$60.00
Tire Collection	
36 Inches and under	\$5.00
36 to 60 Inches	\$30.00
Over 60 Inches	\$200.00
Replacement for Neglect, Damaged, or Missing Containers	
Residential 96-gallon container	\$51.25
Residential 64-gallon containers	\$47.35
Commercial 2-cubic yard	\$445.12
Commercial 4-cubic yard	\$542.80
Industrial 1-cubic yard	\$585.00
Industrial 13.4-cubic yard	\$635.00
Industrial 30-cubic yard	\$700.00
Industrial 40-cubic yard	\$750.00

Table 24: Current Bin Rental Fees for ER Fund Structure

Container	Material	Delivery	Per Empty	Initial Cost	Disposal Min.	Prepay
2 Cubic Yard	Small items, green waste, lumber	\$15.00	\$50.00	\$65.00	n/a	n/a
4 Cubic Yard	Small items, green waste, lumber	\$15.00	\$75.00	\$90.00	n/a	n/a
10 Cubic Yard	Dirt and Concrete Only	\$15.00	\$102.30	\$117.30	\$166.77	\$284.07
13.4 Cubic Yard	Roofing Materials / Green Waste	\$15.00	\$102.30	\$117.30	\$166.77	\$284.07
30 Cubic Yard	Roofing Materials / Green Waste	\$15.00	\$137.88	\$152.88	\$166.77	\$319.65
40 Cubic yard	Roofing Materials / Green Waste	\$15.00	\$172.35	\$187.35	\$166.77	\$354.12

3.2. Key Assumptions: Regulations

The following section provides a summary overview of the legal and regulatory environment for solid waste management in the City. The summary is based on review of relevant State laws and regulations. This review should not be considered exhaustive and therefore should not be relied upon for any other purpose than the purposes of this Study to help provide relevant context concerning the level of service and operational requirements of the System. This section is not intended to represent or provide any legal opinions or interpretations on State law.

- **AB 341** Mandatory Commercial Recycling (MCR) – Adopted into California Law in 2012 and requires businesses that generate four or more cubic yards of commercial waste per week and multi-family complexes with five or more units to self-haul or subscribe to recycling services.
- **AB 1826** Mandatory Commercial Organics (MORE) – Effective January 1, 2016, and phases in the number of businesses and multi-family dwellings that are required to subscribe to commercial organic collection service.
- **AB 827** – Effective July 1, 2020, and expands upon requirements of MCR and MORE to include mandatory recycling and organics carts for businesses at the “front of house” (i.e. portion of the business open to the public) to collect waste generated by customers from products they purchase and consume on the premises.
- **SB 1383** Short-Lived Climate Pollutants (Organics Recycling) – Effective January 1, 2022, and requires jurisdictions to provide organic waste collection services to all residents and businesses so that they may divert all organic waste to a compost program.
- **Applicable California Air Resources Board (CARB) Regulations³**: The Advanced Clean Fleets (ACF) regulation is part of CARB’s overall approach to accelerate a large-scale transition to zero-emission medium- and heavy-duty vehicles. These requirements are pursuant to the Governor’s executive order N-79-20.
 - Advanced Clean Fleets (ACF) regulation applies to local government fleets with common ownership of more than 50 vehicles, which is applicable to the City of Oxnard. The regulation requires State and local government fleets, including city, county, special district, and State agency fleets, to ensure specified percentages of vehicle purchases and/or fleet totals are zero-emission beginning as early as 2024, or otherwise face penalties.

3.3. Key Assumptions: Customer Statistics

3.3.1. Customer Accounts

The forecast of solid waste service revenues relied upon a review of recent historical trends in solid waste customer account growth and tonnage statistics. Based on the California Department of Finance (DOF) population projections, no growth to either residential or commercial service was assumed for the forecast. The following tables provide a summary of the solid waste customer billing statistics:

³ <https://ww2.arb.ca.gov/resources/fact-sheets/advanced-clean-fleets-regulation-summary>

Table 25: Projected Customer Statistics: Carts

Description	Carts
Residential Single Family:	
3 Cart Service - 64 Gallon Trash ¹	4,136
3 Cart Service - 96 Gallon Trash	29,083
Extra Container	3,189
Subtotal Residential Carts	36,408
Multi-Family Residential 4<:	
3 Cart Service - 2 MF Units ¹	Reclassified
3 Cart Service - 3 MF Units ¹	Reclassified
3 Cart Service - 4 MF Units ¹	Reclassified
3 Cart Service - Mobile Homes ^{1 2}	2,000
Subtotal Multi-Family Carts	2,000
Commercial 96 Gallons (Trash):	
96 Gallon – 1 Trash Container (1x wk)	246
96 Gallon – 2 Trash Containers (1x wk)	42
96 Gallon – 3 Trash Containers (1x wk)	13
96 Gallon – 4 Trash Containers (1x wk)	5
96 Gallon – 5 Trash Containers (1x wk)	4
96 Gallon – 6 Trash Containers (1x wk)	1
64 Gallons – Organics / Food (3x wk)	170
96 Gallon – Green Waste (2x wk)	5
96 Gallon – Recyclables (2x wk)	58
Subtotal Commercial Carts	545
Total Carts	38,953
1 For purposes of this analysis and rate design the Multi-Family 4 Units or Less were reclassified to the Residential Single Family 3 Cart Service with 64 Gallon Refuse Service. The billing system data reported approximately 585 accounts comprising 1,324 residential units. 2 Mobile home units are billed at the same rate as multi-family 4 or less units. Raftelis estimated the total number of mobile home units based on a review of the service addresses and the quantity of residential units per account.	

Table 26: Projected Customer Statistics: Non-Residential Refuse Bins

Description	Refuse Bins
Multi-Family & Non-Residential (Refuse)	
2 - Yard Bin:	
2 - Yard Bin 1/week	656
2 - Yard Bin 2/week	402
2 - Yard Bin 3/week	163
2 - Yard Bin 4/week	57
2 - Yard Bin 5/week	23
2 - Yard Bin 6/week	21
2 - Yard Bin Shared:	
2 - Yard Bin Shared 1/week	17
2 - Yard Bin Shared 2/week	17
2 - Yard Bin Shared 3/week	19
2 - Yard Bin Shared 4/week	60
2 - Yard Bin Shared 5/week	5
2 - Yard Bin Shared 6/week	0
2 - Yard Bin Compactor:	
2 - Yard Bin Compactor 1/week	0
2 - Yard Bin Compactor 2/week	0
2 - Yard Bin Compactor 3/week	5
2 - Yard Bin Compactor 4/week	0
2 - Yard Bin Compactor 5/week	1
2 - Yard Bin Compactor 6/week	0
4 - Yard Bin:	
4 - Yard Bin 1/week	507
4 - Yard Bin 2/week	572
4 - Yard Bin 3/week	432
4 - Yard Bin 4/week	167
4 - Yard Bin 5/week	85
4 - Yard Bin 6/week	107
4 - Yard Bin Shared:	
4 - Yard Bin Shared 1/week	5
4 - Yard Bin Shared 2/week	17
4 - Yard Bin Shared 3/week	12
4 - Yard Bin Shared 4/week	7
4 - Yard Bin Shared 5/week	0
4 - Yard Bin Shared 6/week	4
4 - Yard Bin Compactor:	
4 - Yard Bin Compactor 1/week	0
4 - Yard Bin Compactor 2/week	4
4 - Yard Bin Compactor 3/week	3
4 - Yard Bin Compactor 4/week	0
4 - Yard Bin Compactor 5/week	0
4 - Yard Bin Compactor 6/week	0
Subtotal Multi-Family & Non-Residential (Refuse)	3,368

Table 27: Projected Customer Statistics: Non-Residential Recycling and Green Waste Bins

Description	Recycling	Green Waste
Multi-Family & Non-Residential (Recyclables & Green Waste)		
2 - Yard Bin:		
2 - Yard Bin 1/week	315	2
2 - Yard Bin 2/week	121	0
2 - Yard Bin 3/week	28	0
2 - Yard Bin 4/week	4	0
2 - Yard Bin 5/week	2	0
2 - Yard Bin 6/week	2	0
2 - Yard Bin Shared:		
2 - Yard Bin Shared 1/week	6	0
2 - Yard Bin Shared 2/week	0	0
2 - Yard Bin Shared 3/week	0	0
2 - Yard Bin Shared 4/week	0	0
2 - Yard Bin Shared 5/week	0	0
2 - Yard Bin Shared 6/week	0	0
2 - Yard Bin Compactor:		
2 - Yard Bin Compactor 1/week	1	0
2 - Yard Bin Compactor 2/week	0	0
2 - Yard Bin Compactor 3/week	3	0
2 - Yard Bin Compactor 4/week	0	0
2 - Yard Bin Compactor 5/week	0	0
2 - Yard Bin Compactor 6/week	0	0
4 - Yard Bin:		
4 - Yard Bin 1/week	261	5
4 - Yard Bin 2/week	128	0
4 - Yard Bin 3/week	83	0
4 - Yard Bin 4/week	19	0
4 - Yard Bin 5/week	22	0
4 - Yard Bin 6/week	17	0
4 - Yard Bin Shared:		
4 - Yard Bin Shared 1/week	3	0
4 - Yard Bin Shared 2/week	3	0
4 - Yard Bin Shared 3/week	1	0
4 - Yard Bin Shared 4/week	0	0
4 - Yard Bin Shared 5/week	0	0
4 - Yard Bin Shared 6/week	0	0
4 - Yard Bin Compactor:		
4 - Yard Bin Compactor 1/week	1	0
4 - Yard Bin Compactor 2/week	0	0
4 - Yard Bin Compactor 3/week	0	0
4 - Yard Bin Compactor 4/week	0	0
4 - Yard Bin Compactor 5/week	0	0
4 - Yard Bin Compactor 6/week	0	0
Total Multi-Family & Non-Residential (Recyclables & Green Waste)	1,020	7

Table 28: Projected Customer Statistics: Non-Residential Pick ups

Description	Pick-ups
Industrial Roll Off Container Pick-ups	
10 yard Refuse	0
10 yard Recyclables And Green Waste	0
13.4 yard Refuse	1,476
13.4 yard Recyclables And Green Waste	468
20 yard Compacted Refuse	36
20 yard Compacted Recyclables And Green Waste	0
30 yard Refuse	4,195
30 yard Recyclables And Green Waste	350
30 yard Compacted Refuse	892
30 yard compacted Recyclables And Green Waste	22
(2)30 yard Single Pickup Refuse	0
(2)30 yard Single Pickup Recyclables And Green Waste	0
40 yard Refuse	2,317
40 yard Compacted Refuse	1,182
40 yard Compacted Recyclables And Green Waste	59
Total Pick-ups	10,997

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3.3.2. Waste Generation

With respect to waste generation, the City currently collects approximately 317,100 tons of waste per year. The majority of tonnages can be attributed to the commercial and industrial customer classes. The City is responsible in working to achieve the required solid waste diversion goals set by the State of California, including compliance with organics diversion requirements from S.B. 1383 and A.B. 1826. The table shown below summarizes the City's tonnage reports by type of waste.

Table 29: Projected Waste Generation (units in Tons)

Description	2024	2025	2026	2027	2028
Refuse	244,639	244,639	244,639	244,639	244,639
Green Waste	22,021	22,021	22,021	22,021	22,021
Mixed Recyclables	24,872	24,872	24,872	24,872	24,872
Construction and Demolition Debris	64	64	64	64	64
Hard to Handle or Bulky items	378	378	378	378	378
Special Handling	356	356	356	356	356
Special Pull Offs	1,578	1,578	1,578	1,578	1,578
Uncovered Loads Capable of Producing Litter (Per Ton)	32	32	32	32	32
Tires less than 36 inches	0	0	0	0	0
tires 36 inches to 60 inches	18	18	18	18	18
tires over 60 inches	0	0	0	0	0
Freon Extraction	0	0	0	0	0
Appliances	28	28	28	28	28
Total Inbound at Del Norte	293,986	293,986	293,986	293,986	293,986
New Indy – Direct Haul*	23,133	23,133	23,133	23,133	23,133
Total	317,119	317,119	317,119	317,119	317,119

* City direct hauls waste from New Indy to the Simi Landfill. Such tons are not directly processed through the City's Del Norte facility.

3.4. Key Assumptions: Revenues

The projected revenues for the System are based on the assumed customer demands of the System as applied to the current rates and fees. Approximately 90% of ER Fund Service revenues are derived from Rate Revenue. To validate the customer billing statistics relied upon in the calculation of the rates and fees of the System, Raftelis compared the product of the customer billing statistics and current rates to the audited and unaudited revenues of the System. Based on a comparison of the City's calculated revenues (i.e., revenue calculated based on the product of customer billing statistics to rates and fees) to reported revenues revealed the amounts were within an approximate 1% variance and therefore no adjustments were reflected to the rate revenues in determination of the revenue sufficiency of the existing rates for service.

The rate revenue projections shown below assume that the current Fiscal Year 2024 rates as presented in section 3.1 are effective throughout the Rate Study Period and, therefore, represent estimated revenues in the absence of any rate increase. Table 30 through 35 presents the revenues under the current rates for ER Fund Services.

Table 30: Projected Cart Collection Revenues Under Current Rates

Existing Revenues	2024	2025	2026	2027	2028	2029
Residential Customers						
Initial 64-Gallon Cart	\$833,477	\$833,477	\$833,477	\$833,477	\$833,477	\$833,477
Initial 96-Gallon Cart	\$11,334,920	\$11,334,920	\$11,334,920	\$11,334,920	\$11,334,920	\$11,334,920
Each Extra Container (Trash, Recycling, or Green Waste)	\$449,266	\$449,266	\$449,266	\$449,266	\$449,266	\$449,266
Multi-Family Customers						
Multi-Family Residential First Unit	\$0	\$0	\$0	\$0	\$0	\$0
Multi-Family Residential Second unit	\$156,397	\$156,397	\$156,397	\$156,397	\$156,397	\$156,397
Multi-Family Residential Third Unit	\$23,913	\$23,913	\$23,913	\$23,913	\$23,913	\$23,913
Multi-Family Residential Each unit in Excess of Three	\$11,856	\$11,856	\$11,856	\$11,856	\$11,856	\$11,856
Non-Residential Customers						
One 96-Gallon Cart	\$128,501	\$128,501	\$128,501	\$128,501	\$128,501	\$128,501
Two 96-Gallon Carts	\$38,385	\$38,385	\$38,385	\$38,385	\$38,385	\$38,385
Three 96-Gallon Carts	\$15,279	\$15,279	\$15,279	\$15,279	\$15,279	\$15,279
Four 96-Gallon Carts	\$7,184	\$7,184	\$7,184	\$7,184	\$7,184	\$7,184
Five 96-Gallon Carts	\$6,792	\$6,792	\$6,792	\$6,792	\$6,792	\$6,792
Four 96-Gallon Carts (2 pickups / week)	\$2,966	\$0	\$0	\$0	\$0	\$0
One 96-Gallon Cart GW and Recyclables	\$16,443	\$16,443	\$16,443	\$16,443	\$16,443	\$16,443
One 64-Gallon Cart GW and Recyclables (3 pick-ups / week)	\$130,141	\$130,141	\$130,141	\$130,141	\$130,141	\$130,141
Total Cart Revenues	\$13,155,519	\$13,152,553	\$13,152,553	\$13,152,553	\$13,152,553	\$13,152,553

(1) To validate the customer statistics, a revenue model based on the application of the customer statistics and the City's current charges for service was developed.

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Table 31: Projected Non-Residential Refuse Collection Revenues Under Current Rates

Description	2024	2025	2026	2027	2028	2029
Commercial Customers- Refuse						
2 - Yard Bin:						
2 - Yard Bin 1/week	\$1,045,087	\$1,045,087	\$1,045,087	\$1,045,087	\$1,045,087	\$1,045,087
2 - Yard Bin 2/week	\$1,120,374	\$1,120,374	\$1,120,374	\$1,120,374	\$1,120,374	\$1,120,374
2 - Yard Bin 3/week	\$583,983	\$583,983	\$583,983	\$583,983	\$583,983	\$583,983
2 - Yard Bin 4/week	\$249,571	\$249,571	\$249,571	\$249,571	\$249,571	\$249,571
2 - Yard Bin 5/week	\$119,014	\$119,014	\$119,014	\$119,014	\$119,014	\$119,014
2 - Yard Bin 6/week	\$125,378	\$125,378	\$125,378	\$125,378	\$125,378	\$125,378
2 - Yard Bin Shared:						
2 - Yard Bin Shared 1/week	\$13,554	\$13,554	\$13,554	\$13,554	\$13,554	\$13,554
2 - Yard Bin Shared 2/week	\$23,701	\$23,701	\$23,701	\$23,701	\$23,701	\$23,701
2 - Yard Bin Shared 3/week	\$34,056	\$34,056	\$34,056	\$34,056	\$34,056	\$34,056
2 - Yard Bin Shared 4/week	\$131,407	\$131,407	\$131,407	\$131,407	\$131,407	\$131,407
2 - Yard Bin Shared 5/week	\$12,940	\$12,940	\$12,940	\$12,940	\$12,940	\$12,940
2 - Yard Bin Compactor:						
2 - Yard Bin Compactor 3/week	\$38,378	\$38,378	\$38,378	\$38,378	\$38,378	\$38,378
2 - Yard Bin Compactor 4/week	\$11,087	\$11,087	\$11,087	\$11,087	\$11,087	\$11,087
4 - Yard Bin:						
4 - Yard Bin 1/week	\$1,404,552	\$1,404,552	\$1,404,552	\$1,404,552	\$1,404,552	\$1,404,552
4 - Yard Bin 2/week	\$2,772,370	\$2,772,370	\$2,772,370	\$2,772,370	\$2,772,370	\$2,772,370
4 - Yard Bin 3/week	\$2,691,844	\$2,691,844	\$2,691,844	\$2,691,844	\$2,691,844	\$2,691,844
4 - Yard Bin 4/week	\$1,271,799	\$1,271,799	\$1,271,799	\$1,271,799	\$1,271,799	\$1,271,799
4 - Yard Bin 5/week	\$764,980	\$764,980	\$764,980	\$764,980	\$764,980	\$764,980
4 - Yard Bin 6/week	\$1,111,122	\$1,111,122	\$1,111,122	\$1,111,122	\$1,111,122	\$1,111,122
4 - Yard Bin Shared:						
4 - Yard Bin Shared 1/week	\$6,928	\$6,928	\$6,928	\$6,928	\$6,928	\$6,928
4 - Yard Bin Shared 2/week	\$41,212	\$41,212	\$41,212	\$41,212	\$41,212	\$41,212
4 - Yard Bin Shared 3/week	\$37,397	\$37,397	\$37,397	\$37,397	\$37,397	\$37,397
4 - Yard Bin Shared 4/week	\$26,658	\$26,658	\$26,658	\$26,658	\$26,658	\$26,658
4 - Yard Bin Shared 5/week	\$0	\$0	\$0	\$0	\$0	\$0
4 - Yard Bin Shared 6/week	\$20,770	\$20,770	\$20,770	\$20,770	\$20,770	\$20,770
4 - Yard Bin Compactor:						
4 - Yard Bin Compactor 2/week	\$39,049	\$39,049	\$39,049	\$39,049	\$39,049	\$39,049
4 - Yard Bin Compactor 3/week	\$37,653	\$37,653	\$37,653	\$37,653	\$37,653	\$37,653
Total	\$13,734,864	\$13,734,864	\$13,734,864	\$13,734,864	\$13,734,864	\$13,734,864

Table 32: Projected Non-Residential Recycling and Green Waste Collection Revenues Under Current Rates

Description	2024	2025	2026	2027	2028	2029
Commercial Customers- Recycling and Green Waste						
2 - Yard Bin:						
2 - Yard Bin 1/week	\$237,674	\$237,674	\$237,674	\$237,674	\$237,674	\$237,674
2 - Yard Bin 2/week	\$158,616	\$158,616	\$158,616	\$158,616	\$158,616	\$158,616
2 - Yard Bin 3/week	\$47,184	\$47,184	\$47,184	\$47,184	\$47,184	\$47,184
2 - Yard Bin 4/week	\$8,237	\$8,237	\$8,237	\$8,237	\$8,237	\$8,237
2 - Yard Bin 5/week	\$4,867	\$4,867	\$4,867	\$4,867	\$4,867	\$4,867
2 - Yard Bin 6/week	\$5,615	\$5,615	\$5,615	\$5,615	\$5,615	\$5,615
2 - Yard Bin Shared:						
2 - Yard Bin Shared 1/week	\$2,253	\$2,253	\$2,253	\$2,253	\$2,253	\$2,253
2 - Yard Bin Shared 2/week	\$0	\$0	\$0	\$0	\$0	\$0
2 - Yard Bin Shared 3/week	\$0	\$0	\$0	\$0	\$0	\$0
2 - Yard Bin Shared 4/week	\$0	\$0	\$0	\$0	\$0	\$0
2 - Yard Bin Shared 5/week	\$0	\$0	\$0	\$0	\$0	\$0
2 - Yard Bin Shared 6/week	\$0	\$0	\$0	\$0	\$0	\$0
2 - Yard Bin Compactor:						
2 - Yard Bin Compactor 3/week	\$1,605	\$1,605	\$1,605	\$1,605	\$1,605	\$1,605
2 - Yard Bin Compactor 4/week	\$10,828	\$10,828	\$10,828	\$10,828	\$10,828	\$10,828
4 - Yard Bin:						
4 - Yard Bin 1/week	\$345,284	\$345,284	\$345,284	\$345,284	\$345,284	\$345,284
4 - Yard Bin 2/week	\$291,763	\$291,763	\$291,763	\$291,763	\$291,763	\$291,763
4 - Yard Bin 3/week	\$243,203	\$243,203	\$243,203	\$243,203	\$243,203	\$243,203
4 - Yard Bin 4/week	\$68,035	\$68,035	\$68,035	\$68,035	\$68,035	\$68,035
4 - Yard Bin 5/week	\$93,094	\$93,094	\$93,094	\$93,094	\$93,094	\$93,094
4 - Yard Bin 6/week	\$83,001	\$83,001	\$83,001	\$83,001	\$83,001	\$83,001
4 - Yard Bin Shared:						
4 - Yard Bin Shared 1/week	\$1,957	\$1,957	\$1,957	\$1,957	\$1,957	\$1,957
4 - Yard Bin Shared 2/week	\$3,421	\$3,421	\$3,421	\$3,421	\$3,421	\$3,421
4 - Yard Bin Shared 3/week	\$1,466	\$1,466	\$1,466	\$1,466	\$1,466	\$1,466
4 - Yard Bin Shared 4/week	\$0	\$0	\$0	\$0	\$0	\$0
4 - Yard Bin Shared 5/week	\$0	\$0	\$0	\$0	\$0	\$0
4 - Yard Bin Shared 6/week	\$0	\$0	\$0	\$0	\$0	\$0
4 - Yard Bin Compactor:						
4 - Yard Bin Compactor 1/week	\$2,623	\$2,623	\$2,623	\$2,623	\$2,623	\$2,623
4 - Yard Bin Compactor 2/week	\$0	\$0	\$0	\$0	\$0	\$0
Total	1,610,728	1,610,728	1,610,728	1,610,728	1,610,728	1,610,728

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Table 33: Projected Non-Residential Collection Revenues by Pick-up Under Current Rates

Description	2024	2025	2026	2027	2028	2029
Non-Residential Customers by Pick-up						
Industrial Roll Pass-through 30 CY	\$1,326,247	\$1,326,247	\$1,326,247	\$1,326,247	\$1,326,247	\$1,326,247
Industrial Walking Floor Trailers Pass-through	\$674,043	\$674,043	\$674,043	\$674,043	\$674,043	\$674,043
Industrial Roll Pass-through 13.4 CY	\$203,530	\$203,530	\$203,530	\$203,530	\$203,530	\$203,530
Transfer Trailers	\$472,993	\$472,993	\$472,993	\$472,993	\$472,993	\$472,993
10-yard Refuse	\$0	\$0	\$0	\$0	\$0	\$0
10-yard Recyclables And Green Waste	\$0	\$0	\$0	\$0	\$0	\$0
13.4-yard Refuse	\$218,049	\$218,049	\$218,049	\$218,049	\$218,049	\$218,049
13.4-yard Recyclables And Green Waste	\$34,571	\$34,571	\$34,571	\$34,571	\$34,571	\$34,571
20-yard Compacted Refuse	\$6,943	\$6,943	\$6,943	\$6,943	\$6,943	\$6,943
20-yard Compacted Recyclables And Green Waste	\$0	\$0	\$0	\$0	\$0	\$0
30-yard Refuse	\$811,984	\$811,984	\$811,984	\$811,984	\$811,984	\$811,984
30-yard Recyclables And Green Waste	\$33,877	\$33,877	\$33,877	\$33,877	\$33,877	\$33,877
30-yard Compacted Refuse	\$195,384	\$195,384	\$195,384	\$195,384	\$195,384	\$195,384
30-yard compacted Recyclables And Green Waste	\$2,409	\$2,409	\$2,409	\$2,409	\$2,409	\$2,409
30-yard Single Pickup Refuse	\$0	\$0	\$0	\$0	\$0	\$0
30-yard Single Pickup Recyclables And Green Waste	\$0	\$0	\$0	\$0	\$0	\$0
40-yard Refuse	\$553,392	\$553,392	\$553,392	\$553,392	\$553,392	\$553,392
40-yard Compacted Refuse	\$319,116	\$319,116	\$319,116	\$319,116	\$319,116	\$319,116
40-yard Compacted Recyclables And Green Waste	\$7,964	\$7,964	\$7,964	\$7,964	\$7,964	\$7,964
Total Pick-ups	\$4,860,503	\$4,860,503	\$4,860,503	\$4,860,503	\$4,860,503	\$4,860,503

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Table 34: Projected Gate Fees Under Current Rates

Description	2024	2025	2026	2027	2028	2029
Refuse	\$5,586,795	\$5,586,795	\$5,586,795	\$5,586,795	\$5,586,795	\$5,586,795
Green Waste	\$518,308	\$518,308	\$518,308	\$518,308	\$518,308	\$518,308
Mixed Recyclables	\$0	\$0	\$0	\$0	\$0	\$0
Construction and Demolition Debris	\$5,755	\$5,755	\$5,755	\$5,755	\$5,755	\$5,755
Hard to Handle or Bulky items	\$301,320	\$301,320	\$301,320	\$301,320	\$301,320	\$301,320
Special Handling	\$650	\$650	\$650	\$650	\$650	\$650
Special Pull Offs	\$179,025	\$179,025	\$179,025	\$179,025	\$179,025	\$179,025
Uncovered Loads Capable of Producing Litter (Per Ton)	\$360	\$360	\$360	\$360	\$360	\$360
Tires less than 36 inches	\$0	\$0	\$0	\$0	\$0	\$0
Tires 36 inches to 60 inches	\$240	\$240	\$240	\$240	\$240	\$240
Tires over 60 inches	\$0	\$0	\$0	\$0	\$0	\$0
Freon Extraction	\$0	\$0	\$0	\$0	\$0	\$0
Appliances	\$225	\$225	\$225	\$225	\$225	\$225
Additional Revenues from Min. Gate Fee	\$602,232	\$602,232	\$602,232	\$602,232	\$602,232	\$602,232
Total	\$7,194,910	\$7,194,910	\$7,194,910	\$7,194,910	\$7,194,910	\$7,194,910

Table 35: Projected Total Revenue Under Current Rates

Description	2024	2025	2026	2027	2028	2029
Collection						
Residential	\$12,168,396	\$12,168,396	\$12,168,396	\$12,168,396	\$12,168,396	\$12,168,396
Multi-Family	\$641,432	\$641,432	\$641,432	\$641,432	\$641,432	\$641,432
Commercial / Non-Residential						
Non-Residential Carts	\$345,690	\$342,724	\$342,724	\$342,724	\$342,724	\$342,724
Non-Residential Refuse Bins	\$13,734,864	\$13,734,864	\$13,734,864	\$13,734,864	\$13,734,864	\$13,734,864
Non-Residential Recycling and Green Waste Bins	\$1,610,728	\$1,610,728	\$1,610,728	\$1,610,728	\$1,610,728	\$1,610,728
Industrial	\$4,860,503	\$4,860,503	\$4,860,503	\$4,860,503	\$4,860,503	\$4,860,503
Disposal						
Gate Fees	\$7,194,930	\$7,194,930	\$7,194,930	\$7,194,930	\$7,194,930	\$7,194,930
Other						
Miscellaneous Revenues ⁽¹⁾	\$6,367,917	\$3,685,141	\$3,675,533	\$3,682,891	\$3,688,332	\$3,706,119
Total	\$46,924,461	\$44,238,719	\$44,229,111	\$44,236,469	\$44,241,910	\$44,259,697

(1) Amounts shown are presented in greater detail within Table 36.

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3.4.1. Other Revenues

Other ER Fund Service revenues include miscellaneous revenues, MRF recycle material sales, and investment income. The revenue from MRF recycle material sales is held constant throughout the forecast. Investment income was calculated by taking 1.25% of the average of the beginning and ending cash balances. As mentioned previously these other revenues equate to approximately 10% of gross revenues throughout the Rate Study Period.

Table 36: Projected Miscellaneous Under Current Rates

Description	2024	2025	2026	2027	2028	2029
ER Security and Contamination Prevention	\$177,441	\$177,441	\$177,441	\$177,441	\$177,441	\$177,441
MRF Recycle Material Sale	\$2,778,510	\$2,778,510	\$2,778,510	\$2,778,510	\$2,778,510	\$2,778,510
Rental Charges / Day Industrial	\$83,603	\$86,529	\$88,692	\$90,909	\$93,182	\$95,512
Del Norte Host Fee	\$27,718	\$28,688	\$29,405	\$30,140	\$30,894	\$31,666
Construction & Demolition Debris Fee	\$172,971	\$179,025	\$183,501	\$188,089	\$192,791	\$197,611
Mattress Recycling	\$50,000	\$51,750	\$53,044	\$54,370	\$55,729	\$57,122
Residential Split Container Fee	\$4,934	\$5,107	\$5,235	\$5,366	\$5,500	\$5,638
Residential Green Waste Container Fee	\$6,324	\$6,545	\$6,709	\$6,877	\$7,049	\$7,225
Residential Split Container Truck Fee	\$5,284	\$5,469	\$5,606	\$5,746	\$5,890	\$6,037
Residential Green Waste Truck Fee	\$11,582	\$11,987	\$12,287	\$12,594	\$12,909	\$13,232
Commercial Front End Loader Truck Fee	\$9,401	\$9,730	\$9,973	\$10,222	\$10,478	\$10,740
Investment Income	\$176,021	\$94,378	\$75,148	\$72,644	\$67,976	\$75,402
IUF Reimbursements	\$2,614,128	\$0	\$0	\$0	\$0	\$0
Late Payment / Penalties Allowance	\$250,000	\$249,982	\$249,982	\$249,982	\$249,982	\$249,982
Total	6,367,917	3,685,141	3,675,533	3,682,891	3,688,332	3,706,119

3.5. Expenditures

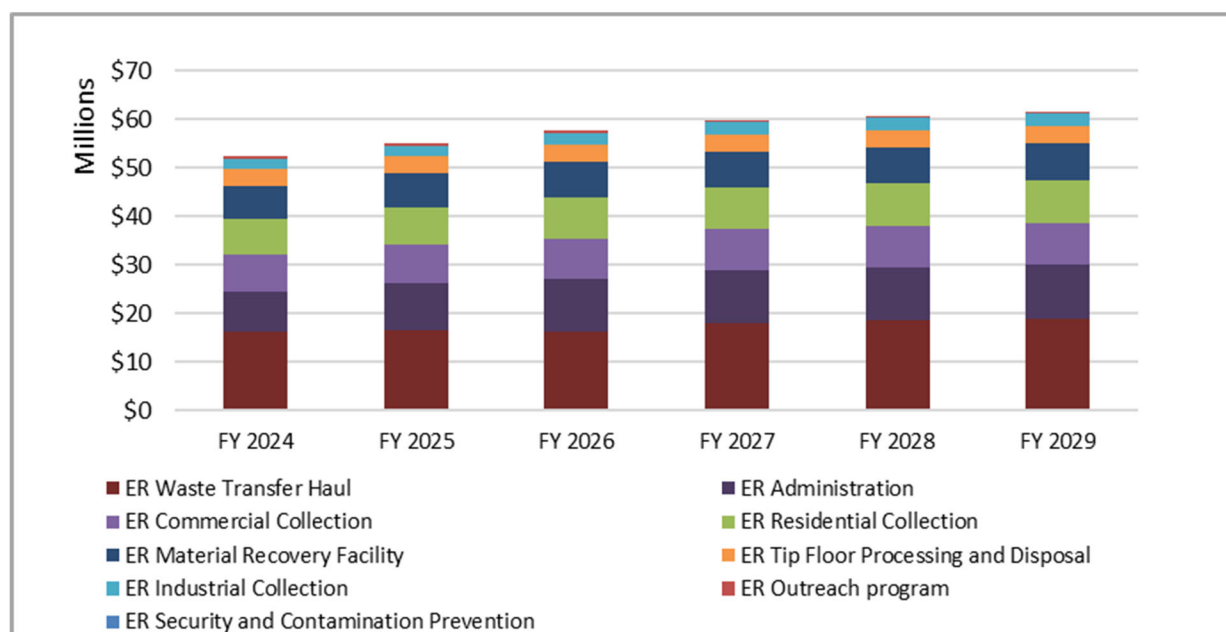
The expenditures during the Rate Study Period are primarily comprised of (1) operation and maintenance (operating) expenses; and (2) capital outlays.

3.5.1. Assumptions: Operating Expenses

The forecast of operating expenses was developed based upon: i) a review of the recent trends in historical expenses; ii) the Fiscal Year 2024 budget, iii) assumed growth rates and escalation factors to account for inflation in the costs of operation; and iv) discussions with the City staff. Figure 4 shown below presents an overview of the operating expense projections by cost center.

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Figure 4: Operating Expense Forecast by Budgetary Cost Center



The ER Waste Transfer Haul cost center is the largest cost center for the System and is primarily comprised of disposal, supplementary waste hauling contracts, and personnel costs. Table 37 shown below presents a forecast of the operating expenses for the System by major category of expense. Overall, the single greatest expense is personnel, which has a growth rate of 2.9% per year. The assumed reduction in contractual operations during the Fiscal Year 2026 is related to the elimination of contracted waste hauling service due to the planned addition of two new collection routes. The forecast assumes incremental operating costs to account for the additional labor, fuel, maintenance, and vehicle purchases.

Table 37: Operating Expense Summary

Description	2024	2025	2026	2027	2028	2029	Growth
Personnel Expenses	\$23,847,782	\$24,563,218	\$25,937,342	\$26,694,291	\$26,694,291	\$26,694,291	2.9%
Fleet	\$1,344,235	\$1,391,283	\$1,426,065	\$1,461,716	\$1,498,258	\$1,535,714	3.4%
Disposal	\$11,975,304	\$12,343,707	\$12,705,492	\$13,077,542	\$13,459,886	\$13,855,604	3.7%
Other Contracted Services	\$3,255,682	\$3,369,631	\$2,522,373	\$2,585,431	\$2,650,068	\$2,716,320	(4.4%)
Maintenance / Fuel	\$4,624,184	\$4,855,394	\$5,283,398	\$6,054,380	\$6,205,740	\$6,360,885	8.3%
Indirect Cost & IUF Payments	\$2,107,536	\$3,205,534	\$4,284,301	\$4,340,197	\$4,397,491	\$4,456,217	20.6%
Utilities	\$220,869	\$228,599	\$234,314	\$240,171	\$246,175	\$252,329	3.4%
Supplies	\$1,702,295	\$1,769,944	\$1,839,367	\$1,911,535	\$1,986,552	\$2,064,535	4.9%
Professional Services	\$2,619,183	\$2,710,855	\$2,778,627	\$2,848,092	\$2,919,296	\$2,992,279	3.4%
Insurance	\$800,761	\$828,789	\$849,507	\$870,745	\$892,514	\$914,826	3.4%
Total	\$52,497,831	\$55,266,954	\$57,860,786	\$60,084,101	\$60,950,272	\$61,843,001	4.2%

Disposal costs represent the next largest funding requirement accounting for 18% of the total operating expenditures of the System. The disposal fees are calculated for the System through the waste tonnage reports

and tipping fees charged by Simi Landfill. Tipping fees increased by 5.06% from Fiscal Year 2022 and Fiscal Year 2023, and it is assumed that these tipping fees will increase by a more modest 3% rate throughout the Rate Study Period. Table 38 details the calculation of the disposal costs for the Rate Study Period.

Table 38: Projected Disposal Costs

Description	2024	2025	2026	2027	2028	2029
Refuse Disposal Costs - Simi Landfill						
Cost per Ton	\$33.62	\$34.63	\$35.67	\$36.74	\$37.84	\$38.98
Refuse Tons	294,938	294,938	294,938	294,938	294,938	294,938
Calculated Costs	\$9,915,672	\$10,213,703	\$10,520,438	\$10,836,022	\$11,160,454	\$11,496,683
Organics and Other Disposal Costs	\$347,049	\$357,480	\$368,215	\$379,261	\$390,616	\$402,384
Total	\$10,262,720	\$10,571,183	\$10,888,654	\$11,215,283	\$11,551,070	\$11,899,067

Together, the disposal costs and personnel expenses account for approximately \$37.4 million or 64% of total operating expenses. The balance of operating expenses is for maintenance, repayment of indirect services, and other expenses.

As shown in Table 37, pursuant to the discussions with City staff, an annual transfer of approximately \$2 million to the General Fund is assumed to reinstate the Infrastructure Use Fees (IUF) beginning midyear in the Fiscal Year 2025.

In aggregate, the total operating expenses for Solid Waste Services are estimated to increase by 4.2% annually. For additional details concerning the projection of operating expenses please reference Appendix B at the end of this Study.

3.5.2. Assumptions: Escalation Factors

The operating expenses as presented in section 3.5.1 relied upon the application of inflation factors to the Fiscal Year 2024 operating expense budget and are presented in the following table. To ensure that future costs are reasonably projected, Raftelis worked with City staff to confirm the inflation escalation assumptions below.

Table 39: Inflationary Assumptions

Description	2025	2026	2027	2028	2029
Inflation - General	3.50%	2.50%	2.50%	2.50%	2.50%
Salary/Benefits	3.00%	3.00%	0.00%	0.00%	0.00%
Material and Supplies	4.00%	4.00%	4.00%	4.00%	4.00%
Utility	3.50%	3.50%	3.50%	3.50%	3.50%
Professional Services	3.50%	2.50%	2.50%	2.50%	2.50%
Maintenance / Fuel	5.00%	4.00%	2.50%	2.50%	2.50%
Supplemental Fleet Hauling	3.50%	-57.50%	2.50%	2.50%	2.50%
Capital	3.30%	3.30%	3.30%	3.30%	3.30%
Indirect Costs	3.50%	2.50%	2.50%	2.50%	2.50%
Customer Growth	0.00%	0.00%	0.00%	0.00%	0.00%

3.5.3. Assumptions: Capital Expenditures

The City has developed a comprehensive Capital Improvement Plan (CIP) over the course of the Rate Study Period. Over the next five (5) years (Fiscal Year 2024 – Fiscal Year 2029) the City has allocated \$65.2 million into capital funding. The following table presents a summary of the planned annual capital spending over the Rate Study Period, which is expected to average approximately \$10.9 million annually. The capital needs are primarily related to the need to replace the materials recovery facility (MRF) and MRF equipment that has reached the end of its useful life. Overall, the replacement facilities and facility improvements including equipment accounts for 72% of total capital expenditures between Fiscal Year 2024 – Fiscal Year 2029.

Fleet comprises the remaining 28% of the total CIP expenditure, and the City has planned to purchase additional vehicles to address planned level of service needs. Raftelis worked with City staff to develop a fleet replacement plan generally assuming 8- year service life for residential automatic side loaders, commercial front loaders, commercial roll-offs, commercial transfer trucks, and commercial rear end loaders. Based on discussions with City staff, to meet service demands placed upon the City (explained in Section 3.2), level of service goals, additional fleet vehicles and routes were assumed by the Fiscal Year 2026.

The Solid Waste Services vehicle fleet is subject to the new Advanced Clean Fleets regulations. The Advanced Clean Fleets (ACF) regulation is part of CARB's overall approach to accelerate a large-scale transition to zero-emission medium- and heavy-duty vehicles. These requirements are pursuant to the Governor's executive order N-79-20. This applies to local government fleets with common ownership of more than 50 vehicles and requires State and local government fleets, including city, county, special district, and State agency fleets, are required to ensure 50 percent of vehicle purchases are zero-emission beginning in 2025 and 100 percent of vehicle purchases are zero-emission by 2027. It should be noted that due to the planned timing of vehicle additions in the Rate Study Period, the City will not be required to purchase electric vehicles until Fiscal Year 2029. The City is also planning to use the ZEV Milestone Option for regulatory compliance which allows for the phased purchase of zero emission vehicles as presented below.

Table 40: ZEV Milestone Options

Percentage of vehicles that must be zero-emission	10%	25%	50%	75%	100%
Milestone Group 1: Box trucks, vans, buses with two axles, yard tractors, light-duty package delivery vehicles	2025	2028	2031	2033	2035 and beyond
Milestone Group 2: Work trucks, day cab tractors, buses with three axles	2027	2030	2033	2036	2039 and beyond
Milestone Group 3: Sleeper cab tractors and specialty vehicles	2030	2033	2036	2039	2042 and beyond

Source: <https://ww2.arb.ca.gov/resources/fact-sheets/advanced-clean-fleets-regulation-summary>

Table 41: Capital Improvement Plan: Full Capital

Description	Funding Source	2024	2025	2026	2027	2028	2029
CIP Projects							
Compressed Natural Gas Facility Construction	Proposed Debt	\$0	\$0	\$1,317,075	\$0	\$0	\$0
Del Norte Facility Tip Fee Floor Construction	Reserves	\$693,141	\$0	\$0	\$0	\$0	\$0
Scale House Refurbishing	Reserves	\$2,251,675	\$0	\$0	\$0	\$0	\$0
Refuse Vehicles & Trucks	Existing Debt	\$0	\$0	\$0	\$0	\$0	\$0
Roof Replacement Del Norte Facility	Proposed Debt	\$0	\$0	\$3,750,000	\$3,750,000	\$0	\$0
Roof Repair Del Norte	Proposed Debt	\$0	\$200,000	\$0	\$0	\$0	\$0
Video Surveillance Del Norte	Proposed Debt	\$0	\$0	\$300,000	\$0	\$0	\$0
New/ R&R of Facilities							
MRF Replacement	Proposed Debt	\$0	\$0	\$3,000,000	\$15,000,000	\$15,000,000	\$0
Transfer Station - Tractor Grapple	Proposed Debt	\$0	\$275,000	\$0	\$0	\$0	\$0
Facility Improvements (Locker rooms, showers, weld shop, paint booth)	Proposed Debt	\$0	\$0	\$1,650,000	\$0	\$0	\$0
Model Assumed Capital Plan Replacement							
Equipment (Yellow Iron,	Lease	\$99,477	\$414,746	\$174,337	\$34,137	\$0	\$0
Replacement of Existing Containers / Roll-offs	Reserves	\$0	\$0	\$0	\$0	\$0	\$0
New Containers / Roll-offs	Reserves	\$0	\$0	\$0	\$0	\$0	\$0
Light Vehicles	Lease	\$0	\$243,122	\$130,822	\$0	\$0	\$115,660
Light Vehicles - Electrification Markup	Lease	\$0	\$0	\$0	\$0	\$0	\$127,226
Automatic Side Loader	Lease	\$0	\$2,472,000	\$5,092,320	\$0	\$0	\$0
Automatic Side Loader - Electrification Markup	Lease	\$0	\$0	\$0	\$0	\$0	\$0
Automatic Side Loader New	Lease	\$0	\$1,828,250	\$0	\$0	\$0	\$0
Automatic Side Loader New - Electrification Markup	Lease	\$0	\$0	\$0	\$0	\$0	\$0
Front-end Loaders	Lease	\$0	\$1,442,000	\$742,630	\$0	\$0	\$0
Front-end Loaders - Electrification Markup	Lease	\$0	\$0	\$0	\$0	\$0	\$0
Front-end Loaders - New	Lease	\$0	\$0	\$0	\$0	\$0	\$0
Front-end Loaders - New - Electrification Markup	Lease	\$0	\$0	\$0	\$0	\$0	\$0
Roll-Offs	Lease	\$0	\$1,545,000	\$795,675	\$0	\$0	\$0
Roll-Offs - Electrification Markup	Lease	\$0	\$0	\$0	\$0	\$0	\$0
Roll-Offs - New	Lease	\$0	\$247,715	\$0	\$0	\$0	\$0
Roll-Offs - New - Electrification Markup	Lease	\$0	\$0	\$0	\$0	\$0	\$0
Rear-end Loader	Lease	\$0	\$339,900	\$0	\$0	\$0	\$0
Rear-end Loader - Electrification Markup	Lease	\$0	\$0	\$0	\$0	\$0	\$0
Rear-end Loader - New	Lease	\$0	\$0	\$0	\$0	\$0	\$0
Rear-end Loader - New - Electrification Markup	Lease	\$0	\$0	\$0	\$0	\$0	\$0
Transfer Trucks	Lease	\$92,879	\$1,253,447	\$149,275	\$0	\$12,850	\$0
Transfer Trucks - Electrification Markup	Lease	\$0	\$0	\$0	\$0	\$0	\$0
Transfer Trucks - New	Lease	\$0	\$0	\$700,194	\$0	\$0	\$0
Transfer Trucks - New - Electrification Markup	Lease	\$0	\$0	\$0	\$0	\$0	\$0
Total Capital Projects		\$3,137,172	\$10,261,180	\$17,802,329	\$18,784,137	\$15,012,850	\$242,886

3.5.4. Existing and Proposed Debt Service

The solid waste fund currently pays capital leases from 2018 and 2021. This expense is currently about \$2 million per year and is anticipated to decrease to about \$1,990,394 in Fiscal Year 2028 and then \$0 per year by the end of the Rate Study Period. The Study assumes additional debt funding to finance the capital improvement plan. Debt funding is assumed for the MRF replacement facility and the replacement equipment. Capital leases are assumed for new vehicles in the forecast.

Table 42: Existing and Proposed Debt Service

Description	2024	2025	2026	2027	2028	2029
Existing Debt						
Capital Lease – 2021	\$1,537,189	\$1,537,188	\$1,537,188	\$1,537,188	\$1,537,189	0
Capital Lease – 2018	\$584,075	\$584,075	\$584,075	\$584,075	\$584,075	0
Proposed Debt						
Loan Project Deposit	\$0	\$0	\$9,717,075	\$18,750,000	\$15,000,000	\$0
Issue Costs	\$0	\$0	\$97,171	\$187,500	\$150,000	\$0
Total Loan Amount	\$0	\$0	\$9,814,246	\$18,937,500	\$15,150,000	\$0
Finance Rate (%)	5.12%	5.12%	5.12%	5.12%	5.12%	5.12%
Term (years)	20	20	20	20	20	20
Issue Costs (%)	<u>1.00%</u>	<u>1.00%</u>	<u>1.00%</u>	<u>1.00%</u>	<u>1.00%</u>	<u>1.00%</u>
Debt Service Payment	\$0	\$0	\$795,396	\$2,330,186	\$3,558,018	\$3,558,018
Proposed Capital Lease						
Loan Project Deposit	\$192,356	\$10,061,180	\$7,785,254	\$34,137	\$12,850	\$242,886
Issue Costs	\$1,924	\$100,612	\$77,853	\$341	\$128	\$2,429
Total Loan Amount	\$194,280	\$10,161,792	\$7,863,106	\$34,478	\$12,978	\$245,315
Finance Rate (%)	3.26%	3.26%	3.26%	3.26%	3.26%	3.26%
Term (years)	7	7	7	7	7	7
Issue Costs	<u>1.00%</u>	<u>1.00%</u>	<u>1.00%</u>	<u>1.00%</u>	<u>1.00%</u>	<u>1.00%</u>
Calculate Payments	\$31,495	\$1,678,837	\$2,953,537	\$2,959,126	\$2,961,230	\$3,000,998
Existing and Proposed Debt Payments	\$2,152,758	\$3,800,101	\$5,870,195	\$7,410,576	\$8,509,642	\$6,559,016

Pursuant to discussions with City staff, the Department is not expected to issue debt prior to the Fiscal Year 2026. City staff anticipates renting vehicles until the Fiscal Year 2026.

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Table 43 details the adjusted capital lease payments assuming garbage vehicles are rented on a long term basis.

Table 43: Capital Lease Payment Adjustments

Description	2024	2025	2026	2027	2028	2029
Existing Debt						
Capital Lease – 2021	\$1,537,189	\$1,537,188	\$1,537,188	\$1,537,188	\$1,537,189	0
Capital Lease – 2018	\$584,075	\$584,075	\$584,075	\$584,075	\$584,075	0
Proposed Debt						
Debt Service Payment	\$0	\$0	\$795,396	\$2,330,186	\$3,558,018	\$3,558,018
Proposed Capital Lease						
Calculate Payments	\$31,495	\$1,678,837	\$2,953,537	\$2,959,126	\$2,961,230	\$3,000,998
Rental Cost Adjustment	\$33,390	\$2,258,579	\$0	\$0	\$0	\$0
Adjusted Payment	\$64,885	\$3,937,416	\$2,953,537	\$2,959,126	\$2,961,230	\$3,000,998
Existing and Proposed Debt Payments	\$2,186,148	\$6,058,680	\$5,870,195	\$7,410,576	\$8,509,642	\$6,559,016

3.5.5. Minimum Cash Reserve Targets

Industry best practices recognize the need and benefit of maintaining minimum Reserves to provide necessary liquidity to fund day to day operations, provide resources to appropriate funds for expected capital outlays, and provide a reasonable allowance for unexpected needs. Pursuant to discussions with City staff the Study assumed the City's currently adopted Reserve policy pursuant to Resolution No.#15718:

- **Operating Fund Reserve Target:** the City Council will endeavor to maintain operating reserves equal to 25% of the operating budget reserve. This would be equivalent to 90 days of operating expenses, which was assumed to provide adequate liquidity for day-to-day operations and provide a reasonable allowance for unexpected costs.

Table 44 presents the forecast of minimum Reserve targets assumed for the Study.

Table 44: Operating Reserve Target

Description	2024	2025	2026	2027	2028	2029
Operating Reserves Target	\$12,944,671	\$13,627,468	\$14,267,043	\$14,815,258	\$15,028,834	\$15,248,959

As previously noted, based on direction from City staff, it was acceptable for Reserves to fall below the target noted in the City's policy in order to help mitigate rate adjustments to customers so long as the Reserves were rebuilding within the final years of the forecast. City Council was informed of this and agreed when making its recommendation at the December 5, 2023 meeting.

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4. Solid Waste Financial Plan

This section combines the assumptions previously discussed in the Study to determine the overall revenue adjustments and total amount of revenue required from rates. The revenue covers operating and maintenance (O&M), debt service, and capital expenses as well as Reserve funding. Revenue adjustments represent the average rate increase for the City as a whole; rate changes for individual customers will depend on the cost-of-service analysis described in the following chapter.

Financial plan assumptions previously discussed in Section 3 were reviewed in detail by City staff. To develop the financial plan, Raftelis projected annual expenses and revenues, modeled Reserves, and planned capital expenditures. The City is anticipating financing the capital improvements through capital leases and debt. It is important to note that the most recently audited financial statements reported a \$4 million net revenue loss for Fiscal Year 2022, and that the Fiscal Year 2024 adopted budget assumed net revenue losses. Due to the deficit in the ER Fund and need for significant rate increases, the Study contemplated four scenarios and two sensitivities ranging in capital expenditures and revenue adjustments. Per direction from City Council on December 5th, 2023, the Department was to further explore “Scenario 3 Rate Adjustments with Full Capital Expenditures” as detailed in the following section.

4.1. Rate Adjustments and Full Capital Expenditures

This scenario assumes all funding requirements including operating, capital, and proposed capital lease and debt payments. The key assumptions include:

- Fiscal Year 2023/2024 Served as the baseline for the Rate Study Period as adjusted for actual operating results and known cost increases;
 - The operating expense growth is estimated at 4.2% per year;
- Assumes some additional collection routes to maintain regulatory compliance with AB1826, AB827, SB1383 and regular service demands;
- Assumes Infrastructure Use Fee (IUF) repayments from the City to ER ends in Fiscal Year 2024;
- Assumes resumption of IUF payments in Fiscal Year 2025 to the City;
- \$40.7M reinvestment to MRF including new equipment and roof Fiscal Year 2026 - Fiscal Year 2028
- Replacement of vehicles at end of life in Fiscal Year 2024/2025
- Compliance with CARB Zero Emissions Vehicle Requirements
- Primarily relies on use of capital leases and debt to fully fund capital expenditures

The following chart presents a forecast of the funding requirements assuming additional revenue adjustments. The debt assumptions observed to fully fund the CIP assume: i) \$43.9 million in 20-year loans at 5.1% interest for the facility capital improvements; and ii) approximately \$18.5 million in capital leases through the Fiscal Year 2029 with a 7-year repayment at 3.3% interest. Total debt and capital lease payments are expected to increase from approximately \$2 million a year to \$8.5 million a year at its highest level by the Fiscal Year 2028.

Figure 5: Proposed Solid Waste Financial Plan

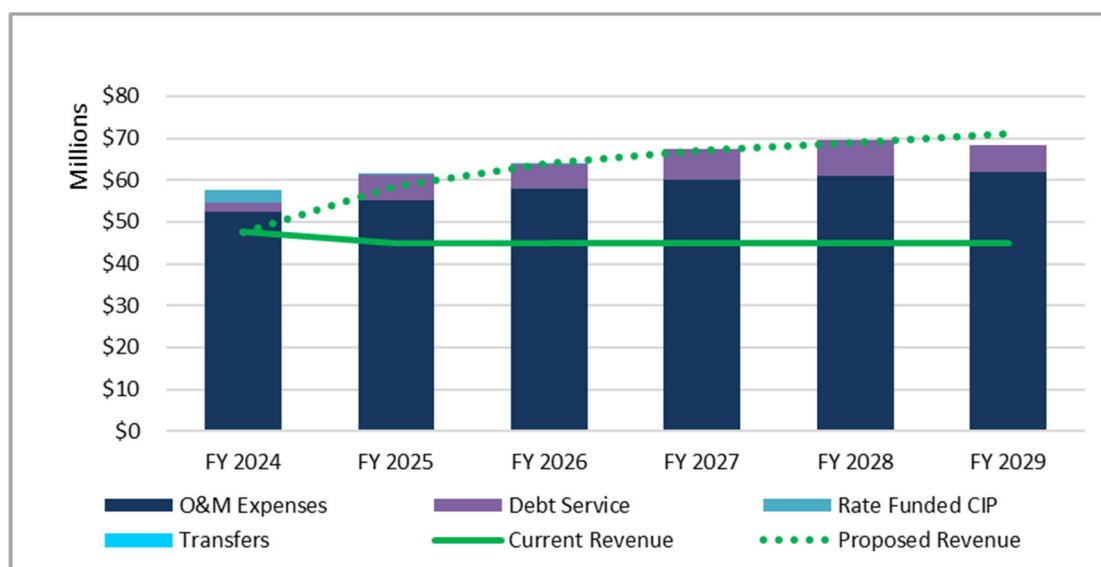


Table 45 shows proposed Revenue Adjustments for the Rate Study Period and highlights the five-year study recommendation period. Implementation for the proposed rate adjustments were assumed at the outset of each fiscal year beginning on July 1, 2024. As previously discussed, the Revenue Adjustments were reduced from the initial plan presented to City council on December 5th, 2023 to limit the bill impacts to customers associated with additional changes due to the cost of service allocation. Several Revenue Adjustment scenarios were presented to Council at the meeting and Council supported Scenario 3. Scenario 3 can be described as fully funding the projected revenue requirements with greater near-term rate adjustments, but lower overall increases over the five years relative to Scenario 4 which represented the phase-in option with the same funding requirements. It is recommended that the need for any future identified Revenue Adjustment be reviewed in the Fiscal Year 2028 or earlier in the event of a significant change in conditions during the recommendation period which would necessitate a change in rate revenues (i.e., changes in customer demands, regulations, cost of contracted disposal, etc.).

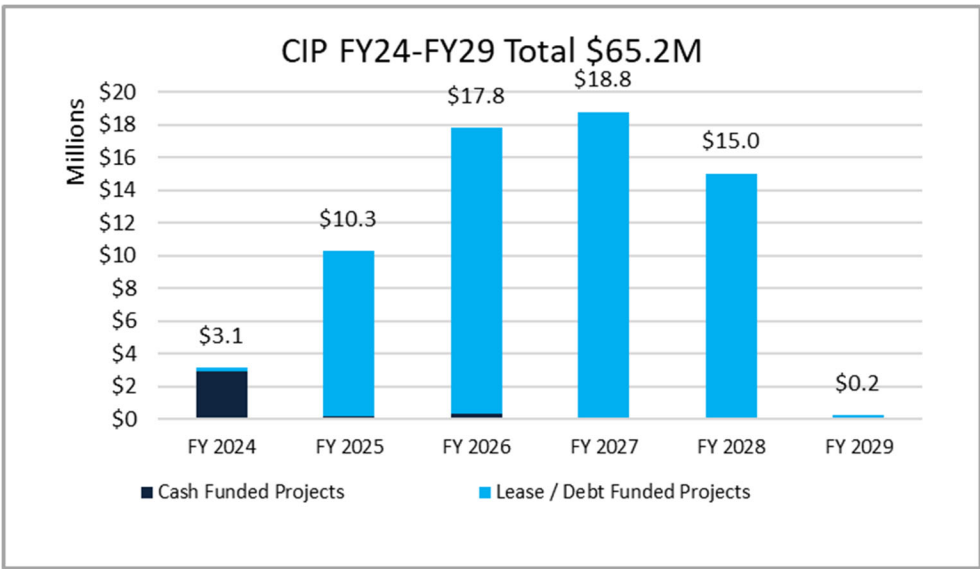
Table 45: Proposed ER Fund Rate Revenue and Associated Fee Adjustments

Effective Date	Preliminary Plan (Scenario 3)	Adjusted & Recommended Plan
July 1, 2024	50.00%	33.00%
July 1, 2025	8.00%	10.00%
July 1, 2026	5.50%	5.25%
July 1, 2027	5.00%	3.00%
July 1, 2028	3.00%	2.84%

The table below shows the proposed capital financing plan over the Rate Study Period. The Study assumes that capital is funded by Reserves, existing debt proceeds, proposed capital leases, and future proposed debt

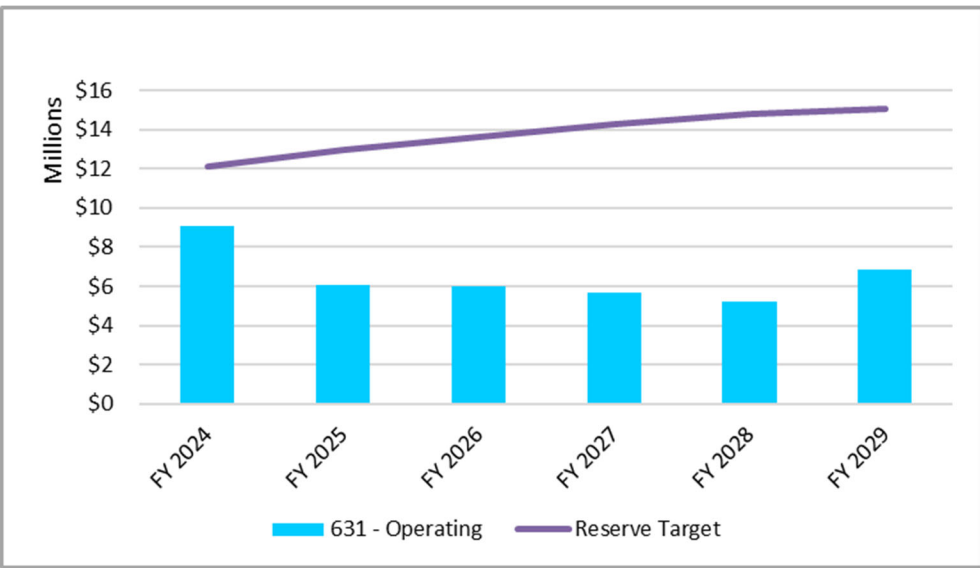
issuances. It is important to note that this proposed scenario assumes allowances for capital needs for going concern of operations (including a new MRF) and addresses the level needs associated with additional routes.

Figure 6: Solid Waste Capital Financing Plan



The Figure below shows projected operating ending balances over the Rate Study Period relative to the City’s total Reserve targets under the proposed financial plan. Based on the increases in budgeted operating expenses, capital, and existing revenues the operating fund has been depleted with minimal rate adjustments over a decade. Assuming implementation of the recommended rate revenue and fee adjustments, the City is projected to achieve 50% of the targeted minimum Reserve target and is projected to rebuild such Reserves in the final year of the Rate Study Period.

Figure 7: Proposed Ending Cash Reserves



5. Solid Waste Cost-of-Service Analysis

As previously described, the process of determining the cost-of-service begins with the allocation of revenue requirements and income and funds from other sources among the various services and customer classes. The main difference in costs among the customer classes relate to the frequency of collection, container size, waste generation, and services provided (i.e., residential customers receive collection services weekly for all three material streams). Additionally, the City relies on different fleet configurations to provide service for the various customer classes including the residential, commercial and industrial service classes. After costs are allocated by customer class, the equivalent units are then calculated based on the product of the container size and collection frequency, among other considerations, to calculate an equivalent unit cost. The equivalent unit costs are then used to calculate the rates for service based on the size and frequency of collection. In development of the proposed rates, the cost-of-service presents the final year of the cost allocation as Fiscal Year 2029. The rate schedules developed for the Fiscal Year 2025 through the Fiscal Year 2029 are based on the cost allocation and the Revenue Adjustment previously discussed throughout this Study. This section presents the details of the cost-of-service analysis conducted for the City's solid waste services to customers.

5.1. Allocations of Net Revenue Requirement

Net revenue requirements are defined as the net costs to be recovered from the proposed rates or fees for service. They are calculated by taking the gross revenue requirements comprising the operating expenses, debt service, and other costs, less income and funds from other sources resulting in the net revenue requirements. A cost-of-service analysis distributes a utility's net revenue requirement (net costs) based on service to each customer class. Pursuant to the City's budget, operating costs are functionalized by cost center and function. Table 46 provides an overview of the operating budget cost center functions. These costs were then allocated to the customer classes based on several factors such as tonnages, Equivalent billing units (EBU) primarily determined by the service frequency times the number and size of containers, number of containers, capital costs of vehicles by service type and other factors as presented in Table 51. Appendix E provides details concerning the assumptions in development of the allocation factors and Appendix B provides details concerning the line item allocation of costs.

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The cost allocation factors were developed after review of the City's operating budgets and interviews with City staff. The factors were based on our understanding of the nature of the costs in order to assign reasonable appropriate cost allocation factors. Table 46 below provides a summary of the description and function of the City's current operating budget cost centers which account for the majority of the allocated costs.

Table 46: Operating Cost Center Descriptions

Budgetary Cost Center	Cost Center Description
ER Administration	Overhead costs and Infrastructure Use Fees (IUF) Payments. Note IUF Payments are charged to residential single family residences only and do not apply to other residential units such as apartment complexes and mobile home parks.
ER Cleanup and Illegal Dumping	This cost center includes bulky collection staff for residential service. Costs in the study only reflect bulky collection service costs.
ER Commercial Collection	Collection and disposal services for commercial can and 2/4 cy bin trash, recycling, green waste, and organics
ER Industrial Collection	Collection and disposal services for industrial >4 cy bin trash, recycling, green waste, and organic
ER Material Recovery Facility	Reflects cost to operate the Del Norte MRF predominantly related to recycling, however also includes the green waste disposal cost
ER Outreach program	Provides general public education related to the City's solid waste programs
ER Residential Collection	Collection and disposal services for residential 3 cart service
ER Tip Floor Processing and Disposal	Reflects cost of the Del Norte facility scale and tipping floor operations. All materials inbound to the facility are weighed and pass-through the scales.
ER Waste Transfer Haul	All materials for disposal are processed through this cost center, with exception to the green waste disposal costs which are separately accounted for within the ER MRF cost center. The primary cost accounted for in this cost center are the landfill disposal costs.

In addition to the operating expenses, the City's rates also recover the cost of debt service repayments which can be categorized into either capital lease payments for purchase of vehicles and facility debt service payments issued to fund major facilities such as the Del Norte facility.

The City charges a variety of service fees, receives revenues from the sale of recoverable materials, and generates income from late payment fees and investment on Reserves. Together this income helps offset the cost recovered from rates, which is also referred to as the net revenue requirements as previously discussed.

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Table 47 presents a summary of the allocation percentages based on the various cost allocation metrics relied upon for the study. The allocation factors are calculated and presented in Appendix E. These factors were developed specifically for the format of the City's operating budget and costs. Since the forecast assumes no growth the statistical data relied upon for the cost allocations remains constant during the Rate Study Period.

Table 47: COS Allocations for Residential, Commercial, & Industrial

Collection & Disposal COS Allocations	Residential (96-gallon Cans)			Commercial				Industrial	Disposal			
	Trash	Recycling	Green Waste	Trash (96 gal)	Trash (2/4 CY)	Organic (64 gal)	Recycle & GW	Roll-off	Refuse	Recycling ¹	Green Waste	Organics
Residential EBU Allocator	34.1%	33.0%	33.0%	0.0%	0.0%	0.0%	0.0%	0.0%	n/a	n/a	n/a	n/a
Commercial EBU Allocator	0.0%	0.0%	0.0%	0.6%	80.0%	0.5%	18.8%	0.0%	n/a	n/a	n/a	n/a
Recycling EBUs	0.0%	73.4%	0.0%	0.0%	0.0%	0.0%	25.0%	1.7%	n/a	n/a	n/a	n/a
EBU Allocator	19.7%	19.1%	19.1%	0.2%	27.8%	0.2%	6.5%	7.3%	n/a	n/a	n/a	n/a
Customer Accounts/Bins	28.8%	28.8%	28.8%	0.8%	9.0%	0.5%	2.9%	0.4%	n/a	n/a	n/a	n/a
Available Recycling + Available MSW Diversion Tons	37.6%	0.0%	0.0%	0.4%	52.8%	0.0%	0.0%	9.2%	n/a	n/a	n/a	n/a
Direct Residential Trash	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	n/a	n/a	n/a	n/a
Direct Industrial / Roll-Off Collection	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	n/a	n/a	n/a	n/a
Containers	31.9%	31.9%	31.9%	0.4%	2.9%	0.1%	0.9%	0.1%	n/a	n/a	n/a	n/a
Composite Expense	10.7%	6.1%	6.1%	0.1%	16.8%	0.1%	2.7%	5.1%	45.4%	2.1%	3.7%	0.0%
Facility Debt Service Allocator	1.3%	63.0%	1.3%	0.0%	1.9%	0.0%	21.4%	1.9%	8.0%	0.4%	0.6%	0.0%
Collection Route Vehicle Costs	17.9%	17.9%	13.9%	2.0%	17.9%	4.0%	4.0%	10.8%	10.4%	0.5%	0.7%	0.0%
SIMI Disposal Cost Tons	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	96.1%	0.0%	0.0%	0.0%
Tip Floor Tons	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	84.0%	8.5%	6.3%	0.0%
Total Tons	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	85.2%	7.8%	5.9%	0.0%
Transfer Trailer Tonnage Allocator	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	88.3%	4.5%	6.1%	0.0%
Direct GW Disposal	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	0.0%	0.0%	100.0%	0.0%

1) Allocation factor shown reflects the estimated recyclables within the MSW stream based on State Mandates and Cal Recycle's waste composition estimates plus actual tons recycled by customer class. The allocation factor is used in the COS to allocate the MRF facility costs which was constructed to recover all recyclables from the MSW waste stream.

Shown in Table 47 are the facility debt service allocator and capital lease payment allocator. These two respective allocation factors were based on the existing and proposed debt proceed uses. With respect to the facility debt allocator, the majority of the debt is issued for the Del Norte MRF and was allocated to the recycling function. With respect to the capital lease payments, such costs were allocated based on the cost of the fleet assignable to the various services and functions by cost category and customer class. The allocation factors were then applied to the projected revenue requirements of the Division including a detailed allocation of the operating expenses by cost center and object code line item. Table 48 presents a summary of this allocation, which is presented in greater detail within Appendix C.

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Table 48: Fiscal Year 2029 Revenue Requirements Allocation Assumptions

Description	Allocation Factor	FY 2029	Notes
Operating Expenses			
Administration	Tons	\$11,016,635	IUF Franchise Fee Payments are allocated by Residential EBUS
Cleanup and Illegal Dumping	Res Bulky	\$279,519	Direct to Residential Trash
Commercial Collection	Com EBUs	\$8,610,823	Direct to Commercial EBU's
Industrial Collection	Direct Ind	\$2,530,088	Direct to Industrial EBU's
Material Recovery Facility	Avail Rcyc Tons	\$7,497,376	Available Recycling Tons and Green Waste Disposal was allocated by Green Waste EBUS
Outreach program	EBUs	\$466,255	Equivalent Billing Unit across Services
Residential Collection	Res EBUs	\$8,836,036	Direct to Residential EBU's
Tip Floor Processing & Disposal	Tip Floor Tons	\$3,693,600	Tip Floor Tonnages
Waste Transfer Haul	Transfer Tons	\$18,912,669	Transfers Tonnages and Disposal allocated by Simi Tonnages
		<u>\$61,843,001</u>	
Debt Service			
Proposed Debt Service	Facility Debt	\$3,558,018	Facility Debt Allocator
Proposed Capital Leases	Fleet Capital/Debt	\$3,000,998	Fleet Capital Debt Service Allocator
Other Revenues			
Other Miscellaneous Revenues	Tons	\$424,783	Total System Tonnages
Breakout Security & Contamination	Container	\$177,441	Containers
MRF Recycle Material Sale	Rcyc EBUs	\$2,778,510	Recycling EBU's
Investment Income	Tons	\$75,402	Total System Tonnages
Grants / Reimbursements	Tons	\$0	Total System Tonnages
IUF Reimbursements	Res EBUs	\$0	Direct to Residential EBU's
Late Payment / Penalties Allowance	Res Bulky	\$249,982	Direct to Residential Trash
Net Funding Requirements		<u>\$64,695,898</u>	
Deposits to / from Working Capital	CompExp	\$1,589,513	Composite of Total Expenses
Cost Recovery for Rate Design		<u>\$66,285,411</u>	

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Table 49: Cost Allocations and Unit Cost Summary for Collection Services

	Collection Rate Unit Costs FY29							
	Residential Containers			Commercial Containers				Industrial
	Trash	Recycling	Green Waste	Trash Service (96 gal)	Trash	Organic (64 gal)	Recycling & GW	Roll-off Collection Only
Collection								
Operating Expenses	\$6,625,303	\$3,745,040	\$3,745,040	\$81,936	\$10,403,803	\$48,195	\$1,661,020	\$3,152,831
Debt	\$584,182	\$2,778,318	\$463,503	\$60,127	\$603,635	\$119,609	\$881,993	\$390,391
Less Income & Funds from Other Sources	\$306,565	\$2,095,332	\$56,583	\$622	\$5,059	\$255	\$695,133	\$46,384
Net Funding Requirements	\$6,902,920	\$4,428,026	\$4,151,960	\$141,441	\$11,002,379	\$167,548	\$1,847,880	\$3,496,838
Deposits to / from Working Capital	\$169,598	\$108,792	\$102,009	\$3,475	\$270,317	\$4,116	\$45,401	\$85,914
Collection Cost Recovery	\$7,072,518	\$4,536,818	\$4,253,969	\$144,916	\$11,272,697	\$171,665	\$1,893,281	\$3,582,752
Collection EBU's & Industrial Pulls	180,997,839	174,968,572	174,968,572	2,068,768	255,203,844	1,697,141	59,412,455	10,997
Collection: Unit Cost Per Gallon/per pickup	\$0.0391	\$0.0259	\$0.0243	\$0.0700	\$0.0442	\$0.1011	\$0.0319	\$325.7936
Disposal Cost Recovery for Collection Routes								
MSW	\$5,673,068	\$0	\$0	\$73,335	\$9,046,595	\$0	\$0	\$0
Recycling	\$0	\$976,597	\$0	\$0	\$0	\$0	\$332,242	\$22,117
Green Waste	\$0	\$0	\$1,328,281	\$0	\$0	\$0	\$2,094	\$0
C&D	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Organics	\$0	\$0	\$358,102	\$0	\$0	\$22,669	\$0	\$0
Total	\$5,673,068	\$976,597	\$1,686,382	\$73,335	\$9,046,595	\$22,669	\$334,336	\$0
Disposal EBU's	\$180,997,839	\$174,968,572	\$174,968,572	\$2,068,768	\$256,338,130	\$1,697,141	\$59,668,212	\$0
Disposal: Unit Cost Per Gallon/per pickup	\$0.0313	\$0.0056	\$0.0096	\$0.0354	\$0.0353	\$0.0134	\$0.0056	\$0.00
Recycling - Unit Cost Per Gallon/per pickup	n/a	n/a	n/a	n/a	n/a	n/a	\$0.0056	n/a
Green Waste - Unit Cost Per Gallon/per pickup	n/a	n/a	n/a	n/a	n/a	n/a	\$0.0089	n/a
Total Unit Cost Collection / Disposal	\$0.0704	\$0.0315	\$0.0340	\$0.1055	\$0.0795	\$0.1145	\$0.0375	n/a

Table 50: Disposal Tip Fee Unit Cost Allocations for Commercial, Industrial, and Cash Customers

	Disposal				
	MSW	Recycling	Green Waste	C&D ¹	Organics
Disposal Cost Recovery for Collection Routes					
Total	\$28,942,006	\$1,330,956	\$2,381,492	\$4,153	\$698,188
Disposal EBU's	254,954	24,872	18,663	64	3,358
Unit Cost Per Gallon/per pickup	\$113.52	\$53.51	\$127.61	n/a	\$207.92
Recycling - Unit Cost Per Gallon/per pickup	n/a	n/a	n/a	n/a	n/a
Green Waste - Unit Cost Per Gallon/per pickup	n/a	n/a	n/a	n/a	n/a
Total Unit Cost Collection / Disposal	n/a	n/a	n/a	n/a	n/a
<i>1 The City does not receive a significant amount of construction and demolition (C&D) material. While the cost allocation was performed, such allocation were immaterial and the C&D disposal cost of service was developed using a direct cost calculation method as shown in Table 53.</i>					

Table 51 presents the projected unit costs developed from the projected Revenue Adjustments in Table XX and the unit costs from Table XX.

Table 51: Combined Collection & Disposal Projected Unit Costs

Description	FY2025	FY2026	FY2027	FY2028	FY2029
Revenue Adjustments	33.00%	10.00%	5.25%	3.00%	1.40%
Residential Containers - Trash	\$0.0582	\$0.0641	\$0.0674	\$0.0694	\$0.0704
Residential Containers - Recycling	\$0.0261	\$0.0287	\$0.0302	\$0.0311	\$0.0315
Residential Containers - Green Waste	\$0.0281	\$0.0309	\$0.0325	\$0.0335	\$0.0340
Commercial Container Trash Service (96 gal)	\$0.0872	\$0.0960	\$0.1010	\$0.1040	\$0.1055
Commercial Refuse Bin Service	\$0.0657	\$0.0723	\$0.0761	\$0.0784	\$0.0795
Commercial Container Organic (64 gal)	\$0.0947	\$0.1042	\$0.1096	\$0.1129	\$0.1145
Commercial Recycling & GW Bin Service	\$0.0310	\$0.0341	\$0.0359	\$0.0369	\$0.0375

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5.2. Calculated Equivalent Billing Units (EBUs)

Equivalent billing units (EBU) are necessary to calculate the unit cost for the purpose of calculating the proposed rates. EBUs are developed by customer class and are generally calculated by taking the customer's container volume times the frequency of collection. Special adjustments are made for specific rates where service levels are not equivalent such as for additional carts, weekend service, and compactor service. Table 52 provides a detailed accounting of the EBUs.

Table 52: Calculated Equivalent Billing Units (EBU)

Description	2029	Annual Tips /Pulls	Capacity (gal)	Calculated EBU (gal/yr collected)	% EBU Allocation
Residential 3-Cart Service:					
3 Cart Service - 64 Gallon Trash	4,136	52	256	55,061,760	6.00%
3 Cart Service - 96 Gallon Trash	29,083	52	288	435,544,665	47.49%
Extra Container	3,189	52	96	15,920,736	1.74%
Extra Pickup	391	1	96	37,536	0.00%
Multi-Family Residential 4<:					
3 Cart Service - 2 MF Units	Amounts shown were reclassified to the residential 3-cart service class.				
3 Cart Service - 3 MF Units	Amounts shown were reclassified to the residential 3-cart service class.				
3 Cart Service - 4 MF Units	Amounts shown were reclassified to the residential 3-cart service class.				
3 Cart Service - Mobile Homes ¹	2,000	52	256	24,370,286 ¹	2.66%
Commercial 96 Gallons (Trash):					
96 Gallon – 1 Trash Container (1x wk)	246	52	96	1,230,528	0.13%
96 Gallon – 2 Trash Containers (1x wk)	42	52	192	420,160	0.05%
96 Gallon – 3 Trash Containers (1x wk)	13	52	288	188,448	0.02%
96 Gallon – 4 Trash Containers (1x wk)	5	52	384	99,840	0.01%
96 Gallon – 5 Trash Containers (1x wk)	4	52	480	99,840	0.01%
96 Gallon – 6 Trash Containers (1x wk)	1	52	576	29,952	0.00%
64 Gallons – Organics / Food (3x wk)	170	156	64	1,697,141	0.19%
96 Gallon – Green Waste (2x wk)	5	104	96	52,527	0.01%
96 Gallon – Recyclables (2x wk)	58	104	96	582,456	0.06%

¹ Amounts shown were reduced by approximately 8% to reflect the reduction in equivalency of service since Mobile Homes are not applied the IUF expenditures in design of the rates.

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Description	2029	Annual Tips /Pulls	Capacity (gal)	Calculated EBU (gal/yr collected)	% EBU Allocation
Multi-Family & Non-Residential (Refuse)					
2 - Yard Bin:					
2 - Yard Bin 1/week	656	52	404	13,779,474	1.50%
2 - Yard Bin 2/week	402	104	404	16,888,258	1.84%
2 - Yard Bin 3/week	163	156	404	10,271,590	1.12%
2 - Yard Bin 4/week	57	208	404	4,789,207	0.52%
2 - Yard Bin 5/week	23	260	404	2,415,609	0.26%
2 - Yard Bin 6/week	21	312	404	2,646,667	0.29%
2 - Yard Bin Shared:					
2 - Yard Bin Shared 1/week	17	52	202	178,545	0.02%
2 - Yard Bin Shared 2/week	17	104	202	357,090	0.04%
2 - Yard Bin Shared 3/week	19	156	202	598,651	0.07%
2 - Yard Bin Shared 4/week	60	208	202	2,520,636	0.27%
2 - Yard Bin Shared 5/week	5	260	202	262,566	0.03%
2 - Yard Bin Shared 6/week	0	312	202	0	0.00%
2 - Yard Bin Compactor:					
2 - Yard Bin Compactor 1/week	0	52	404	0	0.00%
2 - Yard Bin Compactor 2/week	0	104	404	0	0.00%
2 - Yard Bin Compactor 3/week	5	156	404	315,079	0.03%
2 - Yard Bin Compactor 4/week	0	208	404	0	0.00%
2 - Yard Bin Compactor 5/week	1	260	404	105,026	0.01%
2 - Yard Bin Compactor 6/week	0	312	404	0	0.00%
4 - Yard Bin:					
4 - Yard Bin 1/week	507	52	808	21,299,370	2.32%
4 - Yard Bin 2/week	572	104	808	48,060,117	5.24%
4 - Yard Bin 3/week	432	156	808	54,445,727	5.94%
4 - Yard Bin 4/week	167	208	808	28,063,075	3.06%
4 - Yard Bin 5/week	85	260	808	17,854,502	1.95%
4 - Yard Bin 6/week	107	312	808	26,970,800	2.94%
4 - Yard Bin Shared:					
4 - Yard Bin Shared 1/week	5	52	404	105,026	0.01%
4 - Yard Bin Shared 2/week	17	104	404	714,180	0.08%
4 - Yard Bin Shared 3/week	12	156	404	756,191	0.08%
4 - Yard Bin Shared 4/week	7	208	404	588,148	0.06%
4 - Yard Bin Shared 5/week	0	260	404	0	0.00%
4 - Yard Bin Shared 6/week	4	312	404	504,127	0.05%
4 - Yard Bin Compactor:					
4 - Yard Bin Compactor 1/week	0	52	808	0	0.00%
4 - Yard Bin Compactor 2/week	4	104	808	336,085	0.04%
4 - Yard Bin Compactor 3/week	3	156	808	378,095	0.04%
4 - Yard Bin Compactor 4/week	0	208	808	0	0.00%
4 - Yard Bin Compactor 5/week	0	260	808	0	0.00%
4 - Yard Bin Compactor 6/week	0	312	808	0	0.00%

Description	2029	Annual Tips /Pulls	Capacity (gal)	Calculated EBU (gal/yr collected)	% EBU Allocation
Multi-Family & Non-Residential (Recyclables)					
2 - Yard Bin:					
2 - Yard Bin 1/week	315	52	404	6,625,653	0.72%
2 - Yard Bin 2/week	121	104	404	5,080,831	0.55%
2 - Yard Bin 3/week	28	156	404	1,759,193	0.19%
2 - Yard Bin 4/week	4	208	404	357,090	0.04%
2 - Yard Bin 5/week	2	260	404	186,422	0.02%
2 - Yard Bin 6/week	2	312	404	272,369	0.03%
2 - Yard Bin Shared:					
2 - Yard Bin Shared 1/week	6	52	202	63,016	0.01%
2 - Yard Bin Shared 2/week	0	104	202	0	0.00%
2 - Yard Bin Shared 3/week	0	156	202	0	0.00%
2 - Yard Bin Shared 4/week	0	208	202	0	0.00%
2 - Yard Bin Shared 5/week	0	260	202	0	0.00%
2 - Yard Bin Shared 6/week	0	312	202	0	0.00%
2 - Yard Bin Compactor:					
2 - Yard Bin Compactor 1/week	1	52	404	24,699	0.00%
2 - Yard Bin Compactor 2/week	0	104	404	0	0.00%
2 - Yard Bin Compactor 3/week	3	156	404	189,048	0.02%
2 - Yard Bin Compactor 4/week	0	208	404	0	0.00%
2 - Yard Bin Compactor 5/week	0	260	404	0	0.00%
2 - Yard Bin Compactor 6/week	0	312	404	0	0.00%
4 - Yard Bin:					
4 - Yard Bin 1/week	261	52	808	10,955,195	1.19%
4 - Yard Bin 2/week	128	104	808	10,728,106	1.17%
4 - Yard Bin 3/week	83	156	808	10,475,350	1.14%
4 - Yard Bin 4/week	19	208	808	3,136,324	0.34%
4 - Yard Bin 5/week	22	260	808	4,707,520	0.51%
4 - Yard Bin 6/week	17	312	808	4,322,190	0.47%
4 - Yard Bin Shared:					
4 - Yard Bin Shared 1/week	3	52	404	63,016	0.01%
4 - Yard Bin Shared 2/week	3	104	404	126,499	0.01%
4 - Yard Bin Shared 3/week	1	156	404	63,016	0.01%
4 - Yard Bin Shared 4/week	0	208	404	0	0.00%
4 - Yard Bin Shared 5/week	0	260	404	0	0.00%
4 - Yard Bin Shared 6/week	0	312	404	0	0.00%
4 - Yard Bin Compactor:					
4 - Yard Bin Compactor 1/week	1	52	808	42,011	0.00%
4 - Yard Bin Compactor 2/week	0	104	808	0	0.00%
4 - Yard Bin Compactor 3/week	0	156	808	0	0.00%
4 - Yard Bin Compactor 4/week	0	208	808	0	0.00%
4 - Yard Bin Compactor 5/week	0	260	808	0	0.00%
4 - Yard Bin Compactor 6/week	0	312	808	0	0.00%

Description	2029	Annual Tips /Pulls	Capacity (gal)	Calculated EBU (gal/yr collected)	% EBU Allocation
Multi-Family & Non-Residential (Green Waste)					
2 - Yard Bin:					
2 - Yard Bin 1/week	2	52	404	39,210	0.00%
2 - Yard Bin 2/week	0	104	404	0	0.00%
2 - Yard Bin 3/week	0	156	404	0	0.00%
2 - Yard Bin 4/week	0	208	404	0	0.00%
2 - Yard Bin 5/week	0	260	404	0	0.00%
2 - Yard Bin 6/week	0	312	404	0	0.00%
2 - Yard Bin Shared:					
2 - Yard Bin Shared 1/week	0	52	202	0	0.00%
2 - Yard Bin Shared 2/week	0	104	202	0	0.00%
2 - Yard Bin Shared 3/week	0	156	202	0	0.00%
2 - Yard Bin Shared 4/week	0	208	202	0	0.00%
2 - Yard Bin Shared 5/week	0	260	202	0	0.00%
2 - Yard Bin Shared 6/week	0	312	202	0	0.00%
2 - Yard Bin Compactor:					
2 - Yard Bin Compactor 1/week	0	52	404	0	0.00%
2 - Yard Bin Compactor 2/week	0	104	404	0	0.00%
2 - Yard Bin Compactor 3/week	0	156	404	0	0.00%
2 - Yard Bin Compactor 4/week	0	208	404	0	0.00%
2 - Yard Bin Compactor 5/week	0	260	404	0	0.00%
2 - Yard Bin Compactor 6/week	0	312	404	0	0.00%
4 - Yard Bin:					
4 - Yard Bin 1/week	5	52	808	195,699	0.02%
4 - Yard Bin 2/week	0	104	808	0	0.00%
4 - Yard Bin 3/week	0	156	808	0	0.00%
4 - Yard Bin 4/week	0	208	808	0	0.00%
4 - Yard Bin 5/week	0	260	808	0	0.00%
4 - Yard Bin 6/week	0	312	808	0	0.00%
4 - Yard Bin Shared:					
4 - Yard Bin Shared 1/week	0	52	404	0	0.00%
4 - Yard Bin Shared 2/week	0	104	404	0	0.00%
4 - Yard Bin Shared 3/week	0	156	404	0	0.00%
4 - Yard Bin Shared 4/week	0	208	404	0	0.00%
4 - Yard Bin Shared 5/week	0	260	404	0	0.00%
4 - Yard Bin Shared 6/week	0	312	404	0	0.00%
4 - Yard Bin Compactor:					
4 - Yard Bin Compactor 1/week	0	52	808	0	0.00%
4 - Yard Bin Compactor 2/week	0	104	808	0	0.00%
4 - Yard Bin Compactor 3/week	0	156	808	0	0.00%
4 - Yard Bin Compactor 4/week	0	208	808	0	0.00%
4 - Yard Bin Compactor 5/week	0	260	808	0	0.00%
4 - Yard Bin Compactor 6/week	0	312	808	0	0.00%

Description	2029	Capacity (gal)	Calculated EBU (gal/yr collected)	% EBU Allocation
Commercial Roll Off Container Accounts:				
10 yard Refuse	0	2,020	0	0.00%
10 yard Recyclables And Green Waste	0	2,020	0	0.00%
13.4 yard Refuse	1,476	2,706	3,994,723	0.44%
13.4 yard Recyclables And Green Waste	468	2,706	1,266,619	0.14%
20 yard Compacted Refuse	36	4,039	145,421	0.02%
20 yard Compacted Recyclables And Green Waste	0	4,039	0	0.00%
30 yard Refuse	4,195	6,059	25,418,428	2.77%
30 yard Recyclables And Green Waste	350	6,059	2,120,727	0.23%
30 yard Compacted Refuse	892	6,059	5,404,824	0.59%
30 yard compacted Recyclables And Green Waste	22	6,059	133,303	0.01%
(2)30 yard Single Pickup Refuse	0	6,059	0	0.00%
(2)30 yard Single Pickup Recyclables And Green Waste	0	6,059	0	0.00%
40 yard Refuse	2,317	8,079	18,718,950	2.04%
40 yard Compacted Refuse	1,182	8,079	9,549,331	1.04%
40 yard Compacted Recyclables And Green Waste	59	8,079	476,659	0.05%

5.3. Rate Design

This section on the rate design will present how we calculate the cost of service rates for the Fiscal Years 2025-2029. The methodology starts with the cost of service for the Fiscal Year 2029, then the Revenue Adjustment are applied to determine the prior fiscal year rates and develop the rate schedule. Table 52 presents a recap of the calculated unit cost per EBU for the residential and commercial class as was represented earlier in Table 49.

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Table 53: Calculated Unit Cost per Equivalent Billing Unit (EBU)

Collection Categories	OpEx	Debt	Income & Funds	Net Revenue Req	EBU's	Unit Costs
Residential Containers - Trash	\$6,625,303	\$584,182	\$476,163	\$7,072,518	181,561,267	\$0.0391
Residential Containers - Recycling	\$3,745,040	\$2,778,318	\$2,204,124	\$4,536,818	175,813,715	\$0.0259
Residential Containers - Green Waste	\$3,745,040	\$463,503	\$158,592	\$4,253,969	175,813,715	\$0.0243
Commercial Container Trash Service (96 gal)	\$81,936	\$60,127	\$4,097	\$144,916	2,068,768	\$0.0700
Commercial Container Trash	\$10,403,803	\$603,635	\$275,376	\$11,272,697	255,203,844	\$0.0442
Commercial Container Organic (64 gal)	\$48,195	\$119,609	\$4,372	\$171,665	1,697,141	\$0.1011
Commercial Container Recycling & GW	\$1,661,020	\$881,993	\$740,534	\$1,893,281	60,047,438	\$0.0319
Industrial Roll-off Collection Only	\$3,152,831	\$390,391	\$132,298	\$3,582,752	67,228,985	\$325.79
Disposal Categories						
MSW	\$28,076,417	\$597,682	\$1,120,141	\$28,942,006	254,954	\$113.52
Recycling	\$1,307,558	\$30,713	\$71,148	\$1,330,956	24,872	\$53.51
Green Waste	\$2,312,532	\$41,291	\$86,546	\$2,381,492	18,663	\$127.61
C&D ¹	\$4,013	\$142	\$201	\$4,153	n/a	n/a
Organics	\$679,313	\$7,429	\$22,039	\$698,188	3,358	\$207.92
Total	\$61,843,001	\$6,559,016	\$5,295,631	\$66,285,411		

¹ The City doesn't process significant quantities of C&D and therefore an alternative methodology based on the average cost per ton of the ER tipping floor and waste haul transfer plus the direct cost of disposal at the City's disposal site was developed.

The unit costs calculated in Table 53 are factored based on the various rates proposed within this study based on the associated type of service and level of service. Example calculations of the rate design methodology in support of the proposed rates is included in Appendix D.

Table 54: C&D Tipping Fee Determination

Description	Current	FY2025 7/1/24	FY2026 7/1/25	FY2027 7/1/26	FY2028 7/1/27	FY2029 7/1/28
ER Tip Floor Processing ¹		\$3,487,261	\$3,593,792	\$3,626,069	\$3,659,329	\$3,693,600
ER Waste Transfer Haul		\$6,099,887	\$5,359,083	\$6,828,516	\$6,919,916	\$7,013,602
Total Cost		\$9,587,148	\$8,952,875	\$10,454,585	\$10,579,245	\$10,707,202
Total Tip Floor Tons		293,968	293,968	293,968	293,968	293,968
Average Unit Cost		\$32.61	\$30.46	\$35.56	\$35.99	\$36.42
Simi Landfill Disposal Cost ²	\$95.5	\$98.37	\$101.32	\$104.36	\$107.49	\$110.71
Proposed Fee	N/A	\$130.98	\$131.78	\$139.92	\$143.48	\$147.13

Current C&D Fee **\$66.92**

¹ Excludes disposal costs and reflects the tip floor processing costs only.

² Costs allocated at 3% annually for inflation.

5.4. Proposed 5-Year Solid Waste (refuse) Enterprise Fund Rate Schedule

Tables 55– 68 show the proposed 5-year schedule of solid waste rates.

Table 55: Proposed Five - Year Residential Monthly Solid Waste, Recycling, Organics / Green Waste 3-Cart Service (1x Week Collection)

Fiscal Year >		FY2025	FY2026	FY2027	FY2028	FY2029
Effective Date >	Current	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
3 Cart Service/64-gallon – per Unit	\$24.70	\$39.33	\$43.23	\$45.48	\$46.83	\$47.12
3 Cart Service/96-gallon – per Unit	\$30.78	\$47.41	\$52.11	\$54.83	\$56.46	\$56.89
Extra 96 Gallon Cart Service – Per Cart	\$11.34	\$24.45	\$26.88	\$28.28	\$29.13	\$29.41
Multi-Family Residential 2 Units	\$58.51	Proposing to eliminate these service rates as the multi-family 4 units and less 3-cart curbside collection rate structure is combined with residential curbside 3-cart service listed above.				
Multi-Family Residential 3 Units	\$84.73					
Multi-Family Residential 4 Units	\$109.43					

Table 56: Proposed Five - Year Residential Mobile Home Monthly Solid Waste, Recycling, Organics / Green Waste 3-Cart Service (1x Week Collection)

Fiscal Year >		FY2025	FY2026	FY2027	FY2028	FY2029
Effective Date >	Current	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
3 Cart Service/64-gallon – per Unit	N/A	\$36.06	\$39.63	\$41.69	\$42.93	\$43.16
3 Cart Service/96-gallon – per Unit	N/A	\$43.45	\$47.76	\$50.25	\$51.74	\$52.10
Extra 96 Gallons Cart Service	N/A	\$22.41	\$24.63	\$25.92	\$26.70	\$26.96

Table 57: Proposed Five-Year Schedule of SOLID WASTE Service Rates for Multi-Family Residential (MFR) >4 units and Commercial Service by Frequency and Container Size (in CY)

Fiscal Year >			FY2025	FY2026	FY2027	FY2028	FY2029
Effective Date >		Current	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
1 cu yd bin	1x/week	N/A	\$57.69	\$63.44	\$66.77	\$68.77	\$69.67
	2x/week	N/A	\$115.20	\$126.71	\$133.36	\$137.35	\$139.22
	3x/week	N/A	\$172.72	\$189.98	\$199.95	\$205.94	\$208.76
	4x/week	N/A	\$230.24	\$253.25	\$266.54	\$274.53	\$278.31
	5x/week	N/A	\$287.75	\$316.52	\$333.13	\$343.12	\$347.86
	6x/week	N/A	\$345.27	\$379.78	\$399.72	\$411.70	\$417.41
1 cu yd-shared	1x/week	N/A	\$28.84	\$31.72	\$33.38	\$34.38	\$34.83
	2x/week	N/A	\$57.60	\$63.36	\$66.68	\$68.68	\$69.61
	3x/week	N/A	\$86.36	\$94.99	\$99.97	\$102.97	\$104.38
	4x/week	N/A	\$115.12	\$126.62	\$133.27	\$137.26	\$139.16
	5x/week	N/A	\$143.88	\$158.26	\$166.56	\$171.56	\$173.93
	6x/week	N/A	\$172.63	\$189.89	\$199.86	\$205.85	\$208.70

Table 56 Continued to following page.

Table 57 Continued SOLID WASTE Service Rates for Multi-Family Residential (MFR) greater than 4 units and Commercial Service by Frequency and Container Size (in cubic yards)

Fiscal Year >			FY2025	FY2026	FY2027	FY2028	FY2029
Effective Date >		Current	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
1 cu yd-compactor	1x/week	N/A	\$83.23	\$91.54	\$96.34	\$99.23	\$100.56
	2x/week	N/A	\$166.29	\$182.91	\$192.51	\$198.28	\$200.99
	3x/week	N/A	\$249.35	\$274.28	\$288.67	\$297.33	\$301.43
	4x/week	N/A	\$332.41	\$365.64	\$384.83	\$396.37	\$401.86
	5x/week	N/A	\$415.48	\$457.01	\$481.00	\$495.42	\$502.30
	6x/week	N/A	\$498.54	\$548.38	\$577.16	\$594.47	\$602.73
2 cu yd	1x/week	\$132.76	\$115.25	\$126.77	\$133.41	\$137.41	\$139.22
	2x/week	\$232.25	\$230.29	\$253.30	\$266.59	\$274.59	\$278.31
	3x/week	\$298.56	\$345.32	\$379.84	\$399.77	\$411.76	\$417.41
	4x/week	\$364.87	\$460.35	\$506.37	\$532.95	\$548.94	\$556.50
	5x/week	\$431.21	\$575.38	\$632.91	\$666.13	\$686.11	\$695.60
	6x/week	\$497.53	\$690.42	\$759.45	\$799.31	\$823.29	\$834.69
2 cu yd-shared	1x/week	\$66.44	\$57.63	\$63.38	\$66.71	\$68.71	\$69.61
	2x/week	\$116.18	\$115.14	\$126.65	\$133.30	\$137.29	\$139.16
	3x/week	\$149.37	\$172.66	\$189.92	\$199.89	\$205.88	\$208.70
	4x/week	\$182.51	\$230.18	\$253.19	\$266.48	\$274.47	\$278.25
	5x/week	\$215.67	\$287.69	\$316.46	\$333.07	\$343.06	\$347.80
	6x/week	\$248.83	\$345.21	\$379.72	\$399.66	\$411.64	\$417.35
2 cu yd-compactor	1x/week	\$284.35	\$166.34	\$182.96	\$192.56	\$198.34	\$200.99
	2x/week	\$497.34	\$332.46	\$365.70	\$384.89	\$396.43	\$401.86
	3x/week	\$639.64	\$498.59	\$548.43	\$577.22	\$594.53	\$602.73
	4x/week	\$781.75	\$664.71	\$731.17	\$769.55	\$792.63	\$803.61
	5x/week	\$923.88	\$830.83	\$913.90	\$961.88	\$990.73	\$1,004.48
	6x/week	\$1,065.99	\$996.95	\$1,096.64	\$1,154.20	\$1,188.83	\$1,205.35
3 cu yd	1x/week	N/A	\$172.82	\$190.09	\$200.06	\$206.06	\$208.76
	2x/week	N/A	\$345.37	\$379.89	\$399.83	\$411.82	\$417.41
	3x/week	N/A	\$517.92	\$569.70	\$599.60	\$617.58	\$626.05
	4x/week	N/A	\$690.47	\$759.50	\$799.37	\$823.35	\$834.69
	5x/week	N/A	\$863.02	\$949.31	\$999.14	\$1,029.11	\$1,043.33
	6x/week	N/A	\$1,035.57	\$1,139.11	\$1,198.91	\$1,234.87	\$1,251.98
3 cu yd-shared	1x/week	N/A	\$86.41	\$95.04	\$100.03	\$103.03	\$104.38
	2x/week	N/A	\$172.68	\$189.95	\$199.92	\$205.91	\$208.70
	3x/week	N/A	\$258.96	\$284.85	\$299.80	\$308.79	\$313.02
	4x/week	N/A	\$345.23	\$379.75	\$399.68	\$411.67	\$417.35
	5x/week	N/A	\$431.51	\$474.65	\$499.57	\$514.55	\$521.67
	6x/week	N/A	\$517.78	\$569.56	\$599.45	\$617.44	\$625.99

Table 57 Continued to following page.

Table 57 Continued *SOLID WASTE* Service Rates for Multi-Family Residential (MFR) greater than 4 units and Commercial Service by Frequency and Container Size (in cubic yards)

Fiscal Year >			FY2025	FY2026	FY2027	FY2028	FY2029
Effective Date >		Current	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
3 cu yd-compactor	1x/week	N/A	\$249.45	\$274.39	\$288.78	\$297.44	\$301.43
	2x/week	N/A	\$498.64	\$548.49	\$577.28	\$594.59	\$602.73
	3x/week	N/A	\$747.82	\$822.59	\$865.77	\$891.74	\$904.04
	4x/week	N/A	\$997.00	\$1,096.69	\$1,154.26	\$1,188.88	\$1,205.35
	5x/week	N/A	\$1,246.19	\$1,370.79	\$1,442.75	\$1,486.03	\$1,506.65
	6x/week	N/A	\$1,495.37	\$1,644.89	\$1,731.24	\$1,783.18	\$1,807.96
4 cu yd	1x/week	\$230.86	\$230.29	\$253.30	\$266.59	\$274.59	\$278.31
	2x/week	\$403.90	\$460.35	\$506.37	\$532.95	\$548.94	\$556.50
	3x/week	\$519.26	\$690.42	\$759.45	\$799.31	\$823.29	\$834.69
	4x/week	\$634.63	\$920.48	\$1,012.52	\$1,065.67	\$1,097.64	\$1,112.88
	5x/week	\$749.98	\$1,150.55	\$1,265.59	\$1,332.03	\$1,371.99	\$1,391.07
	6x/week	\$865.36	\$1,380.62	\$1,518.66	\$1,598.39	\$1,646.34	\$1,669.26
4 cu yd-shared	1x/week	\$115.47	\$115.14	\$126.65	\$133.30	\$137.29	\$139.16
	2x/week	\$202.02	\$230.18	\$253.19	\$266.48	\$274.47	\$278.25
	3x/week	\$259.70	\$345.21	\$379.72	\$399.66	\$411.64	\$417.35
	4x/week	\$317.36	\$460.24	\$506.26	\$532.84	\$548.82	\$556.44
	5x/week	\$375.06	\$575.27	\$632.80	\$666.01	\$685.99	\$695.54
	6x/week	\$432.71	\$690.31	\$759.33	\$799.19	\$823.17	\$834.63
4 cu yd-compactor	1x/week	\$464.93	\$332.46	\$365.70	\$384.89	\$396.43	\$401.86
	2x/week	\$813.53	\$664.71	\$731.17	\$769.55	\$792.63	\$803.61
	3x/week	\$1,045.93	\$996.95	\$1,096.64	\$1,154.20	\$1,188.83	\$1,205.35
	4x/week	\$1,278.32	\$1,329.20	\$1,462.11	\$1,538.86	\$1,585.02	\$1,607.09
	5x/week	\$1,510.72	\$1,661.44	\$1,827.57	\$1,923.52	\$1,981.22	\$2,008.83
	6x/week	\$1,743.12	\$1,993.69	\$2,193.04	\$2,308.17	\$2,377.41	\$2,410.58

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Table 58: Proposed Five-Year Schedule of RECYCLE Service Rates for Multi-Family Residential (MFR) > 4 units and Commercial Service by Frequency and Container Size (in cubic yards)

Fiscal Year >			FY2025	FY2026	FY2027	FY2028	FY2029
Effective Date >		Current	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
1 cu yd bin	1x/week	N/A	\$27.28	\$30.00	\$31.57	\$32.51	\$32.90
	2x/week	N/A	\$54.39	\$59.82	\$62.95	\$64.84	\$65.69
	3x/week	N/A	\$81.51	\$89.64	\$94.34	\$97.17	\$98.47
	4x/week	N/A	\$108.62	\$119.47	\$125.73	\$129.50	\$131.25
	5x/week	N/A	\$135.73	\$149.29	\$157.12	\$161.83	\$164.04
	6x/week	N/A	\$162.84	\$179.11	\$188.51	\$194.16	\$196.82
1 cu yd-shared	1x/week	N/A	\$13.64	\$15.00	\$15.78	\$16.25	\$16.45
	2x/week	N/A	\$27.20	\$29.91	\$31.48	\$32.42	\$32.84
	3x/week	N/A	\$40.75	\$44.82	\$47.17	\$48.59	\$49.23
	4x/week	N/A	\$54.31	\$59.73	\$62.87	\$64.75	\$65.63
	5x/week	N/A	\$67.86	\$74.64	\$78.56	\$80.92	\$82.02
	6x/week	N/A	\$81.42	\$89.56	\$94.26	\$97.08	\$98.41
1 cu yd-compactor	1x/week	N/A	\$31.33	\$34.45	\$36.25	\$37.33	\$37.80
	2x/week	N/A	\$62.49	\$68.72	\$72.32	\$74.49	\$75.47
	3x/week	N/A	\$93.64	\$103.00	\$108.40	\$111.65	\$113.15
	4x/week	N/A	\$124.80	\$137.27	\$144.47	\$148.80	\$150.82
	5x/week	N/A	\$155.96	\$171.54	\$180.54	\$185.96	\$188.50
	6x/week	N/A	\$187.12	\$205.82	\$216.62	\$223.11	\$226.17
2 cu yd	1x/week	\$62.48	\$54.44	\$59.88	\$63.01	\$64.90	\$65.69
	2x/week	\$109.24	\$108.67	\$119.52	\$125.79	\$129.56	\$131.25
	3x/week	\$140.43	\$162.89	\$179.17	\$188.57	\$194.22	\$196.82
	4x/week	\$171.60	\$217.11	\$238.81	\$251.34	\$258.88	\$262.38
	5x/week	\$202.78	\$271.34	\$298.46	\$314.12	\$323.54	\$327.95
	6x/week	\$233.96	\$325.56	\$358.11	\$376.90	\$388.20	\$393.52
2 cu yd-shared	1x/week	\$31.29	\$27.22	\$29.94	\$31.51	\$32.45	\$32.84
	2x/week	\$54.68	\$54.33	\$59.76	\$62.89	\$64.78	\$65.63
	3x/week	\$70.28	\$81.45	\$89.58	\$94.28	\$97.11	\$98.41
	4x/week	\$85.85	\$108.56	\$119.41	\$125.67	\$129.44	\$131.19
	5x/week	\$101.45	\$135.67	\$149.23	\$157.06	\$161.77	\$163.98
	6x/week	\$117.03	\$162.78	\$179.05	\$188.45	\$194.10	\$196.76
2 cu yd-compactor	1x/week	\$133.74	\$62.54	\$68.78	\$72.38	\$74.55	\$75.47
	2x/week	\$233.96	\$124.85	\$137.32	\$144.53	\$148.86	\$150.82
	3x/week	\$300.77	\$187.17	\$205.87	\$216.67	\$223.17	\$226.17
	4x/week	\$367.58	\$249.48	\$274.42	\$288.82	\$297.48	\$301.53
	5x/week	\$434.38	\$311.80	\$342.97	\$360.97	\$371.79	\$376.88
	6x/week	\$501.19	\$374.12	\$411.52	\$433.11	\$446.10	\$452.23

Table 58 Continued to following page.

Table 58 Continued RECYCLE Service Rates for Multi-Family Residential (MFR) > 4 units and Commercial Service by Frequency and Container Size (in cubic yards)

Fiscal Year >			FY2025	FY2026	FY2027	FY2028	FY2029
Effective Date >		Current	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
3 cu yd	1x/week	N/A	\$81.60	\$89.75	\$94.46	\$97.29	\$98.47
	2x/week	N/A	\$162.94	\$179.22	\$188.62	\$194.28	\$196.82
	3x/week	N/A	\$244.28	\$268.69	\$282.79	\$291.27	\$295.17
	4x/week	N/A	\$325.61	\$358.16	\$376.96	\$388.26	\$393.52
	5x/week	N/A	\$406.95	\$447.63	\$471.12	\$485.25	\$491.87
	6x/week	N/A	\$488.28	\$537.10	\$565.29	\$582.25	\$590.21
3 cu yd-shared	1x/week	N/A	\$40.80	\$44.88	\$47.23	\$48.64	\$49.23
	2x/week	N/A	\$81.47	\$89.61	\$94.31	\$97.14	\$98.41
	3x/week	N/A	\$122.14	\$134.35	\$141.40	\$145.64	\$147.58
	4x/week	N/A	\$162.81	\$179.08	\$188.48	\$194.13	\$196.76
	5x/week	N/A	\$203.47	\$223.81	\$235.56	\$242.63	\$245.93
	6x/week	N/A	\$244.14	\$268.55	\$282.65	\$291.12	\$295.11
3 cu yd-compactor	1x/week	N/A	\$93.74	\$103.11	\$108.51	\$111.76	\$113.15
	2x/week	N/A	\$187.22	\$205.93	\$216.73	\$223.23	\$226.17
	3x/week	N/A	\$280.69	\$308.75	\$324.95	\$334.70	\$339.20
	4x/week	N/A	\$374.17	\$411.57	\$433.17	\$446.16	\$452.23
	5x/week	N/A	\$467.64	\$514.39	\$541.39	\$557.63	\$565.26
	6x/week	N/A	\$561.11	\$617.21	\$649.61	\$669.10	\$678.28
4 cu yd	1x/week	\$108.58	\$108.67	\$119.52	\$125.79	\$129.56	\$131.25
	2x/week	\$189.95	\$217.11	\$238.81	\$251.34	\$258.88	\$262.38
	3x/week	\$244.80	\$325.56	\$358.11	\$376.90	\$388.20	\$393.52
	4x/week	\$298.40	\$434.01	\$477.40	\$502.46	\$517.53	\$524.65
	5x/week	\$352.63	\$542.46	\$596.69	\$628.01	\$646.85	\$655.78
	6x/week	\$406.87	\$650.90	\$715.98	\$753.57	\$776.17	\$786.91
4 cu yd-shared	1x/week	\$54.35	\$54.33	\$59.76	\$62.89	\$64.78	\$65.63
	2x/week	\$95.03	\$108.56	\$119.41	\$125.67	\$129.44	\$131.19
	3x/week	\$122.15	\$162.78	\$179.05	\$188.45	\$194.10	\$196.76
	4x/week	\$149.26	\$217.00	\$238.70	\$251.23	\$258.76	\$262.32
	5x/week	\$176.39	\$271.23	\$298.35	\$314.01	\$323.42	\$327.89
	6x/week	\$203.48	\$325.45	\$357.99	\$376.78	\$388.08	\$393.46
4 cu yd-compactor	1x/week	\$218.62	\$124.85	\$137.32	\$144.53	\$148.86	\$150.82
	2x/week	\$382.51	\$249.48	\$274.42	\$288.82	\$297.48	\$301.53
	3x/week	\$491.77	\$374.12	\$411.52	\$433.11	\$446.10	\$452.23
	4x/week	\$601.02	\$498.75	\$548.61	\$577.41	\$594.73	\$602.93
	5x/week	\$709.99	\$623.38	\$685.71	\$721.70	\$743.35	\$753.63
	6x/week	\$819.53	\$748.01	\$822.80	\$865.99	\$891.97	\$904.34

Table 59: Proposed Five-Year Schedule of GREENWASTE Service Rates for Multi-Family Residential (MFR) >4 units and Commercial Service by Frequency and Container Size (in CY)

Fiscal Year >			FY2025	FY2026	FY2027	FY2028	FY2029
Effective Date >		Current	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
1 cu yd bin	1x/week	N/A	\$29.69	\$32.64	\$34.35	\$35.38	\$35.81
	2x/week	N/A	\$59.21	\$65.11	\$68.53	\$70.58	\$71.50
	3x/week	N/A	\$88.72	\$97.58	\$102.70	\$105.78	\$107.20
	4x/week	N/A	\$118.24	\$130.05	\$136.88	\$140.98	\$142.89
	5x/week	N/A	\$147.76	\$162.52	\$171.05	\$176.18	\$178.58
	6x/week	N/A	\$177.28	\$194.99	\$205.22	\$211.38	\$214.27
1 cu yd-shared	1x/week	N/A	\$14.84	\$16.32	\$17.18	\$17.69	\$17.91
	2x/week	N/A	\$29.60	\$32.56	\$34.26	\$35.29	\$35.75
	3x/week	N/A	\$44.36	\$48.79	\$51.35	\$52.89	\$53.60
	4x/week	N/A	\$59.12	\$65.03	\$68.44	\$70.49	\$71.44
	5x/week	N/A	\$73.88	\$81.26	\$85.52	\$88.09	\$89.29
	6x/week	N/A	\$88.64	\$97.50	\$102.61	\$105.69	\$107.14
1 cu yd-compactor	1x/week	N/A	\$36.14	\$39.74	\$41.82	\$43.07	\$43.61
	2x/week	N/A	\$72.11	\$79.31	\$83.47	\$85.97	\$87.11
	3x/week	N/A	\$108.08	\$118.88	\$125.11	\$128.86	\$130.60
	4x/week	N/A	\$144.05	\$158.44	\$166.76	\$171.76	\$174.10
	5x/week	N/A	\$180.02	\$198.01	\$208.40	\$214.65	\$217.59
	6x/week	N/A	\$215.99	\$237.58	\$250.05	\$257.54	\$261.09
2 cu yd	1x/week	\$62.48	\$59.26	\$65.17	\$68.58	\$70.64	\$71.50
	2x/week	\$109.24	\$118.29	\$130.11	\$136.93	\$141.04	\$142.89
	3x/week	\$140.43	\$177.33	\$195.05	\$205.28	\$211.44	\$214.27
	4x/week	\$171.60	\$236.36	\$259.99	\$273.63	\$281.84	\$285.66
	5x/week	\$202.78	\$295.40	\$324.93	\$341.98	\$352.24	\$357.04
	6x/week	\$233.96	\$354.44	\$389.87	\$410.33	\$422.63	\$428.43
2 cu yd-shared	1x/week	\$31.29	\$29.63	\$32.58	\$34.29	\$35.32	\$35.75
	2x/week	\$54.68	\$59.15	\$65.05	\$68.47	\$70.52	\$71.44
	3x/week	\$70.28	\$88.66	\$97.52	\$102.64	\$105.72	\$107.14
	4x/week	\$85.85	\$118.18	\$129.99	\$136.82	\$140.92	\$142.83
	5x/week	\$101.45	\$147.70	\$162.46	\$170.99	\$176.12	\$178.52
	6x/week	\$117.03	\$177.22	\$194.93	\$205.16	\$211.32	\$214.21
2 cu yd-compactor	1x/week	\$133.74	\$72.16	\$79.36	\$83.52	\$86.03	\$87.11
	2x/week	\$233.96	\$144.10	\$158.50	\$166.81	\$171.81	\$174.10
	3x/week	\$300.77	\$216.04	\$237.63	\$250.10	\$257.60	\$261.09
	4x/week	\$367.58	\$287.98	\$316.77	\$333.39	\$343.39	\$348.08
	5x/week	\$434.38	\$359.92	\$395.90	\$416.68	\$429.18	\$435.07
	6x/week	\$501.19	\$431.86	\$475.04	\$499.97	\$514.97	\$522.05

Table 59 Continued to following page.

Table 59 Continued GREENWASTE Service Rates for Multi-Family Residential (MFR) > 4 units and Commercial Service by Frequency and Container Size (in cubic yards)

Fiscal Year >			FY2025	FY2026	FY2027	FY2028	FY2029
Effective Date >		Current	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
3 cu yd	1x/week	N/A	\$88.82	\$97.69	\$102.82	\$105.90	\$107.20
	2x/week	N/A	\$177.38	\$195.10	\$205.34	\$211.50	\$214.27
	3x/week	N/A	\$265.93	\$292.51	\$307.86	\$317.09	\$321.35
	4x/week	N/A	\$354.48	\$389.92	\$410.39	\$422.69	\$428.43
	5x/week	N/A	\$443.04	\$487.33	\$512.91	\$528.29	\$535.51
	6x/week	N/A	\$531.59	\$584.74	\$615.43	\$633.89	\$642.58
3 cu yd-shared	1x/week	N/A	\$44.41	\$48.85	\$51.41	\$52.95	\$53.60
	2x/week	N/A	\$88.69	\$97.55	\$102.67	\$105.75	\$107.14
	3x/week	N/A	\$132.97	\$146.26	\$153.93	\$158.55	\$160.68
	4x/week	N/A	\$177.24	\$194.96	\$205.19	\$211.35	\$214.21
	5x/week	N/A	\$221.52	\$243.67	\$256.45	\$264.15	\$267.75
	6x/week	N/A	\$265.80	\$292.37	\$307.72	\$316.95	\$321.29
3 cu yd-compactor	1x/week	N/A	\$108.18	\$118.99	\$125.23	\$128.98	\$130.60
	2x/week	N/A	\$216.09	\$237.69	\$250.16	\$257.66	\$261.09
	3x/week	N/A	\$324.00	\$356.39	\$375.09	\$386.34	\$391.57
	4x/week	N/A	\$431.91	\$475.09	\$500.03	\$515.03	\$522.05
	5x/week	N/A	\$539.82	\$593.80	\$624.96	\$643.71	\$652.54
	6x/week	N/A	\$647.74	\$712.50	\$749.90	\$772.39	\$783.02
4 cu yd	1x/week	\$108.58	\$118.29	\$130.11	\$136.93	\$141.04	\$142.89
	2x/week	\$189.95	\$236.36	\$259.99	\$273.63	\$281.84	\$285.66
	3x/week	\$244.80	\$354.44	\$389.87	\$410.33	\$422.63	\$428.43
	4x/week	\$298.40	\$472.51	\$519.75	\$547.03	\$563.43	\$571.20
	5x/week	\$352.63	\$590.58	\$649.63	\$683.72	\$704.23	\$713.97
	6x/week	\$406.87	\$708.65	\$779.50	\$820.42	\$845.03	\$856.74
4 cu yd-shared	1x/week	\$54.35	\$59.15	\$65.05	\$68.47	\$70.52	\$71.44
	2x/week	\$95.03	\$118.18	\$129.99	\$136.82	\$140.92	\$142.83
	3x/week	\$122.15	\$177.22	\$194.93	\$205.16	\$211.32	\$214.21
	4x/week	\$149.26	\$236.25	\$259.87	\$273.51	\$281.72	\$285.60
	5x/week	\$176.39	\$295.29	\$324.81	\$341.86	\$352.12	\$356.98
	6x/week	\$203.48	\$354.33	\$389.75	\$410.21	\$422.52	\$428.37
4 cu yd-compactor	1x/week	\$218.62	\$144.10	\$158.50	\$166.81	\$171.81	\$174.10
	2x/week	\$382.51	\$287.98	\$316.77	\$333.39	\$343.39	\$348.08
	3x/week	\$491.77	\$431.86	\$475.04	\$499.97	\$514.97	\$522.05
	4x/week	\$601.02	\$575.75	\$633.31	\$666.55	\$686.54	\$696.03
	5x/week	\$709.99	\$719.63	\$791.58	\$833.13	\$858.12	\$870.01
	6x/week	\$819.53	\$863.51	\$949.85	\$999.71	\$1,029.70	\$1,043.99

Table 60: Proposed Five-Year Schedule of ORGANICS Service Rates for Multi-Family Residential (MFR) greater than 4 units and Commercial Service by Frequency and Container Size (in cubic yards)

			FY2025	FY2026	FY2027	FY2028	FY2029
Cart & Bin Size	Frequency	Current	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
64-gallon	3x/week	\$63.80	\$79.01	\$86.90	\$91.45	\$94.19	\$95.39
1 cu yd	1x/week	N/A	\$83.11	\$91.40	\$96.20	\$99.08	\$100.34
2 cu yd	1x/week	N/A	\$166.09	\$182.69	\$192.27	\$198.04	\$200.56
3 cu yd	1x/week	N/A	\$249.08	\$273.97	\$288.35	\$297.00	\$300.77
4 cu yd	1x/week	N/A	\$332.06	\$365.26	\$384.43	\$395.96	\$400.99

Table 61: Proposed Five-Year Schedule of SOLID WASTE Service Rates for 1x/ Week Commercial Cart Service by Quantity of Carts

			FY2025	FY2026	FY2027	FY2028	FY2029
# of Carts / Size	Frequency	Current	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
1 96-gallon cart	1x/week	\$43.53	\$36.51	\$40.15	\$42.26	\$43.52	\$44.01
2 96-gallon carts	1x/week	\$76.16	\$73.03	\$80.31	\$84.51	\$87.04	\$88.01
3 96-gallon carts	1x/week	\$97.94	\$109.54	\$120.46	\$126.77	\$130.56	\$132.02
4 96-gallon carts	1x/week	\$119.73	\$146.06	\$160.61	\$169.02	\$174.08	\$176.03
5 96-gallon carts	1x/week	\$141.51	\$182.57	\$200.77	\$211.28	\$217.60	\$220.04
6 96-gallon carts	1x/week	\$247.16	\$219.09	\$240.92	\$253.53	\$261.12	\$264.04

Table 62: Proposed Five-Year Schedule of SERVICE PULL Rates for Industrial Collection

		FY2025	FY2026	FY2027	FY2028	FY2029
Bin Size / Service	Current	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
Up to 10 CY / Refuse	\$147.73	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
Up to 10 CY / Recycle & Green Waste	\$73.87	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
Up to 13.4 CY / Refuse	\$147.73	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
Up to 13.4 CY / Recycle & Green Waste	\$73.87	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
Up to 20 CY Bin	N/A	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
Up to 20 CY Compactor / Refuse	\$192.85	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
Up to 20 CY Compactor / Recycle & GW	\$96.32	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
Up to 30 CY Bin / Refuse	\$193.56	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
Up to 30 CY Bin / Recycle & GW	\$96.32	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
30 CY Compactor / Refuse	\$219.04	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
30 CY Compactor / Recycle & GW	\$109.52	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
(Two / 2) 30 CY Bins / Refuse	\$371.86	N/A	N/A	N/A	N/A	N/A
(Two / 2) 30 CY Bins / Recycle & GW	\$185.93	N/A	N/A	N/A	N/A	N/A
40 CY Bin / Refuse	\$238.84	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
40 CY Compactor / Refuse	\$269.98	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
40 CY Compactor / Recycle & GW	\$134.99	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79

Table 63: Proposed Five-Year Schedule of Monthly and Daily Rental Rates for Industrial Bins

			FY2025	FY2026	FY2027	FY2028	FY2029
Description	Frequency	Current	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
10 cu yd Roll Off Bin	Monthly	N/A	\$46.45	\$47.84	\$49.28	\$50.76	\$52.28
	Daily	N/A	\$1.53	\$1.57	\$1.62	\$1.67	\$1.72
13.4 cu yd Roll Off Bin	Monthly	N/A	\$49.99	\$51.49	\$53.03	\$54.62	\$56.26
	Daily	N/A	\$1.64	\$1.69	\$1.74	\$1.80	\$1.85
20 cu yd Roll Off Bin	Monthly	N/A	\$67.30	\$69.32	\$71.40	\$73.54	\$75.75
	Daily	N/A	\$2.21	\$2.28	\$2.35	\$2.42	\$2.49
30 cu yd Roll Off Bin	Monthly	N/A	\$58.05	\$59.79	\$61.58	\$63.43	\$65.33
	Daily	N/A	\$1.91	\$1.97	\$2.02	\$2.09	\$2.15
40 cu yd Roll Off Bin	Monthly	N/A	\$66.48	\$68.47	\$70.52	\$72.64	\$74.82
	Daily	N/A	\$2.19	\$2.25	\$2.32	\$2.39	\$2.46
40 cu yd Sealed Roll Off Bin	Monthly	N/A	\$87.09	\$89.70	\$92.39	\$95.16	\$98.01
	Daily	N/A	\$2.86	\$2.95	\$3.04	\$3.13	\$3.22

Table 64: Proposed Five-Year Schedule of SOLID WASTE Walking Floor Transfer Trailer Rates for Industrial Service per Pull/Transfer

		FY2025	FY2026	FY2027	FY2028	FY2029
Description	Current	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
53-Foot Walking Floor Trailer#	\$371.85	\$384.86	\$398.34	\$412.28	\$426.71	\$441.64
<i>Note this service rate is a specific rate for an industrial customer receiving direct haul service to the Simi Landfill from the Customers Property located within the City.</i>						

Table 65: Proposed Five-Year Schedule of Del Norte and Industrial TIPPING FEES per Ton of Weighed Material and the Security and Contamination Prevention Fee

Description	Material Type	Current	July 1, '24	July 1, '25	July 1, '26	July 1, '27	July 1, '28
Del Norte Tip Fee	Solid Waste	\$55.59	\$93.88	\$103.27	\$108.69	\$111.95	\$113.52
Del Norte Tip Fee	Recycling	N/A	\$44.26	\$48.68	\$51.24	\$52.77	\$53.51
Del Norte Tip Fee	Green Waste	\$62.81	\$105.53	\$116.08	\$122.18	\$125.84	\$127.61
Del Norte Tip Fee	Organics	N/A	\$171.95	\$189.14	\$199.08	\$205.05	\$207.92
Del Norte Tip Fee	C&D	\$66.92	\$130.98	\$131.78	\$139.92	\$143.48	\$147.13
Del Norte Tip Fee	Tires	\$180.00	\$272.00	\$280.16	\$288.56	\$297.22	\$306.14
Walking Floor Transfer Trailer Tip Fee ¹	Solid Waste	N/A	\$34.63	\$35.67	\$36.74	\$37.84	\$38.98
Security and Contamination Prevention Fee (Per Bin) ²	All Containers	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12

¹ Represents the tip fee for walking floor trailers direct hauled to the Simi Landfill. This rate is not applicable to refuse delivered to the Del Norte facility.

² The City charges a security and contamination prevention fee to all customers per bin per month. In most cases the fee is included in the collection rate for service, however for industrial customers the collection rate is per pull and in some cases the customer may own the bin. Therefore the rates shown are applied in instances where the industrial customer does not rent a bin from the City.

Table 66: Proposed Five-Year Schedule of Commercial Bin Rental Service for Construction and Demolition Projects for 10 Cubic Yards and Larger Bins

CURRENT FEES						
Container	Material	Delivery	Per Empty	Initial Cost	Disposal Min.	Prepay
10 Cubic Yard	Dirt and Concrete Only	\$15.00	\$102.30	\$117.30	\$166.77	\$284.07
13.4 Cubic Yard	Roofing Materials / Green Waste	\$15.00	\$102.30	\$117.30	\$166.77	\$284.07
30 Cubic Yard	Roofing Materials / Green Waste	\$15.00	\$137.88	\$152.88	\$166.77	\$319.65
40 Cubic yard	Roofing Materials / Green Waste	\$15.00	\$172.35	\$187.35	\$166.77	\$354.12
<u>Other Related Fees:</u>						
\$15.00 rental fee/day if minimum pickup of 2 times per month is not met – for construction rental only						
\$55.59 per ton for household trash and green waste						
\$65.00 per ton for construction &/or demolition materials						
\$27.80 minimum charge for up to 1/2 ton						
PROPOSED FEES ¹						
		FY2025	FY2026	FY2027	FY2028	FY2029
Proposed Fees	Material	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
Fee Per Pull						
10 Cubic Yard	Dirt and Concrete Only	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
13.4 Cubic Yard	Roofing Materials / Green Waste	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
30 Cubic Yard	Roofing Materials / Green Waste	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
40 Cubic yard	Roofing Materials / Green Waste	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
Bin Rental Fees²						
10 cu yd Roll Off Bin		\$1.53	\$1.57	\$1.62	\$1.67	\$1.72
13.4 cu yd Roll Off Bin		\$1.64	\$1.69	\$1.74	\$1.80	\$1.85
20 cu yd Roll Off Bin		\$2.21	\$2.28	\$2.35	\$2.42	\$2.49
30 cu yd Roll Off Bin		\$1.91	\$1.97	\$2.02	\$2.09	\$2.15
40 cu yd Roll Off Bin		\$2.19	\$2.25	\$2.32	\$2.39	\$2.46
40 cu yd Roll Off Bin Sealed		\$2.86	\$2.95	\$3.04	\$3.13	\$3.22
Del Norte Tip Fees³						
Refuse		\$93.88	\$103.27	\$108.69	\$111.95	\$113.52
Recycling		\$44.26	\$48.68	\$51.24	\$52.77	\$53.51
Green Waste		\$105.53	\$116.08	\$122.18	\$125.84	\$127.61
Organics		\$171.95	\$189.14	\$199.08	\$205.05	\$207.92
C&D		\$130.98	\$131.78	\$139.92	\$143.48	\$147.13
Minimum Disposal Charge		\$28.41	\$29.26	\$30.14	\$31.04	\$31.97
<i>1 Contingent upon service availability by the City, additional service charges may apply such as collection of bulky items or tires.</i>						
<i>2 Amounts shown derived from Table 62 and represent daily rental rates.</i>						
<i>3 Amounts shown derived from Table 64.</i>						

Table 67: Proposed Five-Year Schedule of Commercial Bin Rental Service for Construction and Demolition Projects for 2 and 4 Cubic Yard Bins

CURRENT FEES						
Container	Material	Delivery	Per Empty	Initial Cost	Disposal Min.	Prepay
2 Cubic Yard	Small items, green waste, lumber	\$15.00	\$50.00	\$65.00	n/a	n/a
4 Cubic Yard	Small items, green waste, lumber	\$15.00	\$75.00	\$90.00	n/a	n/a
PROPOSED FEES ¹						
		FY2025	FY2026	FY2027	FY2028	FY2029
Proposed Fees	Material	7/1/24	7/1/25	7/1/26	7/1/27	7/1/28
Fee Per Pull						
2 Cubic Yard	No furniture, no mattresses or appliances. No dirt or concrete.	\$43.87	\$46.25	\$48.12	\$49.73	\$51.14
4 Cubic Yard	Small items, green waste, lumber & miscellaneous okay.	\$56.83	\$60.50	\$63.12	\$65.18	\$66.81
Bin Rental Fees²						
2cu yd Bin		\$0.24	\$0.25	\$0.26	\$0.27	\$0.28
4 cu yd Bin		\$0.30	\$0.31	\$0.32	\$0.33	\$0.34

¹ Contingent upon service availability by the City, additional service charges may apply such as collection of bulky items or tires.

² Amounts shown are daily rental rates.

Table 68: Proposed Five-Year Schedule of Miscellaneous Service Fees

	Current	2025	2026	2027	2028	2029
Return Pick-up / Extra Pick-up - Automatic Side Loader	\$11.74	\$29.78	\$30.67	\$31.59	\$32.54	\$33.52
Return Pick-up / Extra Pick-up - Front Loader	\$40.00	\$42.64	\$43.92	\$45.24	\$46.60	\$48.00
Minimum Gate Fee	\$27.80	\$28.41	\$29.26	\$30.14	\$31.04	\$31.97
Bulky Pick-up (Up to 5 Items) ¹	\$35.00	\$45.00	\$46.35	\$47.74	\$49.17	\$50.65

¹ Please note that for Residential 3 cart service (including Mobile Homes) customers receive 1 bulky items pickup (up to 5 items) per year at no additional charge as noted in Tables 2 and 3.

Table 69: Proposed Fees for Replacement for Neglect, Damaged, or Missing Containers

Miscellaneous Fees	Current	2025	2026	2027	2028	2029
Residential 96-gallon container	\$51.25	\$65.04	\$66.99	\$69.00	\$71.07	\$73.20
Residential 64-gallon containers	\$47.35	\$57.50	\$59.23	\$61.01	\$62.84	\$64.73
Commercial 1-cubic yard (lined)	n/a	\$1,111.00	\$1,144.33	\$1,178.66	\$1,214.02	\$1,250.44
Commercial 2-cubic yard (lined)	\$445.12	\$1,269.00	\$1,307.07	\$1,346.28	\$1,386.67	\$1,428.27
Commercial 3-cubic yard (lined)	n/a	\$1,399.00	\$1,440.97	\$1,484.20	\$1,528.73	\$1,574.59
Commercial 4-cubic yard (lined)	\$542.80	\$1,620.00	\$1,668.60	\$1,718.66	\$1,770.22	\$1,823.33
Industrial 1-cubic yard (lined)	\$585.00	\$1,111.00	\$1,144.33	\$1,178.66	\$1,214.02	\$1,250.44
Industrial 10-cubic yard (lined)	n/a	\$8,179.00	\$8,424.37	\$8,677.10	\$8,937.41	\$9,205.53
Industrial 13.4-cubic yard (lined)	\$635.00	\$8,802.00	\$9,066.06	\$9,338.04	\$9,618.18	\$9,906.73
Industrial 20-cubic yard (lined)	n/a	\$11,850.00	\$12,205.50	\$12,571.67	\$12,948.82	\$13,337.28
Industrial 30-cubic yard (lined)	\$700.00	\$10,221.00	\$10,527.63	\$10,843.46	\$11,168.76	\$11,503.82
Industrial 40-cubic yard (lined)	\$750.00	\$11,706.00	\$12,057.18	\$12,418.90	\$12,791.47	\$13,175.21

APPENDIX:



Lkup			FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Beginning Cash Reserves			\$19,102,113	\$9,061,198	\$6,039,312	\$5,984,329	\$5,638,784	\$5,237,429
Rate Revenues								
User Fee Revenues	User Fee		\$41,219,962	\$41,216,996	\$41,216,996	\$41,216,996	\$41,216,996	\$41,216,996
Placeholder			\$0	\$0	\$0	\$0	\$0	\$0
Revenue Adjustment	Rate Rev Adjust.		\$0	\$0	\$0	\$0	\$0	\$0
Total Rate Revenue Under Existing / Adopted Rates			\$41,219,962	\$41,216,996	\$41,216,996	\$41,216,996	\$41,216,996	\$41,216,996
Revenue Adjustments								
Year	Effect. Months	% Adj.						
FY 2023	12.0	0.0%	\$0	\$0	\$0	\$0	\$0	\$0
FY 2024	12.0	0.0%	\$0	\$0	\$0	\$0	\$0	\$0
FY 2025	12.0	33.0%		\$13,601,609	\$13,601,609	\$13,601,609	\$13,601,609	\$13,601,609
FY 2026	12.0	10.0%			\$5,481,861	\$5,481,861	\$5,481,861	\$5,481,861
FY 2027	12.0	5.3%				\$3,165,774	\$3,165,774	\$3,165,774
FY 2028	12.0	3.0%					\$1,903,987	\$1,903,987
FY 2029	12.0	1.4%						\$915,183
FY 2030	12.0	8.0%						
FY 2031	12.0	3.0%						
FY 2032	12.0	3.0%						
Subtotal			\$0	\$13,601,609	\$19,083,469	\$22,249,244	\$24,153,231	\$25,068,414
Total Revenues from Rates			\$41,219,962	\$54,818,605	\$60,300,466	\$63,466,240	\$65,370,227	\$66,285,411
Other Revenues								
Interest Rate			1.25%	1.25%	1.25%	1.25%	1.25%	1.25%
Other Miscellaneous Revenues	Misc Fee		\$549,258	\$562,271	\$571,893	\$581,754	\$591,863	\$602,224
MRF Recycle Material Sale	RecyclingRev		\$2,778,510	\$2,778,510	\$2,778,510	\$2,778,510	\$2,778,510	\$2,778,510
Investment Income			\$176,021	\$94,378	\$75,148	\$72,644	\$67,976	\$75,402
Grants / Reimbursements			\$0	\$0	\$0	\$0	\$0	\$0
IUF Reimbursements			\$2,614,128	\$0	\$0	\$0	\$0	\$0
Late Payment / Penalties Allowance	%		\$250,000	\$249,982	\$249,982	\$249,982	\$249,982	\$249,982
Subtotal			\$6,367,917	\$3,685,141	\$3,675,533	\$3,682,891	\$3,688,332	\$3,706,119
Total Revenues			\$47,587,879	\$58,503,747	\$63,975,999	\$67,149,131	\$69,058,559	\$69,991,529
O&M Expenses								
Non-Department			\$0	\$0	\$0	\$0	\$0	\$0
Offsetting Adjustment to Non-Departmental Reclass of Capital Outlay			\$0	\$0	\$0	\$0	\$0	\$0
ER Administration			\$8,203,064	\$9,489,772	\$10,755,685	\$10,840,383	\$10,927,347	\$11,016,635
ER Outreach program			\$429,297	\$442,839	\$455,438	\$458,954	\$462,559	\$466,255
ER Residential Collection			\$7,347,662	\$7,607,700	\$8,508,654	\$8,614,839	\$8,723,938	\$8,836,036
ER Commercial Collection			\$7,852,639	\$8,114,912	\$8,359,596	\$8,441,086	\$8,524,807	\$8,610,823
ER Industrial Collection			\$2,096,117	\$2,170,416	\$2,446,494	\$2,473,596	\$2,501,454	\$2,530,088
ER Tip Floor Processing and Disposal			\$3,376,418	\$3,487,261	\$3,593,792	\$3,626,069	\$3,659,329	\$3,693,600
ER Material Recovery Facility			\$6,789,305	\$7,014,612	\$7,217,056	\$7,308,009	\$7,401,425	\$7,497,376
ER Waste Transfer Haul			\$16,142,972	\$16,671,070	\$16,247,737	\$18,043,799	\$18,470,986	\$18,912,669
ER Cleanup and Illegal Dumping			\$260,357	\$268,372	\$276,334	\$277,366	\$278,427	\$279,519
ER Security and Contamination Prevention			\$0	\$0	\$0	\$0	\$0	\$0
Solid Waste Developer Impact Fee Residential			\$0	\$0	\$0	\$0	\$0	\$0
Solid Waste Developer Impact Fee Commercial			\$0	\$0	\$0	\$0	\$0	\$0
Placeholder			\$0	\$0	\$0	\$0	\$0	\$0
Total O&M Expenses			\$52,497,831	\$55,266,954	\$57,860,786	\$60,084,101	\$60,950,272	\$61,843,001
Capital								
Projects - Solid Waste Operating Fund	631		\$2,944,815	\$200,000	\$0	\$0	\$0	\$0
Projects - Environmental Resources Sec & Contamination	638		\$0	\$0	\$300,000	\$0	\$0	\$0
Total Capital			\$2,944,815	\$200,000	\$300,000	\$0	\$0	\$0
Debt								
Existing Debt Service	631		\$2,121,263	\$2,121,263	\$2,121,263	\$2,121,264	\$1,990,394	\$0
Proposed Debt Service			\$0	\$0	\$795,396	\$2,330,186	\$3,558,018	\$3,558,018
Proposed Capital Leases			\$64,885	\$3,937,416	\$2,953,537	\$2,959,126	\$2,961,230	\$3,000,998
Proposed Interfund Loan			\$0	\$0	\$0	\$0	\$0	\$0
Total Debt Service			\$2,186,148	\$6,058,680	\$5,870,195	\$7,410,576	\$8,509,642	\$6,559,016
Transfers								
Placeholder			\$0	\$0	\$0	\$0	\$0	\$0
Placeholder			\$0	\$0	\$0	\$0	\$0	\$0
Placeholder			\$0	\$0	\$0	\$0	\$0	\$0
Subtotal Transfers			\$0	\$0	\$0	\$0	\$0	\$0
Net Cash Flow			(\$10,040,915)	(\$3,021,887)	(\$54,983)	(\$345,545)	(\$401,354)	\$1,589,513
Interfund Loan Proceeds			\$0	\$0	\$0	\$0	\$0	\$0
Ending Cash Reserves			\$9,061,198	\$6,039,312	\$5,984,329	\$5,638,784	\$5,237,429	\$6,826,942
Operating Reserve Target	90	Y	\$12,944,671	\$13,627,468	\$14,267,043	\$14,815,258	\$15,028,834	\$15,248,959
Net Above / (Below) Target			(\$3,883,473)	(\$7,588,156)	(\$8,282,714)	(\$9,176,474)	(\$9,791,405)	(\$8,422,017)

Description	Allocation Factor	FY 2029	Collection											
			Residential Cans - Trash (96 Gal)	Residential Cans - Recycling (96 Gal)	Residential Cans - Green Waste (96 Gal)	Commercial Cans Trash (96 gal)	Commercial Container Trash (2/4 CY)	Commercial Container Organic (64 gal)	Commercial Container Recycling & GW	Recycling (Includes New Indy)	Green Waste	Organics	Transfer Trailers	
Allocation Factors														
Residential EBU Allocator	Res EBUs	100.0%	34.1%	33.0%	33.0%									
Units		533,188,697	181,561,267	175,813,715	175,813,715									
Commercial EBU Allocator	Com EBUs	100.0%				0.6%	80.0%	0.5%	18.8%					
Units		319,017,191				2,068,768	255,203,844	1,697,141	60,047,438					
Recycling EBUs	Rcyc EBUs	100.0%		73.4%					25.0%					
Units		239,607,853		175,813,715					59,812,529					
EBU Allocator	EBUs	100.0%	19.7%	19.1%	19.1%	0.2%	27.8%	0.2%	6.5%					
Units		919,434,873	181,561,267	175,813,715	175,813,715	2,068,768	255,203,844	1,697,141	60,047,438					
Customer Accounts/Bins	Accounts	100.0%	28.8%	28.8%	28.8%	0.8%	9.0%	0.5%	2.9%					
Units		37,561	10,827	10,827	10,827	311	3,368	170	1,091					
Container Allocator	Container	100.0%	31.9%	31.9%	31.9%	0.4%	2.9%	0.1%	0.9%					
		118,128	37,669	37,669	37,669	414	3,368	170	1,027					
Available Recycling + Available MSW Diversion Tons	Avail Rcyc Tons	100.0%	37.6%	0.0%		0.4%	52.8%		0.0%					
Units		82,102	30,871			288	43,355							
Green Waste Tons	GW Tons	55.9%			55.8%	0.0%	0.0%	0.0%	0.1%					
Units		18,663			10,409	-	-	-	16					
Collection Cost Indirect Tonnage Alloc	Collect Indirect Tonnage	100.0%	24.6%	7.3%	6.0%	0.3%	39.2%	0.1%	3.9%					
Units		203,305	49,979	14,907	12,132	646	79,699	109	7,902					
Collection Route Vehicle Costs	Fleet Capital/Debt	100.0%	17.9%	17.9%	13.9%	2.0%	17.9%	4.0%	4.0%	0.5%	0.7%	0.1%		
Typical Truck Cost (Today's \$)			\$355,000	\$355,000	\$355,000	\$355,000	\$355,000	\$355,000	\$355,000	\$9,977	\$13,413	\$2,413	\$220,000	
Service Life			8.00	8.00	8.00	8.00	8.00	8.00	8.00	0.45	0.61	0.11	10.00	
Average Annual Cost			\$44,375	\$44,375	\$44,375	\$44,375	\$44,375	\$44,375	\$44,375	\$998	\$1,341	\$241	\$22,000	
Annual Fleet Cost		\$2,235,125	\$399,375	\$399,375	\$310,625	\$44,375	\$399,375	\$88,750	\$88,750	\$11,972	\$16,096	\$2,896	\$264,000	
SIMI Disposal Cost Tons	SIMI Tons	100.0%								0.0%	0.0%	3.9%		
SIMI Tons		298,296										3,358	298,296	
SIMI Tip Fee Rate												113	144	
Materials hauled		9,631,659								-	-	379,454	9,631,659	
Tip Floor Tons	Tip Floor Tons	100.0%								8.5%	6.3%	1.1%		
Total Tons		317,101								24,872	18,663	3,358	317,101	
Less New Indy		(23,133)								0			(23,133)	
Materials hauled		293,968								24,872	18,663	3,358	293,968	
Total Tons	Tons	100.0%								7.8%	5.9%	1.1%		
Total Tons		317,101								24,872	18,663	3,358	317,101	
Transfer Trailer Tonnage Allocator	Transfer Tons	100.0%								4.5%	6.1%	1.1%		
Total Tons		317,101								24,872	18,663	3,358	317,101	
Less Recycling Material Sold		(10,990)								(10,990)			(10,990)	
Materials hauled		306,111								13,882	18,663	3,358	306,111	

City of Oxnard, California
Rate Study for Environmental Resources
Rate Design Examples
Appendix D

	2025	2026	2027	2028	2029
Residential Cart Service					
96 Gallon Service Refuse Cart					
Unit Cost per Gallon per Tip	\$0.058	\$0.064	\$0.068	\$0.070	\$0.070
Average Monthly Tips (52 weeks / 12)	4.33	4.33	4.33	4.33	4.33
Cart Capacity Gallons	96.0	96.0	96.0	96.0	96.0
Calculated Rate	\$24.33	\$26.76	\$28.16	\$29.01	\$29.29
Security and Prevention Fee	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12
Monthly Rate	\$24.45	\$26.88	\$28.28	\$29.13	\$29.41
64 Gallon Service Refuse Cart					
Unit Cost per Gallon per Tip	\$0.059	\$0.064	\$0.068	\$0.070	\$0.070
Average Monthly Tips (52 weeks / 12)	4.33	4.33	4.33	4.33	4.33
Cart Capacity Gallons	64.0	64.0	64.0	64.0	64.0
Calculated Rate	\$16.25	\$17.88	\$18.81	\$19.38	\$19.53
Security and Prevention Fee	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12
Monthly Rate	\$16.37	\$18.00	\$18.93	\$19.50	\$19.65
96 Gallon Recycling Cart					
Unit Cost per Gallon per Tip	\$0.026	\$0.029	\$0.030	\$0.031	\$0.032
Average Monthly Tips (52 weeks / 12)	4.33	4.33	4.33	4.33	4.33
Cart Capacity Gallons	96.0	96.0	96.0	96.0	96.0
Calculated Rate	\$10.94	\$12.03	\$12.67	\$13.05	\$13.11
Security and Prevention Fee	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12
Monthly Rate	\$11.06	\$12.15	\$12.79	\$13.17	\$13.23
96 Gallon Green Waste Cart					
Unit Cost per Gallon per Tip	\$0.028	\$0.031	\$0.033	\$0.034	\$0.034
Average Monthly Tips (52 weeks / 12)	4.33	4.33	4.33	4.33	4.33
Cart Capacity Gallons	96.0	96.0	96.0	96.0	96.0
Calculated Rate	\$11.78	\$12.96	\$13.64	\$14.05	\$14.12
Security and Prevention Fee	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12
Monthly Rate	\$11.90	\$13.08	\$13.76	\$14.17	\$14.24
96 Gallon Refuse 3 Cart Service	\$47.41	\$52.11	\$54.83	\$56.46	\$56.89
64 Gallon Refuse 3 Cart Service	\$39.33	\$43.23	\$45.48	\$46.83	\$47.12
Additional 96 Gallon Cart	\$24.45	\$26.88	\$28.28	\$29.13	\$29.41
Residential Mobile Home Cart Service					
96 Gallon Refuse 3 Cart Service	\$47.41	\$52.11	\$54.83	\$56.46	\$56.89
IUF Adjustment Factor	0.92	0.92	0.92	0.92	0.92
Adjusted Monthly Rate	\$43.45	\$47.76	\$50.25	\$51.74	\$52.10
64 Gallon Refuse 3 Cart Service	\$39.33	\$43.23	\$45.48	\$46.83	\$47.12
IUF Adjustment Factor	0.92	0.92	0.92	0.92	0.92
Adjusted Monthly Rate	\$36.06	\$39.63	\$41.69	\$42.93	\$43.16
Additional 96 Gallon Cart	\$24.45	\$26.88	\$28.28	\$29.13	\$29.41
IUF Adjustment Factor	0.92	0.92	0.92	0.92	0.92
Adjusted Monthly Rate	\$22.41	\$24.63	\$25.92	\$26.70	\$26.96
Commercial Refuse Cart Service					
Unit Cost per Gallon per Tip	\$0.087	\$0.096	\$0.101	\$0.104	\$0.105

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Average Monthly Tips (52 weeks / 12)	4.33	4.33	4.33	4.33	4.33
Cart Capacity Gallons	96.0	96.0	96.0	96.0	96.0
Calculated Rate	\$36.39	\$40.03	\$42.14	\$43.40	\$43.89
Security and Prevention Fee	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12
Total Monthly Rate per Cart	\$36.51	\$40.15	\$42.26	\$43.52	\$44.01

Commercial ORGANIC Service

64 Gallon Cart Service

Unit Cost per Gallon per Tip	\$0.095	\$0.104	\$0.110	\$0.113	\$0.115
Average Monthly Tips (3x wk / 52 weeks / 12)	13.00	13.00	13.00	13.00	13.00
Cart Capacity Gallons	64.0	64.0	64.0	64.0	64.0
Calculated Rate	\$78.89	\$86.78	\$91.33	\$94.07	\$95.27
Security and Prevention Fee	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12
Total Monthly Rate per Cart	\$79.01	\$86.90	\$91.45	\$94.19	\$95.39

1 Cubic Yard Bin Service

Unit Cost per Gallon per Tip	\$0.095	\$0.104	\$0.110	\$0.113	\$0.115
Average Monthly Tips (1x wk / 52 weeks / 12)	4.33	4.33	4.33	4.33	4.33
Container Capacity Gallons	202.0	202.0	202.0	202.0	202.0
Calculated Rate	\$82.99	\$91.28	\$96.08	\$98.96	\$100.22
Security and Prevention Fee	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12
Total Monthly Rate per Cart	\$83.11	\$91.40	\$96.20	\$99.08	\$100.34

2 Cubic Yard Bin Service

Unit Cost per Gallon per Tip	\$0.095	\$0.104	\$0.110	\$0.113	\$0.115
Average Monthly Tips (1x wk / 52 weeks / 12)	4.33	4.33	4.33	4.33	4.33
Container Capacity Gallons	403.9	403.9	403.9	403.9	403.9
Calculated Rate	\$165.97	\$182.57	\$192.15	\$197.92	\$200.44
Security and Prevention Fee	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12
Total Monthly Rate per Cart	\$166.09	\$182.69	\$192.27	\$198.04	\$200.56

3 Cubic Yard Bin Service

Unit Cost per Gallon per Tip	\$0.095	\$0.104	\$0.110	\$0.113	\$0.115
Average Monthly Tips (1x wk / 52 weeks / 12)	4.33	4.33	4.33	4.33	4.33
Container Capacity Gallons	605.9	605.9	605.9	605.9	605.9
Calculated Rate	\$248.96	\$273.85	\$288.23	\$296.88	\$300.65
Security and Prevention Fee	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12
Total Monthly Rate per Cart	\$249.08	\$273.97	\$288.35	\$297.00	\$300.77

4 Cubic Yard Bin Service

Unit Cost per Gallon per Tip	\$0.095	\$0.104	\$0.110	\$0.113	\$0.115
Average Monthly Tips (1x wk / 52 weeks / 12)	4.33	4.33	4.33	4.33	4.33
Container Capacity Gallons	807.9	807.9	807.9	807.9	807.9
Calculated Rate	\$331.94	\$365.14	\$384.31	\$395.84	\$400.87
Security and Prevention Fee	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12
Total Monthly Rate per Cart	\$332.06	\$365.26	\$384.43	\$395.96	\$400.99

Commercial REFUSE Bin Service

1 Cubic Yard Bin Service - 1x week

Unit Cost per Gallon per Tip	\$0.066	\$0.072	\$0.076	\$0.078	\$0.079
Average Monthly Tips (1x wk / 52 weeks / 12)	4.33	4.33	4.33	4.33	4.33
Cart Capacity Gallons	202.0	202.0	202.0	202.0	202.0

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Calculated Rate	\$57.57	\$63.32	\$66.65	\$68.65	\$69.55
Security and Prevention Fee	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12
Total Monthly Rate per Cart	\$57.69	\$63.44	\$66.77	\$68.77	\$69.67
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
1 Cubic Yard Shared Bin Service - 1x week					
1 Cubic Yard Bin Service - 1x week	\$57.69	\$63.44	\$66.77	\$68.77	\$69.67
Accounts	2.00	2.00	2.00	2.00	2.00
Calculated Monthly Fee per Account	\$28.84	\$31.72	\$33.38	\$34.38	\$34.83
1 Cubic Yard Bin Compactor Service - 1x week					
Unit Cost per Gallon per Tip - Collection	\$0.037	\$0.040	\$0.042	\$0.044	\$0.044
Unit Cost per Gallon per Tip - Disposal	\$0.029	\$0.032	\$0.034	\$0.035	\$0.035
Compactor Factor	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
Adjusted Disposal Factor	\$0.058	\$0.064	\$0.068	\$0.070	\$0.071
Unit Cost per Gallon per Tip	\$0.095	\$0.104	\$0.110	\$0.113	\$0.115
Average Monthly Tips (1x wk / 52 weeks / 12)	4.33	4.33	4.33	4.33	4.33
Cart Capacity Gallons	202.0	202.0	202.0	202.0	202.0
Calculated Rate	\$83.11	\$91.42	\$96.22	\$99.11	\$100.44
Security and Prevention Fee	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12
Total Monthly Rate per Cart	\$83.23	\$91.54	\$96.34	\$99.23	\$100.56
2 Cubic Yard Bin Service - 1x week					
Unit Cost per Gallon per Tip	\$0.066	\$0.072	\$0.076	\$0.078	\$0.079
Average Monthly Tips (1x wk / 52 weeks / 12)	4.33	4.33	4.33	4.33	4.33
Cart Capacity Gallons	403.9	403.9	403.9	403.9	403.9
Calculated Rate	\$115.13	\$126.65	\$133.29	\$137.29	\$139.10
Security and Prevention Fee	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12
Total Monthly Rate per Cart	\$115.25	\$126.77	\$133.41	\$137.41	\$139.22
2 Cubic Yard Shared Bin Service - 1x week					
2 Cubic Yard Bin Service - 1x week	\$115.25	\$126.77	\$133.41	\$137.41	\$139.22
Accounts	2.00	2.00	2.00	2.00	2.00
Calculated Monthly Fee per Account	\$57.63	\$63.38	\$66.71	\$68.71	\$69.61
2 Cubic Yard Bin Compactor Service - 1x week					
Unit Cost per Gallon per Tip - Collection	\$0.037	\$0.040	\$0.042	\$0.044	\$0.044
Unit Cost per Gallon per Tip - Disposal	\$0.029	\$0.032	\$0.034	\$0.035	\$0.035
Compactor Factor	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
Adjusted Disposal Factor	\$0.058	\$0.064	\$0.068	\$0.070	\$0.071
Unit Cost per Gallon per Tip	\$0.095	\$0.104	\$0.110	\$0.113	\$0.115
Average Monthly Tips (1x wk / 52 weeks / 12)	4.33	4.33	4.33	4.33	4.33
Cart Capacity Gallons	403.9	403.9	403.9	403.9	403.9
Calculated Rate	\$166.22	\$182.84	\$192.44	\$198.22	\$200.87
Security and Prevention Fee	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12
Total Monthly Rate per Cart	\$166.34	\$182.96	\$192.56	\$198.34	\$200.99
3 Cubic Yard Bin Service - 1x week					
Unit Cost per Gallon per Tip	\$0.066	\$0.072	\$0.076	\$0.078	\$0.079
Average Monthly Tips (1x wk / 52 weeks / 12)	4.33	4.33	4.33	4.33	4.33
Cart Capacity Gallons	605.9	605.9	605.9	605.9	605.9
Calculated Rate	\$172.70	\$189.97	\$199.94	\$205.94	\$208.64
Security and Prevention Fee	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12
Total Monthly Rate per Cart	\$172.82	\$190.09	\$200.06	\$206.06	\$208.76

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	\$172.82	\$190.09	\$200.06	\$206.06	\$208.76
3 Cubic Yard Shared Bin Service - 1x week					
3 Cubic Yard Bin Service - 1x week	\$172.82	\$190.09	\$200.06	\$206.06	\$208.76
Accounts	2.00	2.00	2.00	2.00	2.00
Calculated Monthly Fee per Account	\$86.41	\$95.04	\$100.03	\$103.03	\$104.38
3 Cubic Yard Bin Compactor Service - 1x week					
Unit Cost per Gallon per Tip - Collection	\$0.037	\$0.040	\$0.042	\$0.044	\$0.044
Unit Cost per Gallon per Tip - Disposal	\$0.029	\$0.032	\$0.034	\$0.035	\$0.035
Compactor Factor	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
Adjusted Disposal Factor	\$0.058	\$0.064	\$0.068	\$0.070	\$0.071
Unit Cost per Gallon per Tip	\$0.095	\$0.104	\$0.110	\$0.113	\$0.115
Average Monthly Tips (1x wk / 52 weeks / 12)	4.33	4.33	4.33	4.33	4.33
Cart Capacity Gallons	605.9	605.9	605.9	605.9	605.9
Calculated Rate	\$249.33	\$274.27	\$288.66	\$297.32	\$301.31
Security and Prevention Fee	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12
Total Monthly Rate per Cart	\$249.45	\$274.39	\$288.78	\$297.44	\$301.43

Commercial GREENWASTE Bin Service

1 Cubic Yard Bin Service - 1x week					
Unit Cost per Gallon per Tip	\$0.034	\$0.037	\$0.039	\$0.040	\$0.041
Average Monthly Tips (1x wk / 52 weeks / 12)	4.33	4.33	4.33	4.33	4.33
Cart Capacity Gallons	202.0	202.0	202.0	202.0	202.0
Calculated Rate	\$29.57	\$32.52	\$34.23	\$35.26	\$35.69
Security and Prevention Fee	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12
Total Monthly Rate per Cart	\$29.69	\$32.64	\$34.35	\$35.38	\$35.81
	\$997.00	\$1,096.69	\$1,154.26	\$1,188.88	\$1,205.35
1 Cubic Yard Shared Bin Service - 1x week					
1 Cubic Yard Bin Service - 1x week	\$29.69	\$32.64	\$34.35	\$35.38	\$35.81
Accounts	2.00	2.00	2.00	2.00	2.00
Calculated Monthly Fee per Account	\$14.84	\$16.32	\$17.18	\$17.69	\$17.91
1 Cubic Yard Bin Compactor Service - 1x week					
Unit Cost per Gallon per Tip - Collection	\$0.026	\$0.029	\$0.031	\$0.031	\$0.032
Unit Cost per Gallon per Tip - Disposal	\$0.007	\$0.008	\$0.009	\$0.009	\$0.009
Compactor Factor	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
Adjusted Disposal Factor	\$0.015	\$0.016	\$0.017	\$0.018	\$0.018
Unit Cost per Gallon per Tip	\$0.041	\$0.045	\$0.048	\$0.049	\$0.050
Average Monthly Tips (1x wk / 52 weeks / 12)	4.33	4.33	4.33	4.33	4.33
Cart Capacity Gallons	202.0	202.0	202.0	202.0	202.0
Calculated Rate	\$36.02	\$39.62	\$41.70	\$42.95	\$43.49
Security and Prevention Fee	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12
Total Monthly Rate per Cart	\$36.14	\$39.74	\$41.82	\$43.07	\$43.61
2 Cubic Yard Bin Service - 1x week					
Unit Cost per Gallon per Tip	\$0.034	\$0.037	\$0.039	\$0.040	\$0.041
Average Monthly Tips (1x wk / 52 weeks / 12)	4.33	4.33	4.33	4.33	4.33
Cart Capacity Gallons	403.9	403.9	403.9	403.9	403.9
Calculated Rate	\$59.14	\$65.05	\$68.46	\$70.52	\$71.38
Security and Prevention Fee	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12

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Total Monthly Rate per Cart	\$59.26	\$65.17	\$68.58	\$70.64	\$71.50
2 Cubic Yard Shared Bin Service - 1x week					
2 Cubic Yard Bin Service - 1x week	\$59.26	\$65.17	\$68.58	\$70.64	\$71.50
Accounts	2.00	2.00	2.00	2.00	2.00
Calculated Monthly Fee per Account	\$29.63	\$32.58	\$34.29	\$35.32	\$35.75
2 Cubic Yard Bin Compactor Service - 1x week					
Unit Cost per Gallon per Tip - Collection	\$0.026	\$0.029	\$0.031	\$0.031	\$0.032
Unit Cost per Gallon per Tip - Disposal	\$0.007	\$0.008	\$0.009	\$0.009	\$0.009
Compactor Factor	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
Adjusted Disposal Factor	\$0.015	\$0.016	\$0.017	\$0.018	\$0.018
Unit Cost per Gallon per Tip	\$0.041	\$0.045	\$0.048	\$0.049	\$0.050
Average Monthly Tips (1x wk / 52 weeks / 12)	4.33	4.33	4.33	4.33	4.33
Cart Capacity Gallons	403.9	403.9	403.9	403.9	403.9
Calculated Rate	\$72.04	\$79.24	\$83.40	\$85.91	\$86.99
Security and Prevention Fee	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12
Total Monthly Rate per Cart	\$72.16	\$79.36	\$83.52	\$86.03	\$87.11
3 Cubic Yard Bin Service - 1x week					
Unit Cost per Gallon per Tip	\$0.034	\$0.037	\$0.039	\$0.040	\$0.041
Average Monthly Tips (1x wk / 52 weeks / 12)	4.33	4.33	4.33	4.33	4.33
Cart Capacity Gallons	605.9	605.9	605.9	605.9	605.9
Calculated Rate	\$88.70	\$97.57	\$102.70	\$105.78	\$107.08
Security and Prevention Fee	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12
Total Monthly Rate per Cart	\$88.82	\$97.69	\$102.82	\$105.90	\$107.20
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
3 Cubic Yard Shared Bin Service - 1x week					
3 Cubic Yard Bin Service - 1x week	\$88.82	\$97.69	\$102.82	\$105.90	\$107.20
Accounts	2.00	2.00	2.00	2.00	2.00
Calculated Monthly Fee per Account	\$44.41	\$48.85	\$51.41	\$52.95	\$53.60
3 Cubic Yard Bin Compactor Service - 1x week					
Unit Cost per Gallon per Tip - Collection	\$0.026	\$0.029	\$0.031	\$0.031	\$0.032
Unit Cost per Gallon per Tip - Disposal	\$0.007	\$0.008	\$0.009	\$0.009	\$0.009
Compactor Factor	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
Adjusted Disposal Factor	\$0.015	\$0.016	\$0.017	\$0.018	\$0.018
Unit Cost per Gallon per Tip	\$0.041	\$0.045	\$0.048	\$0.049	\$0.050
Average Monthly Tips (1x wk / 52 weeks / 12)	4.33	4.33	4.33	4.33	4.33
Cart Capacity Gallons	605.9	605.9	605.9	605.9	605.9
Calculated Rate	\$108.06	\$118.87	\$125.11	\$128.86	\$130.48
Security and Prevention Fee	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12
Total Monthly Rate per Cart	\$108.18	\$118.99	\$125.23	\$128.98	\$130.60

Commercial RECYCLING Bin Service

1 Cubic Yard Bin Service - 1x week					
Unit Cost per Gallon per Tip	\$0.031	\$0.034	\$0.036	\$0.037	\$0.037
Average Monthly Tips (1x wk / 52 weeks / 12)	4.33	4.33	4.33	4.33	4.33
Cart Capacity Gallons	202.0	202.0	202.0	202.0	202.0

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Calculated Rate	\$27.16	\$29.88	\$31.45	\$32.39	\$32.78
Security and Prevention Fee	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12
Total Monthly Rate per Cart	\$27.28	\$30.00	\$31.57	\$32.51	\$32.90
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
1 Cubic Yard Shared Bin Service - 1x week					
1 Cubic Yard Bin Service - 1x week	\$27.28	\$30.00	\$31.57	\$32.51	\$32.90
Accounts	2.00	2.00	2.00	2.00	2.00
Calculated Monthly Fee per Account	\$13.64	\$15.00	\$15.78	\$16.25	\$16.45
1 Cubic Yard Bin Compactor Service - 1x week					
Unit Cost per Gallon per Tip - Collection	\$0.026	\$0.029	\$0.031	\$0.031	\$0.032
Unit Cost per Gallon per Tip - Disposal	\$0.005	\$0.005	\$0.005	\$0.006	\$0.006
Compactor Factor	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
Adjusted Disposal Factor	\$0.009	\$0.010	\$0.011	\$0.011	\$0.011
Unit Cost per Gallon per Tip	\$0.036	\$0.039	\$0.041	\$0.043	\$0.043
Average Monthly Tips (1x wk / 52 weeks / 12)	4.33	4.33	4.33	4.33	4.33
Cart Capacity Gallons	202.0	202.0	202.0	202.0	202.0
Calculated Rate	\$31.21	\$34.33	\$36.13	\$37.21	\$37.68
Security and Prevention Fee	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12
Total Monthly Rate per Cart	\$31.33	\$34.45	\$36.25	\$37.33	\$37.80
2 Cubic Yard Bin Service - 1x week					
Unit Cost per Gallon per Tip	\$0.031	\$0.034	\$0.036	\$0.037	\$0.037
Average Monthly Tips (1x wk / 52 weeks / 12)	4.33	4.33	4.33	4.33	4.33
Cart Capacity Gallons	403.9	403.9	403.9	403.9	403.9
Calculated Rate	\$54.32	\$59.76	\$62.89	\$64.78	\$65.57
Security and Prevention Fee	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12
Total Monthly Rate per Cart	\$54.44	\$59.88	\$63.01	\$64.90	\$65.69
2 Cubic Yard Shared Bin Service - 1x week					
2 Cubic Yard Bin Service - 1x week	\$54.44	\$59.88	\$63.01	\$64.90	\$65.69
Accounts	2.00	2.00	2.00	2.00	2.00
Calculated Monthly Fee per Account	\$27.22	\$29.94	\$31.51	\$32.45	\$32.84
2 Cubic Yard Bin Compactor Service - 1x week					
Unit Cost per Gallon per Tip - Collection	\$0.026	\$0.029	\$0.031	\$0.031	\$0.032
Unit Cost per Gallon per Tip - Disposal	\$0.005	\$0.005	\$0.005	\$0.006	\$0.006
Compactor Factor	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
Adjusted Disposal Factor	\$0.009	\$0.010	\$0.011	\$0.011	\$0.011
Unit Cost per Gallon per Tip	\$0.036	\$0.039	\$0.041	\$0.043	\$0.043
Average Monthly Tips (1x wk / 52 weeks / 12)	4.33	4.33	4.33	4.33	4.33
Cart Capacity Gallons	403.9	403.9	403.9	403.9	403.9
Calculated Rate	\$62.42	\$68.66	\$72.26	\$74.43	\$75.35
Security and Prevention Fee	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12
Total Monthly Rate per Cart	\$62.54	\$68.78	\$72.38	\$74.55	\$75.47
3 Cubic Yard Bin Service - 1x week					
Unit Cost per Gallon per Tip	\$0.031	\$0.034	\$0.036	\$0.037	\$0.037
Average Monthly Tips (1x wk / 52 weeks / 12)	4.33	4.33	4.33	4.33	4.33
Cart Capacity Gallons	605.9	605.9	605.9	605.9	605.9
Calculated Rate	\$81.48	\$89.63	\$94.34	\$97.17	\$98.35
Security and Prevention Fee	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12
Total Monthly Rate per Cart	\$81.60	\$89.75	\$94.46	\$97.29	\$98.47

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	\$488.28	\$537.10	\$565.29	\$582.25	\$590.21
3 Cubic Yard Shared Bin Service - 1x week					
3 Cubic Yard Bin Service - 1x week	\$81.60	\$89.75	\$94.46	\$97.29	\$98.47
Accounts	2.00	2.00	2.00	2.00	2.00
Calculated Monthly Fee per Account	\$40.80	\$44.88	\$47.23	\$48.64	\$49.23
3 Cubic Yard Bin Compactor Service - 1x week					
Unit Cost per Gallon per Tip - Collection	\$0.026	\$0.029	\$0.031	\$0.031	\$0.032
Unit Cost per Gallon per Tip - Disposal	\$0.005	\$0.005	\$0.005	\$0.006	\$0.006
Compactor Factor	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
Adjusted Disposal Factor	\$0.009	\$0.010	\$0.011	\$0.011	\$0.011
Unit Cost per Gallon per Tip	\$0.036	\$0.039	\$0.041	\$0.043	\$0.043
Average Monthly Tips (1x wk / 52 weeks / 12)	4.33	4.33	4.33	4.33	4.33
Cart Capacity Gallons	605.9	605.9	605.9	605.9	605.9
Calculated Rate	\$93.62	\$102.99	\$108.39	\$111.64	\$113.03
Security and Prevention Fee	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12
Total Monthly Rate per Cart	\$93.74	\$103.11	\$108.51	\$111.76	\$113.15

Optional protest form. Please see enclosed information. *Formulario de protesta opcional. Consulte la información adjunta.*



If you wish to use this form as your protest, please fill out and submit by mail or in person to: **City Clerk, 300 West Third Street, Fourth Floor, Oxnard, CA 93030** or deliver to the Oxnard City Clerk before the conclusion of the public hearing on Tuesday, March 19, 2024.

Si desea utilizar este formulario como protesta, rellénelo y envíelo por correo o preséntelo en persona a: City Clerk, 300 West Third Street, Fourth Floor, Oxnard, CA 93030, o entréguelo al Secretario Municipal antes de la conclusión de la audiencia pública del martes, 19 de marzo de 2024.

(Print your full name / *Escriba su nombre completo*) _____

I, _____, protest the proposed solid waste rate increase.

Yo, _____, protesto por los aumentos propuestos de las tasas de residuos sólidos.

I am the: ☐ Property Owner ☐ Ratepayer (Customer)

Soy el: Dueño de la propiedad Contribuyente (Cliente)

Property Address: _____

Dirección de la propiedad: _____

Assessor's Parcel Number (APN): _____

Número de Parcela del Tasador (APN, por sus siglas en inglés): _____

Signature: _____

Firma: _____



City Clerk's Office
300 W. Third Street, 4th Floor
Oxnard, CA 93030

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NOTICE OF PUBLIC HEARING NOTIFICACIÓN DE AUDIENCIA PÚBLICA

PROPOSED INCREASES TO SOLID WASTE SERVICES RATES, FEES & CHARGES NOTICE OF PUBLIC HEARING

6 p.m. Tuesday, March 19, 2024 Oxnard City Council Chambers
305 West Third Street, Oxnard, CA 93030

PARA CONSIDERAR LOS AUMENTOS PROPUESTOS A LAS TARIFAS, TASAS Y CARGOS DE LOS SERVICIOS DE RESIDUOS SÓLIDOS

NOTIFICACIÓN DE AUDIENCIA PÚBLICA
Martes, 19 de marzo de 2024 a las 6 p.m.
Cámaras del Consejo de la Ciudad de Oxnard,
305 West Third Street, Oxnard, CA 93030



Scan for City Council Meetings
Reuniones del Ayuntamiento



PROPOSED SOLID WASTE RATE INCREASES

Propuesta De Aumento De Las Tarifas De Residuos Sólidos

PLEASE TAKE NOTICE THAT the Oxnard City Council will conduct a Public Hearing to consider proposed rates, fees, and charges for solid waste services (solid waste, recycling, organics/green waste). The City's last solid waste rate study was conducted in 2012.

All Interested persons are invited to appear at the time and place of the Public Hearing (6 p.m. March 19, 2024, Oxnard City Council Chambers) to give oral or written testimony, as well as written protests, regarding proposed rate adjustments.

PUBLIC HEARING

6 p.m. March 19, 2024

Oxnard City Council Chambers

INFORMATION ON HOW TO PROTEST RATE INCREASES IS LOCATED AT THE END OF THIS NOTICE

TOME NOTA DE QUE el Consejo de la Ciudad (Ayuntamiento) de Oxnard llevará a cabo una audiencia pública para considerar las tarifas, tasas y cargos propuestas para los servicios de residuos sólidos (residuos sólidos, reciclaje, residuos orgánicos/verdes). El último estudio de tarifas de residuos sólidos de la Ciudad se llevó a cabo en 2012.

Se invita a todas las personas interesadas a comparecer a la hora y en el lugar de la Audiencia Pública (19 de marzo de 2024 a las 6 p.m., Cámaras del Consejo de la Ciudad de Oxnard) para dar testimonio oral o escrito, así como protestas escritas, en relación con los ajustes de tarifas propuestos.

AUDIENCIA PÚBLICA

19 de marzo de 2024 a las 6 p.m.

Cámaras del Consejo de la Ciudad de Oxnard

AL FINAL DE ESTE ANUNCIO ENCONTRARÁ INFORMACIÓN SOBRE CÓMO PROTESTAR CONTRA EL AUMENTO DE LAS TARIFAS

QUESTIONS ABOUT THIS NOTICE AND PROPOSED RATES?

¿PREGUNTAS SOBRE ESTA NOTIFICACIÓN Y LAS TARIFAS PROPUESTOS?

INFORMATIONAL COMMUNITY MEETING

If you have questions about this Notice, proposed rates, or your solid waste service, the City is hosting an in-person informational community meeting.

WHEN:

6:30-8 p.m.

Thurs., February 29, 2024

WHERE:

South Oxnard Center

200 E Bard Rd, Oxnard 93033

REUNIÓN COMUNITARIA INFORMATIVA

Si tiene alguna pregunta sobre este aviso, las tarifas propuestas o su servicio de residuos sólidos, la Ciudad está organizando una reunión comunitaria informativa en persona.

CUÁNDO:

Jueves, 29 de febrero de 2024

6:30-8 p.m.

DÓNDE:

South Oxnard Center

200 E Bard Rd, Oxnard 93033

WHY AM I RECEIVING THIS NOTICE?

The City mailed this Notice to all property owners of record and solid waste customers in accordance with Article XIII-D, Section 6 of the California Constitution ("Proposition 218"). This serves as notice that the Oxnard City Council will conduct a Public Hearing at the time, date, and location identified in this Notice to consider recommended increases to the City's solid waste rates, fees, and charges.

At the Public Hearing, the City Council will hear and consider public input regarding the proposed rate adjustments and determine whether to adopt the proposed rates. The City Council cannot increase rates beyond the amounts listed in this Notice. If adopted, proposed solid waste rate adjustments would become effective on July 1, 2024, with annual rate adjustments effective on July 1 of each year through 2028.

¿POR QUÉ RECIBO ESTE AVISO?

La Ciudad envió por correo este Aviso a todos los propietarios registrados y clientes de residuos sólidos de conformidad con el Artículo XIII-D, Sección 6 de la Constitución de California ("Proposición 218"). La presente sirve como aviso de que el Concejo de la Ciudad de Oxnard llevará a cabo una Audiencia Pública en la hora, fecha y lugar mencionados en este Aviso para considerar los aumentos recomendados a las tarifas, tasas y cargos por residuos sólidos de la Ciudad.

En la Audiencia Pública, el Concejo de la Ciudad escuchará y considerará los aportes del público con respecto a los ajustes de tarifas propuestos y determinará si adopta las tarifas propuestas. El Consejo de la Ciudad no puede aumentar las tarifas más allá de las cantidades indicadas en este Aviso. Si se adoptan, los ajustes propuestos de las tarifas de residuos sólidos entrarían en vigor el 1 de julio de 2024, con ajustes anuales de las tarifas que entrarían en vigor el 1 de julio de cada año hasta 2028.

HOW PROPOSED SOLID WASTE RATES WERE CALCULATED

The City of Oxnard is proposing to increase the rates for its solid waste service charges based on its most recent rate model and cost of service (COS) study conducted by an independent rates consultant. The City hired Raftelis Financial Consultants, Inc., a consulting firm with expertise in solid waste cost of service rate studies to evaluate the City's costs of providing solid waste services and to proportionally allocate those costs to customer classes (residential, commercial, etc.). The rate study consists of a series of steps involving data evaluation, technical analyses, deriving customer rates, and understanding rate adjustment impacts on customers.

The financial analyses and rate model are documented in the Cost of Service Study Report to serve as part of the City's administrative record with supporting data of how the proposed rates were developed. The proposed increases to the current rates over the next five years are listed in the tables contained in this Notice.

CÓMO SE CALCULARON LAS TASAS DE RESIDUOS SÓLIDOS

La Ciudad de Oxnard propone aumentar las tarifas de sus servicios de recolección de residuos basándose en sus modelo tarifarios más recientes y en un estudio del costo del servicio (COS, por sus siglas en inglés) realizado por un consultor de tarifas independiente. La Ciudad contrató a Raftelis Financial Consultants, Inc. una empresa consultora con experiencia en estudios de tarifas de costos de servicios de residuos sólidos para evaluar los costos de la prestación de servicios de recolección de residuos por parte de la Ciudad y asignar proporcionalmente dichos costos a los tipos de clientes (residenciales, comerciales, etc.). El estudio de tarifas consta de una serie de pasos que incluyen la evaluación de datos, análisis técnicos, derivación de tarifas a clientes y comprensión de las repercusiones de los ajustes de tarifas en los clientes.

Los análisis financieros y los modelo tarifarios se documentan en el Informe del Estudio del Costo del Servicio, que forma parte del expediente administrativo de la Ciudad para justificar las tarifas propuestas. Los aumentos propuestos para las tarifas actuales durante los próximos cinco años se enumeran en las tablas presentes en este Aviso.



The Cost of Service Study Report is available on the City website at www.oxnard.org/refuserates. Scan this code to be taken directly to the rates study webpage.

El informe del estudio del coste del servicio está disponible en la página web de la ciudad: www.oxnard.org/refuserates. Escanee este código para acceder directamente a la página web del estudio de tarifas.

WHAT HAPPENS IF WE DO NOT RAISE RATES?

If rates are not raised, the service to customers may be affected and public and environmental health could be impacted. Current rates are not sufficient to sustain daily operations and waste disposal services. Deferring until later will result in higher costs and possibly increased regulatory oversight and significant fines by State agencies. We would be forced to defer the acquisition of equipment and infrastructure projects that would leave our existing operations and system vulnerable in many ways, some of which are listed below:

- Reduction in the pickup frequency of solid waste, recyclables, organics, and green waste.
- Less frequent pickups may lead to health and safety issues including disease, unwelcome odors and pests, and may increase illegal dumping.
- Deferred maintenance may result in frequent fleet breakdowns and cause increased overtime costs and service disruptions.
- Failure to meet State regulatory requirements could result in fines up to \$10,000 per incident from Cal Recycle.

¿QUÉ PASA SI NO SUBIMOS LAS TASAS?

Si no se aumentan las tarifas, el servicio a los clientes puede verse afectado y la salud pública y ambiental podrían verse afectadas. Las tarifas actuales no son suficientes para mantener las operaciones diarias y los servicios de desechos de residuos. El aplazamiento hasta más adelante se traducirá en mayores costos y posiblemente en un aumento de la supervisión reglamentaria y de las multas significativas por parte de los organismos estatales. Nos veríamos obligados a aplazar la adquisición de equipos y los proyectos de infraestructura que dejarían vulnerables nuestras operaciones y sistema actuales de muchas maneras, algunas de las cuales se enumeran a continuación:

- Reducción de la frecuencia de recolección de residuos sólidos, materiales reciclables, orgánicos y residuos verdes.
- La menor frecuencia de recogida puede provocar problemas de salud y seguridad, incluyendo enfermedades, olores desagradables y plagas, y puede aumentar los vertidos ilegales.
- El mantenimiento diferido puede provocar averías frecuentes en la flota y ocasionar costos de horas extras e interrupciones del servicio.
- El incumplimiento de los requisitos normativos estatales podría dar lugar a la imposición de multas de hasta 10.000 dólares por incidente por parte de Cal Recycle.

ABOUT THE CITY'S SOLID WASTE SERVICES

The City's Public Works Department Environmental Resources Division (ER) is an enterprise fund operation to provide solid waste services to Oxnard residents and businesses, which includes collection, sorting, processing, and disposal for approximately 34,480 residential customers and 5,082 commercial customers and apartment buildings six days a week.

Reliable and efficient solid waste service is a key component for the public health, safety, and welfare of the community. Services include collection, sorting, transportation, and transferring material to the landfill.

Additionally, to provide our services while meeting all Local, State, and Federal requirements, ER:

- Recycles approximately 24,900 tons of material and 22,000 tons of organics (green waste and food waste)
- Annually handles approximately 317,100 tons (634,200,000 lbs) of solid waste
- Has invested approximately \$60 million in capital equipment, facilities, and land including the Del Norte Regional Recycling and Transfer Station and approximately 138 vehicles (109 heavy-duty trucks & 29 small vehicles)
- Employs 179 essential workers fulfilling 529,443 hours per year

ACERCA DE LOS SERVICIOS MUNICIPALES DE RECOLECCIÓN DE RESIDUOS SÓLIDOS

La División de Recursos Ambientales (ER, por sus siglas en inglés) del Departamento de Obras Públicas de la Ciudad es una operación de fondos empresariales para brindar servicios de desechos sólidos a los residentes y comercios de Oxnard, que incluye la recolección, clasificación, procesamiento y eliminación para aproximadamente 34,480 clientes residenciales y 5.082 clientes comerciales y edificios de apartamentos seis días a la semana.

Un servicio de residuos sólidos fiable y eficiente es un componente clave para la salud pública, la seguridad y el bienestar de la comunidad. Los servicios incluyen la recolección, clasificación, transporte y traslado del material al vertedero.

Para brindar nuestros servicios cumpliendo con todos los requisitos locales, estatales y federales, ER:

- Recicla aproximadamente 24.900 toneladas de material y 22.000 toneladas de orgánicos (residuos verdes y residuos de alimentos)
- Anualmente maneja aproximadamente 317.100 toneladas (634.200.000 libras) de residuos sólidos
- Ha invertido aproximadamente 60 millones de dólares en equipamiento, instalaciones y terrenos, incluyendo la Estación Regional de Reciclaje y Transferencia Del Norte y aproximadamente 138 vehículos (109 camiones de gran tonelaje y 29 vehículos pequeños)
- Emplea a 179 trabajadores esenciales cumpliendo 529.443 horas al año.

THE REASON FOR PROPOSED SOLID WASTE RATE INCREASES

The Oxnard City Council will consider rate changes that will affect solid waste service rates, fees, and charges due to inflation and rising costs of operations, maintenance, and environmental and regulatory compliance.

This critical service is funded in large part by the rates customers pay. Per California law, revenues generated from rates and rate increases must only be used to fund the actual costs to operate and maintain the service including the cost of debt to finance capital equipment and maintaining cash and reserves.

The City's last rate study for solid waste services was conducted in 2012. Over the past 10 years, the residential rate (96-gallons) only increased .63¢ per month, or 2.1% for residential service. The most popular commercial rate (4-yard/once per week) increased by 2.7% or \$6.05. Yet, over the same decade, the consumer price index increased by 33.9%.

The proposed rates are needed to provide adequate funding for operations; capital funding; cost increases for collecting, processing and disposing of solid waste; labor and equipment costs; fuel charges; recyclables collection and processing; public education and implementing State of California mandated solid waste diversion programs; and to maintain compliance with internal minimum cash reserve targets.

The proposed rate increases to the applicable customer classifications include new costs associated with providing commercial organics collection, along with the administration, enforcement, and education of both commercial and residential organics collection programs.

Pursuant to the State's regulatory requirements to implement Senate Bill (SB) 1383 (Chapter 395, Statutes of 2016), the City must provide organic waste collection. The proposed rates will ensure that the City collects sufficient revenue to maintain reliable service, run solid waste services efficiently and consistently with industry standards, and fulfill state-mandated recycling services.

PROPOSED RATES

The City provides residents with weekly collection services using a three-bin system for their garbage, recycling, and organic waste. The monthly rate for residents includes one cart for each of their household waste (garbage, recycling, and organic waste). Any additional carts are available for an additional fee. Along with residential collection service, the City provides curbside collection to non-residential and commercial customers.

MOTIVOS DEL AUMENTO PROPUESTO DE LAS TASAS DE RESIDUOS SÓLIDOS

El Consejo de la Ciudad de Oxnard estudiará cambios en las tarifas que afectarán a las tarifas, tasas y cargos de los servicios de recolección de residuos sólidos debido a la inflación y al aumento de los costos de funcionamiento, mantenimiento y cumplimiento de la normativa medioambiental.

Este servicio crítico se financia en gran parte con las tarifas que pagan los clientes. Según la legislación de California, los ingresos generados por las tarifas y los aumentos de tarifas sólo deben utilizarse para financiar los costos reales de funcionamiento y mantenimiento del servicio, incluido el costo de la deuda para financiar equipamiento y el mantenimiento de la tesorería y las reservas.

El último estudio de tarifas de la Ciudad para los servicios de residuos sólidos se llevó a cabo en 2012. En los últimos 10 años, la tarifa residencial (96 galones) solo aumentó 0,63 centavos por mes, o un 2,1% para el servicio residencial. La tarifa comercial más popular (4 yardas/una vez por semana) aumentó un 2,7% o 6,05 dólares. Sin embargo, durante la misma década, el índice de precios al consumo aumentó un 33,9%.

Las tarifas propuestas son necesarias para brindar una financiación adecuada para las operaciones; financiación de capital; aumentos de costos para la recolección, procesamiento y eliminación de residuos sólidos; costos de mano de obra y equipos; cargos por combustible; recolección y procesamiento de reciclables; educación pública e implementación de programas de desviación de residuos sólidos obligatorios del Estado de California; y para mantener el cumplimiento de los objetivos internos de reserva mínima de efectivo.

Los aumentos de tarifas propuestos para las clasificaciones de clientes aplicables incluyen nuevo los costos asociados a la recolección de residuos orgánicos comerciales, junto con la administración, aplicación y educación de los programas de recolección de residuos orgánicos tanto comerciales como residenciales.

De conformidad con los requisitos reglamentarios del Estado para implementar el Proyecto de Ley 1383 (Capítulo 395, Estatutos de 2016), la Ciudad debe proveer la recolección de residuos orgánicos. Las tarifas propuestas garantizarán que la Ciudad recaude ingresos suficientes para mantener un servicio confiable, administrar servicios de residuos sólidos de manera eficiente y consistente con los estándares de la industria, y cumplir con los servicios de reciclaje exigidos por el estado.

TARIFAS PROPUESTAS

La Ciudad ofrece a los residentes un servicio de recolección semanal mediante un sistema de tres contenedores para la basura, el reciclaje y los residuos orgánicos. La tarifa mensual para los residentes incluye un carro para cada uno de sus residuos domésticos (basura, reciclaje y residuos orgánicos). Los carros adicionales están disponibles por una tarifa adicional. Junto con el servicio de recolección residencial, la Ciudad realizará recolección en acera a los clientes no residenciales y comerciales.



Residential *Residencial*

TABLE 1: PROPOSED FIVE-YEAR RESIDENTIAL MONTHLY SOLID WASTE, RECYCLING, ORGANICS / GREEN WASTE 3-CART SERVICE

Tabla 1: Calendario propuesto de cinco años para el servicio residencial mensual de 3 carros para residuos sólidos, reciclaje y residuos orgánicos/verdes

	Current Actual	July 1, 2024 1 de julio de 2024	July 1, 2025 1 de julio de 2025	July 1, 2026 1 de julio de 2026	July 1, 2027 1 de julio de 2027	July 1, 2028 1 de julio de 2028
3 Cart Service/64-gallon Servicio de 3 carros/64 galones						
1x/week 1x/semana	\$24.70	\$39.33	\$43.23	\$45.48	\$46.83	\$47.12
3 Cart Service/96-gallon Servicio de 3 carros /96 galones						
1x/week 1x/semana	\$30.78	\$47.41	\$52.11	\$54.83	\$56.46	\$56.89
Extra 96 Gallons Cart Service Contenedor extra (96 galones)						
1x/week 1x/semana	\$11.34	\$24.45	\$26.88	\$28.28	\$29.13	\$29.41
Multi-Family - 2 Units* Residencial multifamiliar 2 Unidades						
1x/week 1x/semana	\$58.51	N/A	N/A	N/A	N/A	N/A
Multi-Family - 3 Units* Residencial multifamiliar 3 Unidades						
1x/week 1x/semana	\$84.73	N/A	N/A	N/A	N/A	N/A
Multi-Family - 4 Units* Residencial multifamiliar 4 Unidades						
1x/week 1x/semana	\$109.43	N/A	N/A	N/A	N/A	N/A

*The City currently charges separate service rates for multi-family residences with four units or less. Under the proposed rates, all multi-family customers, excluding mobile homes, receiving cart service will be charged the residential 3-cart service rate with the option to receive either 64-gallon or 96-gallon service as listed in Table 1.

**En la actualidad, la Ciudad cobra tarifas de servicio separadas para las residencias multifamiliares con cuatro unidades o menos. Con las tarifas propuestas, a todos los clientes multifamiliares, excluidas las casas móviles, que reciban el servicio de carros se les cobrará el servicio residencial de 3 carros con la opción de recibir un servicio de 64 galones o de 96 galones, como se indica en la Tabla 1.*

Residential Mobile Home *Casa Móvil Residencial*

In Table 2, the City is proposing a new residential mobile home rate customer classification determined by the cost of service findings of the rate study.

En la tabla 2, el Ayuntamiento propone una nueva clasificación de clientes según la tarifa de móviles residenciales determinada por las conclusiones del estudio de tarifas sobre el coste del servicio.

TABLE 2: PROPOSED FIVE-YEAR SCHEDULE OF RESIDENTIAL MOBILE HOME MONTHLY SOLID WASTE, RECYCLING, ORGANICS / GREEN WASTE 3-CART SERVICE

Tabla 2: Calendario propuesto de cinco años para el servicio mensual de 3 carros de recolección de residuos sólidos, reciclables, orgánicos y verdes de las residencias móviles

	Current Actual	July 1, 2024 1 de julio de 2024	July 1, 2025 1 de julio de 2025	July 1, 2026 1 de julio de 2026	July 1, 2027 1 de julio de 2027	July 1, 2028 1 de julio de 2028
3 Cart Service/64-gallon Servicio de 3 carros/64 galones						
1x/week 1x/semana	N/A	\$36.06	\$39.63	\$41.69	\$42.93	\$43.16
3 Cart Service/96-gallon Servicio de 3 carros/96 galones						
1x/week 1x/semana	N/A	\$43.45	\$47.76	\$50.25	\$51.74	\$52.10
Extra 96 Gallons Cart Service Contenedor extra (96 galones)						
1x/week 1x/semana	N/A	\$22.41	\$24.63	\$25.92	\$26.70	\$26.96

Multi-Family Residential Over 4 Units and Commercial

Residencial Multifamiliar Más de 4 Unidades Y Comercial

TABLE 3: PROPOSED FIVE-YEAR SCHEDULE OF SOLID WASTE SERVICE RATES FOR MULTI-FAMILY RESIDENTIAL (MFR) OVER 4 UNITS AND COMMERCIAL SERVICE BY FREQUENCY AND CONTAINER SIZE (IN CUBIC YARDS)

TABLA 3: Calendario propuesto de cinco años para tarifas de servicio de RESIDUOS SÓLIDOS para el servicio residencial multifamiliar (MFR) de más de 4 unidades y el servicio comercial por frecuencia y tamaño de contenedor (en yardas cúbicas)

	Current Actual	July 1, 2024 1 de julio de 2024	July 1, 2025 1 de julio de 2025	July 1, 2026 1 de julio de 2026	July 1, 2027 1 de julio de 2027	July 1, 2028 1 de julio de 2028
1 cu yd bin 1 yarda cúbica						
1x/week 1x/semana	N/A	\$57.69	\$63.44	\$66.77	\$68.77	\$69.67
2x/week 2x/semana	N/A	\$115.20	\$126.71	\$133.36	\$137.35	\$139.22
3x/week 3x/semana	N/A	\$172.72	\$189.98	\$199.95	\$205.94	\$208.76
4x/week 4x/semana	N/A	\$230.24	\$253.25	\$266.54	\$274.53	\$278.31
5x/week 5x/semana	N/A	\$287.75	\$316.52	\$333.13	\$343.12	\$347.86
6x/week 6x/semana	N/A	\$345.27	\$379.78	\$399.72	\$411.70	\$417.41
1 cu yd-shared 1 yarda cúbica compartida						
1x/week 1x/semana	N/A	\$28.84	\$31.72	\$33.38	\$34.38	\$34.83
2x/week 2x/semana	N/A	\$57.60	\$63.36	\$66.68	\$68.68	\$69.61
3x/week 3x/semana	N/A	\$86.36	\$94.99	\$99.97	\$102.97	\$104.38
4x/week 4x/semana	N/A	\$115.12	\$126.62	\$133.27	\$137.26	\$139.16
5x/week 5x/semana	N/A	\$143.88	\$158.26	\$166.56	\$171.56	\$173.93
6x/week 6x/semana	N/A	\$172.63	\$189.89	\$199.86	\$205.85	\$208.70
1 cu yd-compactor 1 yarda cúbica compactada						
1x/week 1x/semana	N/A	\$83.23	\$91.54	\$96.34	\$99.23	\$100.56
2x/week 2x/semana	N/A	\$166.29	\$182.91	\$192.51	\$198.28	\$200.99
3x/week 3x/semana	N/A	\$249.35	\$274.28	\$288.67	\$297.33	\$301.43
4x/week 4x/semana	N/A	\$332.41	\$365.64	\$384.83	\$396.37	\$401.86
5x/week 5x/semana	N/A	\$415.48	\$457.01	\$481.00	\$495.42	\$502.30
6x/week 6x/semana	N/A	\$498.54	\$548.38	\$577.16	\$594.47	\$602.73
2 cu yd 2 yardas cúbicas						
1x/week 1x/semana	\$132.76	\$115.25	\$126.77	\$133.41	\$137.41	\$139.22
2x/week 2x/semana	\$232.25	\$230.29	\$253.30	\$266.59	\$274.59	\$278.31
3x/week 3x/semana	\$298.56	\$345.32	\$379.84	\$399.77	\$411.76	\$417.41
4x/week 4x/semana	\$364.87	\$460.35	\$506.37	\$532.95	\$548.94	\$556.50
5x/week 5x/semana	\$431.21	\$575.38	\$632.91	\$666.13	\$686.11	\$695.60
6x/week 6x/semana	\$497.53	\$690.42	\$759.45	\$799.31	\$823.29	\$834.69
2 cu yd-shared 2 yardas cúbicas compartida						
1x/week 1x/semana	\$66.44	\$57.63	\$63.38	\$66.71	\$68.71	\$69.61
2x/week 2x/semana	\$116.18	\$115.14	\$126.65	\$133.30	\$137.29	\$139.16
3x/week 3x/semana	\$149.37	\$172.66	\$189.92	\$199.89	\$205.88	\$208.70
4x/week 4x/semana	\$182.51	\$230.18	\$253.19	\$266.48	\$274.47	\$278.25
5x/week 5x/semana	\$215.67	\$287.69	\$316.46	\$333.07	\$343.06	\$347.80
6x/week 6x/semana	\$248.83	\$345.21	\$379.72	\$399.66	\$411.64	\$417.35
2 cu yd-compactor yardas cúbicas compactada						
1x/week 1x/semana	\$284.35	\$166.34	\$182.96	\$192.56	\$198.34	\$200.99
2x/week 2x/semana	\$497.34	\$332.46	\$365.70	\$384.89	\$396.43	\$401.86
3x/week 3x/semana	\$639.64	\$498.59	\$548.43	\$577.22	\$594.53	\$602.73
4x/week 4x/semana	\$781.75	\$664.71	\$731.17	\$769.55	\$792.63	\$803.61
5x/week 5x/semana	\$923.88	\$830.83	\$913.90	\$961.88	\$990.73	\$1,004.48
6x/week 6x/semana	\$1,065.99	\$996.95	\$1,096.64	\$1,154.20	\$1,188.83	\$1,205.35

Table 3 Continues Next Page/Tabla 3 Continúa en la página siguiente

TABLE 3 CONTINUED/TABLA 3 CONTINUACIÓN:

	Current Actual	July 1, 2024 1 de julio de 2024	July 1, 2025 1 de julio de 2025	July 1, 2026 1 de julio de 2026	July 1, 2027 1 de julio de 2027	July 1, 2028 1 de julio de 2028
3 cu yd <i>yardas cúbicas</i>						
1x/week <i>1x/semana</i>	N/A	\$172.82	\$190.09	\$200.06	\$206.06	\$208.76
2x/week <i>2x/semana</i>	N/A	\$345.37	\$379.89	\$399.83	\$411.82	\$417.41
3x/week <i>3x/semana</i>	N/A	\$517.92	\$569.70	\$599.60	\$617.58	\$626.05
4x/week <i>4x/semana</i>	N/A	\$690.47	\$759.50	\$799.37	\$823.35	\$834.69
5x/week <i>5x/semana</i>	N/A	\$863.02	\$949.31	\$999.14	\$1,029.11	\$1,043.33
6x/week <i>6x/semana</i>	N/A	\$1,035.57	\$1,139.11	\$1,198.91	\$1,234.87	\$1,251.98
3 cu yd-shared <i>yardas cúbicas compartida</i>						
1x/week <i>1x/semana</i>	N/A	\$86.41	\$95.04	\$100.03	\$103.03	\$104.38
2x/week <i>2x/semana</i>	N/A	\$172.68	\$189.95	\$199.92	\$205.91	\$208.70
3x/week <i>3x/semana</i>	N/A	\$258.96	\$284.85	\$299.80	\$308.79	\$313.02
4x/week <i>4x/semana</i>	N/A	\$345.23	\$379.75	\$399.68	\$411.67	\$417.35
5x/week <i>5x/semana</i>	N/A	\$431.51	\$474.65	\$499.57	\$514.55	\$521.67
6x/week <i>6x/semana</i>	N/A	\$517.78	\$569.56	\$599.45	\$617.44	\$625.99
3 cu yd-compact <i>3 yardas cúbicas compactada</i>						
1x/week <i>1x/semana</i>	N/A	\$249.45	\$274.39	\$288.78	\$297.44	\$301.43
2x/week <i>2x/semana</i>	N/A	\$498.64	\$548.49	\$577.28	\$594.59	\$602.73
3x/week <i>3x/semana</i>	N/A	\$747.82	\$822.59	\$865.77	\$891.74	\$904.04
4x/week <i>4x/semana</i>	N/A	\$997.00	\$1,096.69	\$1,154.26	\$1,188.88	\$1,205.35
5x/week <i>5x/semana</i>	N/A	\$1,246.19	\$1,370.79	\$1,442.75	\$1,486.03	\$1,506.65
6x/week <i>6x/semana</i>	N/A	\$1,495.37	\$1,644.89	\$1,731.24	\$1,783.18	\$1,807.96
4 cu yd <i>yardas cúbicas</i>						
1x/week <i>1x/semana</i>	\$230.86	\$230.29	\$253.30	\$266.59	\$274.59	\$278.31
2x/week <i>2x/semana</i>	\$403.90	\$460.35	\$506.37	\$532.95	\$548.94	\$556.50
3x/week <i>3x/semana</i>	\$519.26	\$690.42	\$759.45	\$799.31	\$823.29	\$834.69
4x/week <i>4x/semana</i>	\$634.63	\$920.48	\$1,012.52	\$1,065.67	\$1,097.64	\$1,112.88
5x/week <i>5x/semana</i>	\$749.98	\$1,150.55	\$1,265.59	\$1,332.03	\$1,371.99	\$1,391.07
6x/week <i>6x/semana</i>	\$865.36	\$1,380.62	\$1,518.66	\$1,598.39	\$1,646.34	\$1,669.26
4 cu yd-shared <i>yardas cúbicas compartida</i>						
1x/week <i>1x/semana</i>	\$115.47	\$115.14	\$126.65	\$133.30	\$137.29	\$139.16
2x/week <i>2x/semana</i>	\$202.02	\$230.18	\$253.19	\$266.48	\$274.47	\$278.25
3x/week <i>3x/semana</i>	\$259.70	\$345.21	\$379.72	\$399.66	\$411.64	\$417.35
4x/week <i>4x/semana</i>	\$317.36	\$460.24	\$506.26	\$532.84	\$548.82	\$556.44
5x/week <i>5x/semana</i>	\$375.06	\$575.27	\$632.80	\$666.01	\$685.99	\$695.54
6x/week <i>6x/semana</i>	\$432.71	\$690.31	\$759.33	\$799.19	\$823.17	\$834.63
4 cu yd-compact <i>4 yardas cúbicas compactada</i>						
1x/week <i>1x/semana</i>	\$464.93	\$332.46	\$365.70	\$384.89	\$396.43	\$401.86
2x/week <i>2x/semana</i>	\$813.53	\$664.71	\$731.17	\$769.55	\$792.63	\$803.61
3x/week <i>3x/semana</i>	\$1,045.93	\$996.95	\$1,096.64	\$1,154.20	\$1,188.83	\$1,205.35
4x/week <i>4x/semana</i>	\$1,278.32	\$1,329.20	\$1,462.11	\$1,538.86	\$1,585.02	\$1,607.09
5x/week <i>5x/semana</i>	\$1,510.72	\$1,661.44	\$1,827.57	\$1,923.52	\$1,981.22	\$2,008.83
6x/week <i>6x/semana</i>	\$1,743.12	\$1,993.69	\$2,193.04	\$2,308.17	\$2,377.41	\$2,410.58

TABLE 4: PROPOSED FIVE-YEAR SCHEDULE OF RECYCLE SERVICE RATES FOR MULTI-FAMILY RESIDENTIAL (MFR) OVER 4 UNITS AND COMMERCIAL SERVICE BY FREQUENCY AND CONTAINER SIZE (IN CUBIC YARDS)

Tabla 4: Calendario propuesto de cinco años para tarifas de servicio de RECICLAJE para servicios residenciales multifamiliares (MFR) de más de 4 unidades y comerciales por frecuencia y tamaño de contenedor (en yardas cúbicas)

Current Actual		July 1, 2024 1 de julio de 2024	July 1, 2025 1 de julio de 2025	July 1, 2026 1 de julio de 2026	July 1, 2027 1 de julio de 2027	July 1, 2028 1 de julio de 2028
1 cu yd bin 1 yarda cúbica						
1x/week 1x/semana	N/A	\$27.28	\$30.00	\$31.57	\$32.51	\$32.90
2x/week 2x/semana	N/A	\$54.39	\$59.82	\$62.95	\$64.84	\$65.69
3x/week 3x/semana	N/A	\$81.51	\$89.64	\$94.34	\$97.17	\$98.47
4x/week 4x/semana	N/A	\$108.62	\$119.47	\$125.73	\$129.50	\$131.25
5x/week 5x/semana	N/A	\$135.73	\$149.29	\$157.12	\$161.83	\$164.04
6x/week 6x/semana	N/A	\$162.84	\$179.11	\$188.51	\$194.16	\$196.82
1 cu yd-shared 1 yarda cúbica compartida						
1x/week 1x/semana	N/A	\$13.64	\$15.00	\$15.78	\$16.25	\$16.45
2x/week 2x/semana	N/A	\$27.20	\$29.91	\$31.48	\$32.42	\$32.84
3x/week 3x/semana	N/A	\$40.75	\$44.82	\$47.17	\$48.59	\$49.23
4x/week 4x/semana	N/A	\$54.31	\$59.73	\$62.87	\$64.75	\$65.63
5x/week 5x/semana	N/A	\$67.86	\$74.64	\$78.56	\$80.92	\$82.02
6x/week 6x/semana	N/A	\$81.42	\$89.56	\$94.26	\$97.08	\$98.41
1 cu yd-compactor 1 yarda cúbica compactada						
1x/week 1x/semana	N/A	\$31.33	\$34.45	\$36.25	\$37.33	\$37.80
2x/week 2x/semana	N/A	\$62.49	\$68.72	\$72.32	\$74.49	\$75.47
3x/week 3x/semana	N/A	\$93.64	\$103.00	\$108.40	\$111.65	\$113.15
4x/week 4x/semana	N/A	\$124.80	\$137.27	\$144.47	\$148.80	\$150.82
5x/week 5x/semana	N/A	\$155.96	\$171.54	\$180.54	\$185.96	\$188.50
6x/week 6x/semana	N/A	\$187.12	\$205.82	\$216.62	\$223.11	\$226.17
2 cu yd 2 yardas cúbicas						
1x/week 1x/semana	\$62.48	\$54.44	\$59.88	\$63.01	\$64.90	\$65.69
2x/week 2x/semana	\$109.24	\$108.67	\$119.52	\$125.79	\$129.56	\$131.25
3x/week 3x/semana	\$140.43	\$162.89	\$179.17	\$188.57	\$194.22	\$196.82
4x/week 4x/semana	\$171.60	\$217.11	\$238.81	\$251.34	\$258.88	\$262.38
5x/week 5x/semana	\$202.78	\$271.34	\$298.46	\$314.12	\$323.54	\$327.95
6x/week 6x/semana	\$233.96	\$325.56	\$358.11	\$376.90	\$388.20	\$393.52
2 cu yd-shared 2 yardas cúbicas compartida						
1x/week 1x/semana	\$31.29	\$27.22	\$29.94	\$31.51	\$32.45	\$32.84
2x/week 2x/semana	\$54.68	\$54.33	\$59.76	\$62.89	\$64.78	\$65.63
3x/week 3x/semana	\$70.28	\$81.45	\$89.58	\$94.28	\$97.11	\$98.41
4x/week 4x/semana	\$85.85	\$108.56	\$119.41	\$125.67	\$129.44	\$131.19
5x/week 5x/semana	\$101.45	\$135.67	\$149.23	\$157.06	\$161.77	\$163.98
6x/week 6x/semana	\$117.03	\$162.78	\$179.05	\$188.45	\$194.10	\$196.76
2 cu yd-compactor 2 yardas cúbicas compactada						
1x/week 1x/semana	\$133.74	\$62.54	\$68.78	\$72.38	\$74.55	\$75.47
2x/week 2x/semana	\$233.96	\$124.85	\$137.32	\$144.53	\$148.86	\$150.82
3x/week 3x/semana	\$300.77	\$187.17	\$205.87	\$216.67	\$223.17	\$226.17
4x/week 4x/semana	\$367.58	\$249.48	\$274.42	\$288.82	\$297.48	\$301.53
5x/week 5x/semana	\$434.38	\$311.80	\$342.97	\$360.97	\$371.79	\$376.88
6x/week 6x/semana	\$501.19	\$374.12	\$411.52	\$433.11	\$446.10	\$452.23

Table 4 Continues Next Page/Tabla 4 Continúa en la página siguiente

TABLE 4 CONTINUED/TABLA 4 CONTINUACIÓN

	Current Actual	July 1, 2024 1 de julio de 2024	July 1, 2025 1 de julio de 2025	July 1, 2026 1 de julio de 2026	July 1, 2027 1 de julio de 2027	July 1, 2028 1 de julio de 2028
3 cu yd 3 yardas cúbicas						
1x/week 1x/semana	N/A	\$81.60	\$89.75	\$94.46	\$97.29	\$98.47
2x/week 2x/semana	N/A	\$162.94	\$179.22	\$188.62	\$194.28	\$196.82
3x/week 3x/semana	N/A	\$244.28	\$268.69	\$282.79	\$291.27	\$295.17
4x/week 4x/semana	N/A	\$325.61	\$358.16	\$376.96	\$388.26	\$393.52
5x/week 5x/semana	N/A	\$406.95	\$447.63	\$471.12	\$485.25	\$491.87
6x/week 6x/semana	N/A	\$488.28	\$537.10	\$565.29	\$582.25	\$590.21
3 cu yd-shared 3 yardas cúbicas compartida						
1x/week 1x/semana	N/A	\$40.80	\$44.88	\$47.23	\$48.64	\$49.23
2x/week 2x/semana	N/A	\$81.47	\$89.61	\$94.31	\$97.14	\$98.41
3x/week 3x/semana	N/A	\$122.14	\$134.35	\$141.40	\$145.64	\$147.58
4x/week 4x/semana	N/A	\$162.81	\$179.08	\$188.48	\$194.13	\$196.76
5x/week 5x/semana	N/A	\$203.47	\$223.81	\$235.56	\$242.63	\$245.93
6x/week 6x/semana	N/A	\$244.14	\$268.55	\$282.65	\$291.12	\$295.11
3 cu yd-compactor 3 yardas cúbicas compactada						
1x/week 1x/semana	N/A	\$93.74	\$103.11	\$108.51	\$111.76	\$113.15
2x/week 2x/semana	N/A	\$187.22	\$205.93	\$216.73	\$223.23	\$226.17
3x/week 3x/semana	N/A	\$280.69	\$308.75	\$324.95	\$334.70	\$339.20
4x/week 4x/semana	N/A	\$374.17	\$411.57	\$433.17	\$446.16	\$452.23
5x/week 5x/semana	N/A	\$467.64	\$514.39	\$541.39	\$557.63	\$565.26
6x/week 6x/semana	N/A	\$561.11	\$617.21	\$649.61	\$669.10	\$678.28
4 cu yd 4 yardas cúbicas						
1x/week 1x/semana	\$108.58	\$108.67	\$119.52	\$125.79	\$129.56	\$131.25
2x/week 2x/semana	\$189.95	\$217.11	\$238.81	\$251.34	\$258.88	\$262.38
3x/week 3x/semana	\$244.80	\$325.56	\$358.11	\$376.90	\$388.20	\$393.52
4x/week 4x/semana	\$298.40	\$434.01	\$477.40	\$502.46	\$517.53	\$524.65
5x/week 5x/semana	\$352.63	\$542.46	\$596.69	\$628.01	\$646.85	\$655.78
6x/week 6x/semana	\$406.87	\$650.90	\$715.98	\$753.57	\$776.17	\$786.91
4 cu yd-shared 4 yardas cúbicas compartida						
1x/week 1x/semana	\$54.35	\$54.33	\$59.76	\$62.89	\$64.78	\$65.63
2x/week 2x/semana	\$95.03	\$108.56	\$119.41	\$125.67	\$129.44	\$131.19
3x/week 3x/semana	\$122.15	\$162.78	\$179.05	\$188.45	\$194.10	\$196.76
4x/week 4x/semana	\$149.26	\$217.00	\$238.70	\$251.23	\$258.76	\$262.32
5x/week 5x/semana	\$176.39	\$271.23	\$298.35	\$314.01	\$323.42	\$327.89
6x/week 6x/semana	\$203.48	\$325.45	\$357.99	\$376.78	\$388.08	\$393.46
4 cu yd-compactor 4 yardas cúbicas compactada						
1x/week 1x/semana	\$218.62	\$124.85	\$137.32	\$144.53	\$148.86	\$150.82
2x/week 2x/semana	\$382.51	\$249.48	\$274.42	\$288.82	\$297.48	\$301.53
3x/week 3x/semana	\$491.77	\$374.12	\$411.52	\$433.11	\$446.10	\$452.23
4x/week 4x/semana	\$601.02	\$498.75	\$548.61	\$577.41	\$594.73	\$602.93
5x/week 5x/semana	\$709.99	\$623.38	\$685.71	\$721.70	\$743.35	\$753.63
6x/week 6x/semana	\$819.53	\$748.01	\$822.80	\$865.99	\$891.97	\$904.34

TABLE 5: PROPOSED FIVE-YEAR SCHEDULE OF GREENWASTE SERVICE RATES FOR MULTI-FAMILY RESIDENTIAL (MFR) OVER 4 UNITS AND COMMERCIAL SERVICE BY FREQUENCY AND CONTAINER SIZE (IN CUBIC YARDS)

Tabla 5: Calendario propuesto de cinco años para tarifas de servicio de RESIDUOS VERDES para residencias multifamiliares (MFR) de más de 4 unidades y servicio comercial por frecuencia y tamaño de contenedor (en yardas cúbicas)

	Current Actual	July 1, 2024 1 de julio de 2024	July 1, 2025 1 de julio de 2025	July 1, 2026 1 de julio de 2026	July 1, 2027 1 de julio de 2027	July 1, 2028 1 de julio de 2028
1 cu yd bin 1 yarda cúbica						
1x/week 1x/semana	N/A	\$29.69	\$32.64	\$34.35	\$35.38	\$35.81
2x/week 2x/semana	N/A	\$59.21	\$65.11	\$68.53	\$70.58	\$71.50
3x/week 3x/semana	N/A	\$88.72	\$97.58	\$102.70	\$105.78	\$107.20
4x/week 4x/semana	N/A	\$118.24	\$130.05	\$136.88	\$140.98	\$142.89
5x/week 5x/semana	N/A	\$147.76	\$162.52	\$171.05	\$176.18	\$178.58
6x/week 6x/semana	N/A	\$177.28	\$194.99	\$205.22	\$211.38	\$214.27
1 cu yd-shared 1 yarda cúbica compartida						
1x/week 1x/semana	N/A	\$14.84	\$16.32	\$17.18	\$17.69	\$17.91
2x/week 2x/semana	N/A	\$29.60	\$32.56	\$34.26	\$35.29	\$35.75
3x/week 3x/semana	N/A	\$44.36	\$48.79	\$51.35	\$52.89	\$53.60
4x/week 4x/semana	N/A	\$59.12	\$65.03	\$68.44	\$70.49	\$71.44
5x/week 5x/semana	N/A	\$73.88	\$81.26	\$85.52	\$88.09	\$89.29
6x/week 6x/semana	N/A	\$88.64	\$97.50	\$102.61	\$105.69	\$107.14
1 cu yd-compactor 1 yarda cúbica compactada						
1x/week 1x/semana	N/A	\$36.14	\$39.74	\$41.82	\$43.07	\$43.61
2x/week 2x/semana	N/A	\$72.11	\$79.31	\$83.47	\$85.97	\$87.11
3x/week 3x/semana	N/A	\$108.08	\$118.88	\$125.11	\$128.86	\$130.60
4x/week 4x/semana	N/A	\$144.05	\$158.44	\$166.76	\$171.76	\$174.10
5x/week 5x/semana	N/A	\$180.02	\$198.01	\$208.40	\$214.65	\$217.59
6x/week 6x/semana	N/A	\$215.99	\$237.58	\$250.05	\$257.54	\$261.09
2 cu yd 2 yardas cúbicas						
1x/week 1x/semana	\$62.48	\$59.26	\$65.17	\$68.58	\$70.64	\$71.50
2x/week 2x/semana	\$109.24	\$118.29	\$130.11	\$136.93	\$141.04	\$142.89
3x/week 3x/semana	\$140.43	\$177.33	\$195.05	\$205.28	\$211.44	\$214.27
4x/week 4x/semana	\$171.60	\$236.36	\$259.99	\$273.63	\$281.84	\$285.66
5x/week 5x/semana	\$202.78	\$295.40	\$324.93	\$341.98	\$352.24	\$357.04
6x/week 6x/semana	\$233.96	\$354.44	\$389.87	\$410.33	\$422.63	\$428.43
2 cu yd-shared 2 yardas cúbicas compartida						
1x/week 1x/semana	\$31.29	\$29.63	\$32.58	\$34.29	\$35.32	\$35.75
2x/week 2x/semana	\$54.68	\$59.15	\$65.05	\$68.47	\$70.52	\$71.44
3x/week 3x/semana	\$70.28	\$88.66	\$97.52	\$102.64	\$105.72	\$107.14
4x/week 4x/semana	\$85.85	\$118.18	\$129.99	\$136.82	\$140.92	\$142.83
5x/week 5x/semana	\$101.45	\$147.70	\$162.46	\$170.99	\$176.12	\$178.52
6x/week 6x/semana	\$117.03	\$177.22	\$194.93	\$205.16	\$211.32	\$214.21
2 cu yd-compactor 2 yardas cúbicas compactada						
1x/week 1x/semana	\$133.74	\$72.16	\$79.36	\$83.52	\$86.03	\$87.11
2x/week 2x/semana	\$233.96	\$144.10	\$158.50	\$166.81	\$171.81	\$174.10
3x/week 3x/semana	\$300.77	\$216.04	\$237.63	\$250.10	\$257.60	\$261.09
4x/week 4x/semana	\$367.58	\$287.98	\$316.77	\$333.39	\$343.39	\$348.08
5x/week 5x/semana	\$434.38	\$359.92	\$395.90	\$416.68	\$429.18	\$435.07
6x/week 6x/semana	\$501.19	\$431.86	\$475.04	\$499.97	\$514.97	\$522.05

Table 5 Continues Next Page/Tabla 5 Continúa en la página siguiente

TABLE 5 CONTINUED/TABLA 5 CONTINUACIÓN

	Current Actual	July 1, 2024 1 de julio de 2024	July 1, 2025 1 de julio de 2025	July 1, 2026 1 de julio de 2026	July 1, 2027 1 de julio de 2027	July 1, 2028 1 de julio de 2028
3 cu yd 3 yardas cúbicas						
1x/week 1x/semana	N/A	\$88.82	\$97.69	\$102.82	\$105.90	\$107.20
2x/week 2x/semana	N/A	\$177.38	\$195.10	\$205.34	\$211.50	\$214.27
3x/week 3x/semana	N/A	\$265.93	\$292.51	\$307.86	\$317.09	\$321.35
4x/week 4x/semana	N/A	\$354.48	\$389.92	\$410.39	\$422.69	\$428.43
5x/week 5x/semana	N/A	\$443.04	\$487.33	\$512.91	\$528.29	\$535.51
6x/week 6x/semana	N/A	\$531.59	\$584.74	\$615.43	\$633.89	\$642.58
3 cu yd-shared 3 yardas cúbicas compartida						
1x/week 1x/semana	N/A	\$44.41	\$48.85	\$51.41	\$52.95	\$53.60
2x/week 2x/semana	N/A	\$88.69	\$97.55	\$102.67	\$105.75	\$107.14
3x/week 3x/semana	N/A	\$132.97	\$146.26	\$153.93	\$158.55	\$160.68
4x/week 4x/semana	N/A	\$177.24	\$194.96	\$205.19	\$211.35	\$214.21
5x/week 5x/semana	N/A	\$221.52	\$243.67	\$256.45	\$264.15	\$267.75
6x/week 6x/semana	N/A	\$265.80	\$292.37	\$307.72	\$316.95	\$321.29
3 cu yd-compactor 3 yardas cúbicas compactada						
1x/week 1x/semana	N/A	\$108.18	\$118.99	\$125.23	\$128.98	\$130.60
2x/week 2x/semana	N/A	\$216.09	\$237.69	\$250.16	\$257.66	\$261.09
3x/week 3x/semana	N/A	\$324.00	\$356.39	\$375.09	\$386.34	\$391.57
4x/week 4x/semana	N/A	\$431.91	\$475.09	\$500.03	\$515.03	\$522.05
5x/week 5x/semana	N/A	\$539.82	\$593.80	\$624.96	\$643.71	\$652.54
6x/week 6x/semana	N/A	\$647.74	\$712.50	\$749.90	\$772.39	\$783.02
4 cu yd 4 yardas cúbicas						
1x/week 1x/semana	\$108.58	\$118.29	\$130.11	\$136.93	\$141.04	\$142.89
2x/week 2x/semana	\$189.95	\$236.36	\$259.99	\$273.63	\$281.84	\$285.66
3x/week 3x/semana	\$244.80	\$354.44	\$389.87	\$410.33	\$422.63	\$428.43
4x/week 4x/semana	\$298.40	\$472.51	\$519.75	\$547.03	\$563.43	\$571.20
5x/week 5x/semana	\$352.63	\$590.58	\$649.63	\$683.72	\$704.23	\$713.97
6x/week 6x/semana	\$406.87	\$708.65	\$779.50	\$820.42	\$845.03	\$856.74
4 cu yd-shared 4 yardas cúbicas compartida						
1x/week 1x/semana	\$54.35	\$59.15	\$65.05	\$68.47	\$70.52	\$71.44
2x/week 2x/semana	\$95.03	\$118.18	\$129.99	\$136.82	\$140.92	\$142.83
3x/week 3x/semana	\$122.15	\$177.22	\$194.93	\$205.16	\$211.32	\$214.21
4x/week 4x/semana	\$149.26	\$236.25	\$259.87	\$273.51	\$281.72	\$285.60
5x/week 5x/semana	\$176.39	\$295.29	\$324.81	\$341.86	\$352.12	\$356.98
6x/week 6x/semana	\$203.48	\$354.33	\$389.75	\$410.21	\$422.52	\$428.37
4 cu yd-compactor 4 yardas cúbicas compactada						
1x/week 1x/semana	\$218.62	\$144.10	\$158.50	\$166.81	\$171.81	\$174.10
2x/week 2x/semana	\$382.51	\$287.98	\$316.77	\$333.39	\$343.39	\$348.08
3x/week 3x/semana	\$491.77	\$431.86	\$475.04	\$499.97	\$514.97	\$522.05
4x/week 4x/semana	\$601.02	\$575.75	\$633.31	\$666.55	\$686.54	\$696.03
5x/week 5x/semana	\$709.99	\$719.63	\$791.58	\$833.13	\$858.12	\$870.01
6x/week 6x/semana	\$819.53	\$863.51	\$949.85	\$999.71	\$1,029.70	\$1,043.99

TABLE 6: PROPOSED FIVE-YEAR SCHEDULE OF ORGANIC SERVICE RATES FOR MULTI-FAMILY RESIDENTIAL (MFR) OVER 4 UNITS AND COMMERCIAL SERVICE BY FREQUENCY AND CONTAINER SIZE (IN CUBIC YARDS)

TABLA 6: Calendario propuesto de cinco años para tarifas de servicio ORGÁNICO para viviendas multifamiliares (MFR) de más de 4 unidades y servicio comercial por frecuencia y tamaño de contenedor (en yardas cúbicas)

Bin service is offered up to 6x/week. Rates shown are monthly charges for 1x/week service. Service rates of more than 1x/week are determined by multiplying the desired frequency per week of collection service by the applicable rate. *El servicio de contenedores se ofrece hasta 6 veces por semana. Las tarifas indicadas son mensuales para el servicio de 1 vez por semana. Las tarifas de servicio de más de 1 vez por semana se determinan multiplicando la frecuencia deseada por semana de servicio de recolección por la tarifa aplicable.*

	Current Actual	July 1, 2024 1 de julio de 2024	July 1, 2025 1 de julio de 2025	July 1, 2026 1 de julio de 2026	July 1, 2027 1 de julio de 2027	July 1, 2028 1 de julio de 2028
64-gallon 64 galones						
3x/week 3x/semana	\$63.80	\$79.01	\$86.90	\$91.45	\$94.19	\$95.39
1 cu yd 1 yarda cúbica						
1x/week 1x/semana	N/A	\$83.11	\$91.40	\$96.20	\$99.08	\$100.34
2 cu yd 2 yardas cúbicas						
1x/week 1x/semana	N/A	\$166.09	\$182.69	\$192.27	\$198.04	\$200.56
3 cu yd 3 yardas cúbicas						
1x/week 1x/semana	N/A	\$249.08	\$273.97	\$288.35	\$297.00	\$300.77
4 cu yd 4 yardas cúbicas						
1x/week 1x/semana	N/A	\$332.06	\$365.26	\$384.43	\$395.96	\$400.99



Commercial Comercial

TABLE 7: PROPOSED FIVE-YEAR SCHEDULE OF SOLID WASTE SERVICE RATES FOR 1X/ WEEK COMMERCIAL CART SERVICE BY QUANTITY OF CARTS

Tabla 7: Calendario propuesto de cinco años para tarifas de servicio de RESIDUOS SÓLIDOS para el servicio de carros comerciales 1 vez por semana por cantidad de carros

	Current Actual	July 1, 2024 1 de julio de 2024	July 1, 2025 1 de julio de 2025	July 1, 2026 1 de julio de 2026	July 1, 2027 1 de julio de 2027	July 1, 2028 1 de julio de 2028
1 96-gallon cart 1 carro de 96 galones						
1x/week 1x/semana	\$43.53	\$36.51	\$40.15	\$42.26	\$43.52	\$44.01
2 96-gallon cart 2 carro de 96 galones						
1x/week 1x/semana	\$76.16	\$73.03	\$80.31	\$84.51	\$87.04	\$88.01
3 96-gallon cart 3 carro de 96 galones						
1x/week 1x/semana	\$97.94	\$109.54	\$120.46	\$126.77	\$130.56	\$132.02
4 96-gallon cart 4 carro de 96 galones						
1x/week 1x/semana	\$119.73	\$146.06	\$160.61	\$169.02	\$174.08	\$176.03
5 96-gallon cart 5 carro de 96 galones						
1x/week 1x/semana	\$141.51	\$182.57	\$200.77	\$211.28	\$217.60	\$220.04
6 96-gallon cart 6 carro de 96 galones						
1x/week 1x/semana	\$247.16	\$219.09	\$240.92	\$253.53	\$261.12	\$264.04



Industrial *Industrial*

Oxnard industrial service is provided via open-top roll-off containers on an on-call basis. The Environmental Resources Division does not provide compactors, however, it does provide service for them. Industrial service capacities that generate more than four cubic yards of waste per week are required by law to have recycling and organic collection service, or an alternative diversion program in place (with limited exceptions).

El servicio industrial de Oxnard se presta a través de contenedores abiertos de carga rodante a demanda. La División de Recursos Ambientales no brinda compactadores, sin embargo, sí les presta servicio. Las capacidades de servicio industrial que generan más de cuatro yardas cúbicas de residuos a la semana están obligadas por ley a disponer de un servicio de recolección de reciclables y orgánicos, o de un programa alternativo de desvío (con excepciones limitadas).

TABLE 8: PROPOSED FIVE-YEAR SCHEDULE OF SERVICE RATES FOR INDUSTRIAL COLLECTION BY MATERIAL PER PULL

Tabla 8: Calendario propuesto de cinco años para tarifas para la recolección industrial según material a extraer

	Current Actual	July 1, 2024 1 de julio de 2024	July 1, 2025 1 de julio de 2025	July 1, 2026 1 de julio de 2026	July 1, 2027 1 de julio de 2027	July 1, 2028 1 de julio de 2028
Up to 10-cu yd Roll Off Bin (max 10 tons) Hasta contenedor con rodados de 10 yardas cúbicas (máximo 10 toneladas)	\$147.73	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
Up to 13.4 cu yd Roll Off Bin (max 10 tons) Hasta contenedor con rodados de 13.4 yardas cúbicas (máximo 10 toneladas)	\$147.73	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
Up to 20 cu yd Roll Off Bin Hasta contenedor con rodados de 20 yardas cúbicas	N/A	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
Up to 20 cu yd Compactor Hasta compactador de 20 yardas cúbicas	\$192.85	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
Up to 30 cu yd Roll Off Bin Hasta contenedor con rodados de 30 yardas cúbicas	\$193.56	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
(2) 30 cu yd Roll Off Bin (2) Hasta contenedor con rodados de 30 yardas cúbicas	\$371.86	N/A	N/A	N/A	N/A	N/A
30 cu yd Compactor Compactador de 30 yardas cúbicas	\$219.04	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
40 cu yd Roll Off Bin Contenedor con rodados de 40 yardas cúbicas	\$238.84	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79
40 cu yd Compactor Compactador de 40 yardas cúbicas	\$269.98	\$269.43	\$296.38	\$311.94	\$321.30	\$325.79

Please reference Tables 9 and 11 for additional fees. Consulte los cuadros 9 y 11 para conocer las tasas adicionales.

TABLE 9: PROPOSED FIVE-YEAR SCHEDULE OF RENTAL RATES FOR INDUSTRIAL BINS

Tabla 9: Calendario propuesto de quinquenal de tarifas mensuales y diarias de alquiler de contenedores industriales

		Current Actual	July 1, 2024 1 de julio de 2024	July 1, 2025 1 de julio de 2025	July 1, 2026 1 de julio de 2026	July 1, 2027 1 de julio de 2027	July 1, 2028 1 de julio de 2028
10 cu yd Roll Off Bin Contenedor con rodados de 10 yardas cúbicas	Monthly/Mensual Daily/Diario	N/A	\$46.45 \$1.53	\$47.84 \$1.57	\$49.28 \$1.62	\$50.76 \$1.67	\$52.28 \$1.72
13.4 cu yd Roll Off Bin Contenedor con rodados de 13.4 yardas cúbicas	Monthly/Mensual Daily/Diario	N/A	\$49.99 \$1.64	\$51.49 \$1.69	\$53.03 \$1.74	\$54.62 \$1.80	\$56.26 \$1.85
20 cu yd Sealed Roll Off Bin Contenedor con rodados de 20 yardas cúbicas	Monthly/Mensual Daily/Diario	N/A	\$67.30 \$2.21	\$69.32 \$2.28	\$71.40 \$2.35	\$73.54 \$2.42	\$75.75 \$2.49
30 cu yd Roll Off Bin Contenedor con rodados de 30 yardas cúbicas	Monthly/Mensual Daily/Diario	N/A	\$58.05 \$1.91	\$59.79 \$1.97	\$61.58 \$2.02	\$63.43 \$2.09	\$65.33 \$2.15
40 cu yd Roll Off Bin Contenedor con rodados de 40 yardas cúbicas	Monthly/Mensual Daily/Diario	N/A	\$66.48 \$2.19	\$68.47 \$2.25	\$70.52 \$2.32	\$72.64 \$2.39	\$74.82 \$2.46
40 cu yd Sealed Roll Off Bin Contenedor rodante cerrado de 40 yardas cúbicas	Monthly/Mensual Daily/Diario	N/A	\$87.09 \$2.86	\$89.70 \$2.95	\$92.39 \$3.04	\$95.16 \$3.13	\$98.01 \$3.22

TABLE 10: PROPOSED FIVE-YEAR SCHEDULE OF SOLID WASTE WALKING FLOOR TRANSFER TRAILER RATES FOR INDUSTRIAL SERVICE PER PULL/TRANSFER

Tabla 10: Calendario propuesto de cinco años para tarifas de los remolques de traslado con piso móvil de RESIDUOS SÓLIDOS para el servicio industrial por extracción/transferencia

53-Foot Walking Floor Trailer Remolques de piso móvil de 53 pies	Current Actual	July 1, 2024 1 de julio de 2024	July 1, 2025 1 de julio de 2025	July 1, 2026 1 de julio de 2026	July 1, 2027 1 de julio de 2027	July 1, 2028 1 de julio de 2028
	\$371.85	\$384.86	\$398.34	\$412.28	\$426.71	\$441.64

TABLE 11: PROPOSED FIVE-YEAR SCHEDULE OF TIPPING FEES FOR INDUSTRIAL SERVICE PER TON OF WEIGHED MATERIAL AND SECURITY AND CONTAMINATION PREVENTION FEE

Tabla 11: Calendario propuesto de cinco años para tasas de vertido para de servicios industriales por tonelada de material pesado y tasa de seguridad y prevención de la contaminación

	Current Actual	July 1, 2024 1 de julio de 2024	July 1, 2025 1 de julio de 2025	July 1, 2026 1 de julio de 2026	July 1, 2027 1 de julio de 2027	July 1, 2028 1 de julio de 2028
Del Norte Tip Fee (Per Ton) <i>Tasa de vertedero de Del Norte (Por tonelada)</i>						
Solid Waste <i>Residuos Sólidos</i>	\$55.59	\$93.88	\$103.27	\$108.69	\$111.95	\$113.52
Comingled Recycling <i>Reciclado mixto</i>	N/A	\$44.26	\$48.68	\$51.24	\$52.77	\$53.51
Green Waste <i>Desechos Verdes</i>	\$62.81	\$105.53	\$116.08	\$122.18	\$125.84	\$127.61
Organics <i>Orgánico</i>	N/A	\$171.95	\$189.14	\$199.08	\$205.05	\$207.92
Walking Floor Transfer Trailer Tip Fee (Per Ton) <i>Tasa de vertedero de traslado con piso movable (Por tonelada)</i>						
Solid Waste <i>Residuos Sólidos</i>	N/A	\$34.63	\$35.67	\$36.74	\$37.84	\$38.98
Security and Contamination Prevention Fee (Monthly, Per Bin) <i>Tasa de seguridad y prevención de la contaminación (Mensual, Por contenedor)</i>						
All Containers <i>Todos los contenedores</i>	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12

Please reference Tables 9 for additional fees. Consulte los cuadros 9 para conocer las tasas adicionales.



The enclosed rate recommendations were presented to the Oxnard City Council on December 5, 2023. A video of the meeting is available on the City's YouTube page at www.youtube.com/oxnardnews. The Rate Study Report is available on the website at www.oxnard.org/refuserates. Scan this code to be taken directly to the Rate Study webpage.

El 5 de diciembre de 2023, se presentaron las recomendaciones de tarifas adjuntas al Consejo de la Ciudad de Oxnard. Está disponible un vídeo de la reunión en la página de YouTube de la ciudad en www.youtube.com/oxnardnews. El informe del estudio de tarifas está disponible en el sitio web www.oxnard.org/refuserates. Escanee este código para acceder directamente a la página web del estudio de tarifas.

HOW DO I PROTEST THE PROPOSED RATE INCREASES?

You have the right to protest the proposed rate increases.

Each written protest must (1) state the name of the identified property owner or utility customer; (2) provide the location of the identified property by street address or assessor's parcel number; and (3) include an original signature of the submitting property owner or utility customer. You may use the enclosed protest form or prepare a written document with the required information stated above indicating that you are protesting the proposed rates. Only one written protest per affected property will be counted.

Written protests may be submitted by mail or in person to the Oxnard City Clerk's Office, 300 West Third Street, 4th Floor, Oxnard, CA 93030, and submitted in person during the public hearing on Tuesday, March 19, 2024.

Written protests must be received by the City Clerk prior to the conclusion of the Public Hearing on Tuesday, March 19, 2024. The Clerk will not accept or consider any protest received after the conclusion of the Public Hearing.

At the Public Hearing, the City Council will accept and consider all written protests and hear all oral comments on the Proposed Changes. At the conclusion of the public hearing, the City Council will consider adoption of the proposed changes as follows:

- (1) If less than a majority of property owners or ratepayers file a protest, the City Council will consider increasing solid waste rates, effective July 1, 2024.
- (2) If a majority of affected property owners or ratepayers protest the increase, the City Council is prohibited by law from increasing solid waste rates.

If adopted, the proposed solid waste rates will take effect beginning July 1, 2024. The reasons for the rate adjustments, the basis upon which they were calculated, and the amount of the proposed rates are described in more detail in the Cost of Service Study Report, which is on file with the City Clerk and available on the City website at

www.oxnard.org/refuserates.

For more information, please refer to Oxnard Resolution No. 14,877 for Procedures for Establishing and Increasing Fees and Charges Under Proposition 218, available at

www.oxnard.org/refuserates.

¿CÓMO PUEDO PROTESTAR CONTRA LOS AUMENTOS DE TARIFAS PROPUESTOS?

Tiene derecho a protestar contra los aumentos propuestos de las

tasas. Cada protesta por escrito debe (1) indicar el nombre del propietario o cliente del servicio público identificado; (2) proporcionar la ubicación de la propiedad identificada por dirección o número de parcela del asesor; y (3) incluir una firma original del propietario o cliente del servicio público que presenta la protesta. Puede utilizar el formulario de protesta adjunto o preparar un documento escrito con la información requerida anteriormente indicando que está protestando contra las tarifas propuestas. Solo se contará una protesta por escrito por propiedad afectada.

Las protestas por escrito pueden ser presentadas por correo o en persona durante la audiencia pública o antes de la conclusión de la audiencia pública el martes, 19 de marzo de 2024 a: Oxnard City Clerk's Office (Oficina de la Secretaría de la Ciudad de Oxnard), 300 West Third Street, 4th Floor, Oxnard, CA 93030

Las protestas por escrito deben ser recibidas por el Secretario de la Ciudad antes de la conclusión de la audiencia pública el martes, 19 de marzo de 2024. El Secretario no aceptará ni considerará ninguna protesta recibida después de la conclusión de la Audiencia Pública.

En la audiencia pública, el Consejo de la Ciudad aceptará y considerará todas las protestas escritas y escuchará todos los comentarios orales sobre los cambios propuestos. Al término de la audiencia pública, el Consejo de la Ciudad considerará la adopción de los cambios propuestos de la siguiente manera:

- (1) Si menos de la mayoría de los propietarios o contribuyentes presentan una protesta, el Consejo de la Ciudad considerará el aumento de las tasas de basura, a partir del 1 de julio de 2024.
- (2) Si la mayoría de los propietarios o contribuyentes afectados protestan contra el aumento, el Consejo de la Ciudad tiene prohibido por ley aumentar las tasas de residuos sólidos.

Si se aprueban, las tarifas de residuos sólidos propuestas entrarán en vigor el 1 de julio de 2024. Las razones de los ajustes de las tarifas, la base sobre la que se calcularon y el importe de las tarifas propuestas se describen con más detalle en el Informe del Estudio del Costo del Servicio, que está archivado en la Secretaría de la Ciudad y disponible en el sitio web de la Ciudad en www.oxnard.org/refuserates.

Para más información, consulte la Resolución de Oxnard No. 14.877 sobre los procedimientos para establecer y aumentar las tasas y los cargos en virtud de la Proposición 218, disponible en

www.oxnard.org/refuserates.

CONTACT ¿Preguntas?

Questions and comments may be submitted via email to refuse.rates@oxnard.org or by calling the Public Works Department at (805) 385-8060. *Las preguntas y comentarios pueden enviarse por correo electrónico a refuse.rates@oxnard.org o llamando al Departamento de Obras Públicas al (805) 385-8060.*

Environmental Resources (Solid Waste) Rates Update Report

Public Works and Transportation Committee
February 27, 2024

City Council Meeting
March 4, 2024

Brian Yanez
Assistant Public Works Director

FOR PUBLIC WORKS AND TRANSPORTATION COMMITTEE:

That the Public Works & Transportation Committee recommend that the City Council receive and file the Solid Waste Rates Update Report.

FOR CITY COUNCIL:

That the City Council receive and file the Solid Waste Rates Update Report.

- At the December 5, 2023, City Council meeting (Meeting), four solid waste rate scenarios were presented for discussion and feedback
- Staff and the City's solid waste rate consultant (Raftelis) discussed the scenarios and the following topics:
 - Rate-setting process
 - Legal requirements
 - Financial planning
 - Solid waste cost of service
 - Rate design

City Council provided their feedback and recommended Scenario 3: *Rate Adjustments and Full Capital Expenditures* which:

- Fully funds the projected revenue requirements with greater near-term rate adjustments, but lower overall increases over the five-year rate adjustment period compared to Scenario 4
- Projects all funding requirements including operating, capital, and proposed capital lease and debt payments

Key assumptions for Scenario 3 include:

- I. Fiscal Year 2023/2024 Served as the baseline for the Rate Study Period as adjusted for actual operating results and known cost increases;
 1. The operating expense growth is estimated at 4.2% per year;
- II. Assumes some additional collection routes to maintain regulatory compliance with AB1826, AB827, SB1383, and regular service demands;
- III. Assumes Infrastructure Use Fee (IUF) repayments from the City to ER ends in Fiscal Year 2024;
- IV. Assumes resumption of IUF payments in Fiscal Year 2025 to the City;

Key assumptions for Scenario 3 (Continued):

- V. \$40.7M reinvestment into the Material Recycling Facility (MRF) including new equipment and roof in Fiscal Year 2026 to Fiscal Year 2028
- VI. Replacement of vehicles at end of life in Fiscal Year 2024/2025
- VII. Compliance with CARB Zero Emissions Vehicle Requirements
 - 1. Primarily relies on use of capital leases and debt to fully fund capital expenditures
- VIII. Represents necessary rate adjustments to fund a fiscally sustainable operation and maintain regulatory compliance, and;

Key assumptions for Scenario 3 (Continued):

2. Proceed with creating and sending the required Proposition 218 notices to all solid waste customers and property owners
3. Target a rate-setting public hearing and the introduction of a new ordinance containing the proposed solid waste rates at the City Council meeting on March 19, 2024
4. Plan on adopting the Ordinance at the City Council meeting on April 16, 2024

Final Cost of Service

The final Cost of Service study is complete and available online at:

www.oxnard.org/refuserates



CITY OF OXNARD

Solid Waste Rate Study

January 24, 2024



The table below represents a comparison of the preliminary estimated residential rates (three 96-gallon cart service) presented to Council on December 5, 2023, and the final rates included in the Prop 218 notice:

	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29
Presented to Council 12/5/23					
Monthly Rate - 3 Cart Service with 96-gallon refuse cart	\$46.17	\$49.86	\$52.60	\$55.23	\$56.89
Prop 218 Notice					
Monthly Rate - 3 Cart Service with 96-gallon refuse cart	\$47.41	\$52.11	\$54.83	\$56.46	\$56.89
Difference					
Change in Proposed Monthly Bill	\$1.24	\$2.25	\$2.23	\$1.23	(\$0.00)

The Cost of Service study provides three primary objectives:

1. Develop a financial plan for the ER Fund to ensure financial sufficiency, meet operations and maintenance costs, provide funding for capital replacement and renewal (R&R) needs and improve the financial health of the enterprise;
2. Review the current rate structure for the ER Fund and propose recommended changes based on the cost of service; and
3. Perform a cost allocation and prepare a recommended five-year schedule of rates and fees for the ER Fund.

Schedule

- City's Resolution Number 14,877 outlines the procedures for establishing and increasing fees and charges under Proposition 218
- Proposition 218 notices were mailed to the required recipients, pursuant to the timeline required by the State
- Upcoming rate-setting Public Hearing and introduction of the proposed solid waste rate ordinance is scheduled for March 19, 2024

Outreach

In addition to the December 5, 2023, City Council meeting, three community meetings were held on the following dates:

- November 15, 2023, South Oxnard Library
- December 13, 2023, City Council Chambers
- January 30, 2024, City Council Chambers

Upcoming

- February 29, 2024, in-person town-hall style meeting at the South Oxnard Library
- March 6, 2024, Inter-Neighborhood Council Organization (INCO) meeting at the City Council Chambers

There is no financial impact from receiving this Solid Waste Rates Update Report.



QUESTIONS



PUBLIC WORKS AND TRANSPORTATION COMMITTEE AGENDA REPORT

REPORTS AGENDA ITEM NO. D.2

DATE: February 27, 2024

TO: Public Works and Transportation Committee

FROM: Michael Wolfe, Public Works Director, (805) 385-8055, michael.wolfe@oxnard.org

SUBJECT: Purchase Order to McLaughlin Waste Equipment, Inc. for Metal Refuse Containers for the Environmental Resources Division. (10 minutes)

RECOMMENDATION

That the Public Works and Transportation Committee recommend that the City Council authorize the Mayor to execute a Purchase Order with McLaughlin Waste Equipment, Inc. for an amount not to exceed \$2,500,000 for a three-year term ending June 30, 2027, for metal refuse containers.

Please click the following link to view the required Measure M pre-recorded presentation video: <https://youtu.be/81TPjT8UEVs>

BACKGROUND

The City of Oxnard Environmental Resources Division (ER) provides commercial refuse and recycling services to businesses and multi-family units throughout the City of Oxnard. The State of California Assembly Bill 341 (AB341), Assembly Bill 1826 (AB1826), and Senate Bill 1383 (SB1383) mandate that businesses and multi-family (units of five 5 or more) that generate more than four cubic yards of refuse per week must participate in recycling and organics services.

To provide weekly uninterrupted refuse and recycling collection to approximately 16,500 commercial and multi-family dwelling units serviced with approximately 10,500 metal containers, a sufficient inventory of containers must be maintained for container exchanges requested by the customer due for repair or replacement. Additionally, metal containers are needed to complete residential customer orders for special collections of bulky items, construction and demolition projects, and commercial and multi-family developments.

Each year the ER provides an annual operating budget for container repair parts and replacement. Containers that cannot be repaired are replaced and sold for scrap value. Planned replacement varies from year to year depending on the inventory of container types and sizes, customer usage and demand, commercial development, and economic growth.

DISCUSSION

The purchase of new metal refuse containers will allow for the replacement of aged refuse containers beyond repair, and maintain efficient customer service. ER plans to purchase various containers as follows:

CONTAINER TYPE	QTY
1-cubic yard	80
2-cubic yard	30
3-cubic yard	40
4-cubic yard	30
10-cubic yard	5
10-cubic yard w/radius bottom	5
13.4-cubic yard	5
20-cubic yard	5
30-cubic yard	5
40-cubic yard	5

On November 17, 2023, the City’s Purchasing Division issued a Request for Bid (RFB) ER 24-37 to solicit bids for metal refuse containers. The bid document was posted on the City’s website and PublicPurchase.com, a website where the City’s solicitations are publicly posted. A total of 19 vendors received the bid notification via the www.publicpurchase.com website.

Among the bids received, McLaughlin Waste Equipment (McLaughlin) provided the only qualified bid response before the deadline of December 14, 2023. City staff has confirmed that McLaughlin meets all required City contractual provisions, including possession of a City business tax certificate, insurance certificates and corporate filing with the California Secretary of State. Based upon the available information and research performed to date, staff believes that McLaughlin is capable of satisfactorily providing these goods. Thus, staff recommends that the City Council award this Purchase Order to McLaughlin.

McLaughlin will supply containers within 30 days after receipt of the order. The pricing offered by McLaughlin includes the cost of shipping.

STRATEGIC PRIORITIES

This agenda item supports the Infrastructure and Natural Resources strategy. The purpose of the Infrastructure and Natural Resources strategy is to preserve and improve our roads, utilities, parks, trees, water supply and natural resources through effective planning, prioritization, and an equitable and efficient use of available funding.

FINANCIAL IMPACT

The total cost of the purchase order with McLaughlin Waste Equipment will not exceed \$2,500,000 for three years. The estimated spending plan for FY 2024-25 is \$520,000 and will be requested in the Environmental Resources Enterprise Fund (631) Proposed Budget during the budget process. The funding for subsequent fiscal years will be requested during the annual budget process.

Estimated Spending Plan					
Program – Fund	Account Number	FY 2024-25	FY 2025-26	FY 2026-27	TOTAL
Environmental Resources Operating Fund – Commercial Collection	6313633- 52400	\$235,000	\$255,000	\$285,000	\$766,298
Environmental Resources Operating Fund – Industrial Collection	6313634- 56040	\$285,000	\$315,000	\$345,000	\$939,825
SUBTOTAL		\$520,000	\$570,000	\$630,000	\$1,720,000
As-needed Inventory Control (Damaged, Fire, Useful life)	Various	\$260,000	\$260,000	\$260,000	\$780,000
TOTAL		\$780,000	\$830,000	\$890,000	\$2,500,000

Prepared by: Brian Yanez, Assistant Public Works Director, Eric Zetz, Division Manager

ATTACHMENTS

1. Mclaughlin Rate Sheet
2. Presentation

McLaughlin Waste Equipment, Inc.
RATE SHEET

Metal Refuse 1.0 1.5-yard, 2-yard, 3-yard and 4-yard containers

Item No. 1

1.0 Cubic Yard Front Loader Flat Top w/12 Gauge Bottom Single Wall with Dura Flex Plastic Lid. Refuse Gray Color, Recycle Blue Color, Green Waste Green Color or Organic Waste Brown Color or any other color as requested by the City.			
Front Height	Back Height	Width	Length
28"	28"	24"	72"
Quantity	1 – 399 (1st Tier)	400 – 699 (2nd Tier)	700 – 1,000 (3rd Tier)
Unit Cost without Polyurea Coating	\$ 761	\$ 761	\$ 761
Item No. 1a			
Same specification as Item No. 1 but includes polyurea coating on inside walls and bottom of container for organic and liquid waste containment			
Unit Cost with Polyurea Coating	\$ 1,111	\$ 1,111	\$ 1,111
Other Costs such as Delivery and Handling Fee (List): All included above			

Item No. 2

1.5 Cubic Yard Front Loader Pitch Top w/12 Gauge Bottom Single Wall with Dura Flex Plastic Lid. Refuse Gray Color, Recycle Blue Color, Green Waste Green Color or Organic Waste Brown Color or any other color as requested by the City.			
Front Height	Back Height	Width	Length
29.5"	34.5"	29.5"	72"
Quantity	1 – 399 (1st Tier)	400 – 699 (2nd Tier)	700 – 1,000 (3rd Tier)
Unit Cost without Polyurea Coating	\$ 781	\$ 781	\$ 781
Item No. 2a			
Same specification as Item No. 2 but includes polyurea coating on inside walls and bottom of container for organic and liquid waste containment			
Unit Cost with Polyurea Coating	\$ 1,149	\$ 1,149	\$ 1,149
Other Costs such as Delivery and Handling Fee (List): All included above			

McLaughlin Waste Equipment, Inc.
RATE SHEET

Item No. 3

2 Cubic Yard Front Loader Pitch Top w/12 Gauge Bottom Single Wall with Dura Flex Plastic Lid. Refuse Gray Color, Recycle Blue Color, Green Waste Green Color or Organic Waste Brown Color or any other color as requested by the City.

Front Height	Back Height	Width	Length
42"	54"	34.5"	81"
Quantity	1 – 399 (1 st Tier)	400 – 699 (2 nd Tier)	700 – 1,000 (3 rd Tier)
Unit Cost without Polyurea Coating	\$ 864	\$ 864	\$ 864

Item No. 3a

Same specifications as Item No. 3 but includes polyurea coating on inside walls and bottom of container for organic and liquid waste containment

Unit Cost with Polyurea Coating	\$ 1,269	\$ 1,269	\$ 1,269
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Other Costs such as Delivery and Handling Fee (List):
All included above

Item No. 4

3 Cubic Yard Front Loader Pitch Top w/12 Gauge Bottom Single Wall with Dura Flex Plastic Lid. Refuse Gray Color, Recycle Blue Color, Green Waste Green Color or Organic Waste Brown Color or any other color as requested by the City.

Front Height	Back Height	Width	Length
41.5"	50.5"	41.5"	72"
Quantity	1 – 399 (1 st Tier)	400 – 699 (2 nd Tier)	700 – 1,000 (3 rd Tier)
Unit Cost without Polyurea Coating	\$ 972	\$ 972	\$ 972

Item No. 4a

Same specifications as Item No. 4 but includes polyurea coating on inside walls of container for organic and liquid waste containment

Unit Cost with Polyurea Coating	\$ 1,399	\$ 1,399	\$ 1,399
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Other Costs such as Delivery and Handling Fee (List):
All included above

McLaughlin Waste Equipment, Inc.
RATE SHEET

Item No. 5

4 Cubic Yard Front Loader Pitch Top w/12 Gauge Bottom Single Wall with Dura Flex Plastic Lid. Refuse Gray Color, Recycle Blue Color, Green Waste Green Color or Organic Waste Brown Color or any other color as requested by the City.			
Front Height	Back Height	Width	Length
54"	66"	50.5"	81"
Quantity	1 – 399 (1st Tier)	400 – 699 (2nd Tier)	700 – 1,000 (3rd Tier)
Unit Cost without Polyurea Coating	\$ 1,112	\$ 1,112	\$ 1,112
Item No. 5a			
Same specifications as Item No. 5 but includes polyurea coating on inside walls of container for organic and liquid waste containment			
Unit Cost with Polyurea Coating	\$ 1,620	\$ 1,620	\$ 1,620
Other Costs such as Delivery and Handling Fee (List): All included above			

CITY OF OXNARD (In 3 ½" Letters)

ENVIRONMENTAL RESOURCES DIVISION (In 3 ½" Letters)

Ph. 385-8060 (In 1" Numerals)

- For Blue Color Recycle Containers the word "RECYCLE" shall be stenciled on the front side of the container above the pockets. Use minimum 3 ½" letters, in black paint.
- For Green Color Green Waste Containers the words "GREEN WASTE" shall be stenciled on the front side of the container above the pockets. Use minimum 3 ½" letters, in black paint.
- For Brown Color Organic Waste Containers the words "ORGANIC WASTE" shall be stenciled on the front side of the container above the pockets. Use minimum 3 ½" letters, in black paint.
- Label each container with a waste stream specific sticker (refuse, recycle, green waste, organic waste) that uses text and/or images to explain which materials are allowed and prohibited in the container.
- ID Weld – Container sequence numbers will be issued within ten days from the date of order. The numbers are to be three inches high, raised weld bead on the right hand pocket facing the container.

McLaughlin Waste Equipment, Inc.
RATE SHEET

- 16" in-seam weld. ID weld should include a dash mark after the container ID number that designates the container size of 2.

Container sequence numbers will be issued within ten days from date of order. The numbers are to be three inches high, raised weld bead on the right hand pocket facing the container.

**Metal Refuse 10 -Yard, 10-Yard Bottom Radius, 13.4-Yard, 20-Yard
Sealed/Enclosed, 30-Yard, 40-Yard, and 40-Yard Sealed/Enclosed Containers**

Item No. 6

10 Cubic Yard Roll-off Container. Refuse Gray Color, Recycle Blue Color, Green Waste Green Color or Organic Waste Brown Color or any other color as requested by the City.

Type	Height	Length	Width
Open Top Drop Body	24" overall w/wheels 39"	18' 18' 10" OD 17' 8" ID	96" OD 90" ID
Quantity	1 – 14 (1 st Tier)	15 – 29 (2 nd Tier)	30 – 50 (3 rd Tier)
Unit Cost without Polyurea Coating	\$ 6,029	\$ 6,029	\$ 6,029
Item No. 6a			
Same specification as Item No. 6 but includes polyurea coating on inside walls and bottom of container for organic and liquid waste containment			
Unit Cost with Polyurea Coating	\$ 8,179	\$ 8,179	\$ 8,179
Item No. 6b			

McLaughlin Waste Equipment, Inc.
RATE SHEET

10 Cubic Yard Rectangular or Radius Bottom Roll-off Container			
Type	Height	Length	Width
Open Top Drop Body	24" overall w/wheels 39"	18' 18' 10" OD 17' 8" ID	96" OD 90" ID
Unit Cost without Polyurea Coating	\$ 6,029	\$ 6,029	\$ 6,029
Other Costs such as Delivery and Handling Fee (List):			
All included above			

Item No. 7

13.4 Cubic Yard Roll-off Container. Refuse Gray Color, Recycle Blue Color, Green Waste Green Color or Organic Waste Brown Color or any other color as requested by the City.			
Type	Height	Length	Width
Open Top Drop Body	36" overall w/wheels 75"	16' 16' 10" OD 15' 8" ID	96" OD 90" ID
Quantity	1 – 14 (1st Tier)	15 – 29 (2nd Tier)	30 – 50 (3rd Tier)
Unit Cost without Polyurea Coating	\$ 6,651	\$ 6,651	\$ 6,651
Item No. 7a			
Same specification as Item No. 7 but includes polyurea coating on inside walls and bottom of container for organic and liquid waste containment			
Unit Cost with Polyurea Coating	\$ 8,802	\$ 8,802	\$ 8,802
Other Costs such as Delivery and Handling Fee (List):			
All included above			

McLaughlin Waste Equipment, Inc.
RATE SHEET

Item No. 8

20 Cubic Yard Sealed Roll-off Container. Refuse Gray Color, Recycle Blue Color, Green Waste Green Color or Organic Waste Brown Color as requested by the City.

Type	Height	Length	Width
Low Profile Rolling Roof Round Bottom Drop Body	48" overall w/wheels 56"	16'	4'
Quantity	1 – 14 (1 st Tier)	15 – 29 (2 nd Tier)	30 – 60 (3 rd Tier)
Unit Cost without Polyurea Coating	\$ 9,320	\$ 9,320	\$ 9,320

Item No. 8a

Same specification as Item No. 8 but includes polyurea coating on inside walls and bottom of container for organic and liquid waste containment

Unit Cost with Polyurea Coating	\$ 11,850	\$ 11,850	\$ 11,850
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Other Costs such as Delivery and Handling Fee (List):
All included above

Item No. 9

30 Cubic Yard Roll-off Container. Refuse Gray Color, Recycle Blue Color, Green Waste Green Color or Organic Waste Brown or any other color as requested by the City.

Type	Height	Length	Width
Open Top Drop Body	72" overall w/wheels 87"	18' 18' 10" OD 17' 8" ID	96" OD 90" ID

Quantity	1 – 9 (1 st Tier)	10 – 19 (2 nd Tier)	20 – 30 (3 rd Tier)
Unit Cost without Polyurea Coating	\$ 7,241	\$ 7,241	\$ 7,241

Item No. 9a

Same specification as Item No. 9 but includes polyurea coating on inside walls and bottom of container for organic and liquid waste containment

Unit Cost with Polyurea Coating	\$ 10,221	\$ 10,221	\$ 10,221
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Other Costs such as Delivery and Handling Fee (List):
All included above

McLaughlin Waste Equipment, Inc.
RATE SHEET

Item No. 10

40 Cubic Yard Roll-off Container. Refuse Gray Color, Recycle Blue Color, Green Waste Green Color or Organic Waste Brown Color or any other color as requested by the City.

Type	Height	Length	Width
Open Top Drop Body	78" overall w/wheels 93"	22' 22' 10" OD 21' 8" ID	96" OD 90" ID
Quantity	1 – 19 (1 st Tier)	20 – 39 (2 nd Tier)	40 – 75 (3 rd Tier)
Unit Cost without Polyurea Coating	\$ 8,416	\$ 8,416	\$ 8,416

Item No. 10a

Same specification as Item No. 10 but includes polyurea coating on inside walls and bottom of container for organic and liquid waste containment.

Unit Cost with Polyurea Coating	\$ 11,706	\$ 11,706	\$ 11,706
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Item No. 10b

40 Cubic Yard Sealed/Enclosed Roll-off Container - Same specification as Item No. 10a but includes polyurea coating on inside walls and bottom of container for organic and liquid waste containment

Type	Height	Length	Width
Low Profile Rolling Roof Standard Drop Body	90" including door, 78" without door, over all w/wheels 100"	22'	6.5'
Unit Cost without Polyurea Coating	\$ 12,045	\$ 12,045	\$ 12,045

Item No. 10c

Same specification as Item 10b but includes polyurea coating on inside walls and bottom for organic and liquid waste containment

Unit Cost with Polyurea Coating	\$ 15,335	\$ 15,335	\$ 15,335
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Other Costs such as Delivery and Handling Fee (List):
All included above

Unit cost for 2nd Tier shall apply when the City has completed its purchase of the quantity in the 1st Tier. Unit cost for the 3rd Tier shall apply when the City has completed its purchase of the quantity in the 2nd Tier.

Purchase Order to McLaughlin Waste Equipment, Inc. for Purchase of Metal Refuse Containers

Public Works and Transportation Committee
February 27, 2024

City Council
March 19, 2024

Eric Zetz
Environmental Resources Division Manager

RECOMMENDATION

FOR PUBLIC WORKS AND TRANSPORTATION COMMITTEE:

That the Public Works and Transportation Committee recommend that the City Council authorize the Mayor to execute a Purchase Order with McLaughlin Waste Equipment, Inc. for an amount not to exceed \$2,500,000 for a three-year term ending June 30, 2027, for metal refuse containers.

FOR CITY CITY COUNCIL:

That the City Council authorize the Mayor to execute a Purchase Order with McLaughlin Waste Equipment, Inc. for an amount not to exceed \$2,500,000 for a three-year term ending June 30, 2027, for metal refuse containers.

BACKGROUND

- Environmental Resources Division (ER) provides weekly uninterrupted refuse and recycling collection to approximately 16,500 commercial and multi-family dwelling units with approximately 10,500 metal containers
- Sufficient inventory must be maintained for container exchanges requested by customers due for repair or replacement
- Additionally, customers request metal refuse containers for special collections of bulky waste, construction and demolition projects, commercial and multifamily developments

- State mandate AB 341 requires commercial recycling of businesses and multi-family (units of 5 or more) generating more than 4-cubic yards of refuse per week
- State mandate AB 1826 requires commercial organics recycling of businesses and multi-family (units of 5 or more) generating more than 4-cubic yards of refuse per week

BACKGROUND - TYPES AND SIZES OF METAL REFUSE CONTAINERS



13.4 Cubic Yard



30 Cubic Yard



40 Cubic Yard



DISCUSSION

- Request for Bid (RFB) issued on November 17, 2023
- Posted on City website and www.publicpurchase.com
- 19 vendors received bid notification
- One firm responded with a qualified bid proposal:
 - McLaughlin Waste Equipment, LLC. (McLaughlin)

Purchase Plan

Container Type	Number of Units
1 Cubic Yard Container	80
2 Cubic Yard Container	30
3 Cubic Yard Container	40
4 Cubic Yard Container	30
10 Cubic Yard Container	5
10 Cubic Yard Container Radius Bottom	5
13.4 Cubic Yard Container	5
20 Cubic Yard Container	5
30 Cubic Yard Container	5
40 Cubic Yard Container	5

FINANCIAL IMPACT

- Total cost of the purchase order with McLaughlin Waste Equipment will not exceed \$2,500,000 for a term of three years
- Spending plan for FY 2024-25 is \$520,000 and funds will be requested in the Environmental Resources Fund (631) FY 204-25 Proposed Budget during the budget process
- Future funding for subsequent fiscal years will be requested during the annual budget process.

QUESTIONS?



PUBLIC WORKS AND TRANSPORTATION COMMITTEE AGENDA REPORT

REPORTS AGENDA ITEM NO. D.3

DATE: February 27, 2024

TO: Public Works and Transportation Committee

FROM: Michael Wolfe, Public Works Director, (805) 385-8055, michael.wolfe@oxnard.org

SUBJECT: General Fund Reimbursement of Service Charges to Special Districts. (10 minutes)

RECOMMENDATION

That the Public Works and Transportation Committee recommend that the City Council approve and authorize the City Manager to approve a transfer in the amount of \$168,247.67 for reimbursement of sidewalk service charges, including interest, to 21 Landscape Maintenance Districts (Fund 120) from the General Fund (101), with the corresponding budget appropriation adjustments.

Please click the following link to view the required Measure M pre-recorded presentation video: <https://youtu.be/pLBCmB8R2aI>

BACKGROUND

The Special Districts Division (“Division”) of the Public Works Department is responsible for the maintenance, operation, and administration of the City’s 50 Special Districts, including bonded and non-bonded Community Facilities Districts (“CFDs”), Landscape Maintenance Districts (“LMDs”), Waterways Maintenance Assessment Districts (“WADs”), and a Maintenance Assessment District (“MAD-4”). Each of these Special Districts has specific individual authorized services and improvements, including, but not limited to: park landscapes, open spaces, parkways, medians, other public improvements, and recreation and park amenities such as picnic shelters, restrooms, arbors, and fountains. Properties within each District are assessed an annual parcel charge for the purposes of maintaining the improvements and other authorized services within their District.

At the end of 2017, the Streets Division implemented a concrete grinding program to preserve and improve City infrastructure. On August 15, 2019, the City issued a Request for Proposal for a three-year on-call sidewalk, curb, gutter, and concrete grinding service. The City contracted with BPR, Inc. (“BPR”) for these services. The contract required BPR to provide a job report that identifies the street names and the locations where the work has been performed. City staff was responsible for inspecting the contractor's work and then processing the invoices for the completed work. There are several districts that contain both sidewalks that are identified as authorized improvements and sidewalks that are not identified as authorized improvements within the borders of the district, pursuant to the City Council-approved Consolidated Engineer’s Report. For example, LMD-28 is only responsible for the sidewalk maintenance along Bahia Dr between Gonzales Rd and Grande St, Entrada Dr between Gonzales Rd and Caliente Wy, and the southside of Caliente Wy between Bahia Dr and Corto. All other sidewalks within the boundaries of LMD-28, as identified in the Consolidated Engineer’s Report, are maintained by the Streets Division, using non-assessment funding.

In September 2023, a resident brought to the Division's attention that there may have been charges for sidewalk displacement grinding services in LMD-28 that were charged to the LMD instead of charged to non-assessment funding. After reviewing the completed sidewalk maintenance records for LMD-28, the inaccurate charges were confirmed by Special District staff. Thereafter, staff began reviewing the sidewalk maintenance records for all of the other districts. This resulted in a confirmation of inaccurate maintenance charges to twenty additional LMDs for sidewalk maintenance that should have been charged to non-assessment funds.

It should be noted that out of an abundance of caution, staff from the City Manager's office, as an independent reviewer from the Special Districts staff, has been asked to do a review of all of the authorized services and improvements for any similar inaccuracies that may have occurred in each district during the past six fiscal years. A separate staff report of this review will be provided to the City Council with recommended adjustments, including earned interest calculated by the Finance Department.

DISCUSSION

Special Districts staff has completed the review of each LMDs authorized sidewalk services and improvements. The following Landscape Maintenance Districts have authorized sidewalk improvements:

LMD-27 (Rose Island)	LMD-42 (Cantabria / Coronado)
LMD-28 (Harborside)	LMD-43 (Greenbelt)
LMD-30 (Haas Automation)	LMD-46 (Daily Ranch)
LMD-31 (Rancho De La Rosa)	LMD-47 (Sycamore Place)
LMD-32 (Oak Park)	LMD-49 (Cameron Ranch)
LMD-33 (El Paseo)	LMD-50 (PV Senior Housing)
LMD-34 (Sunrise Point / Sunset Cove)	LMD-51 (Pfeiler)
LMD-36 (Villa Santa Cruz / Villa Carmel)	LMD-52 (Wingfield)
LMD-37 (Pacific Breeze)	LMD-53 (Huff Court)
LMD-38 (Aldea Del Mar)	LMD-54 (Meadow Crest)
LMD-39 (El Sueno Promesa)	LMD-55 (Wingfield West)
LMD-39 (DR Horton)	LMD-58 (Westwind)
LMD-40 (Cantada)	LMD-60 (Artisan)
LMD-41 (Pacific Cove)	

Staff reviewed the invoices and job reports for sidewalk work that was performed from FY 2017-18 through FY 2021-22. There were no contractor-provided sidewalk services before 2017 or after 2022 for the Special Districts Division. Staff then cross-referenced the LMDs' authorized service locations against the locations where these services were provided. A total of 17 invoices that identified 7,850 locations were reviewed. A large majority of these locations were outside of the LMDs authorized service locations, but were still within the LMD boundaries. In LMDs 30, 31, 41, 49, 50, and 55, there were no findings of unauthorized service

charges that would necessitate reimbursement.

The Special Districts staff members who processed a majority of the invoices for the sidewalk services from FY 2019-20 through FY 2021-22, are no longer employed with the City. Therefore, the current staff are unable to verify the processes and quality control that were used during the time frame of the charges. Therefore, out of an abundance of caution, an additional review of past services is underway to identify any inaccurate service charges that are not consistent with the consolidated Engineer's Report. Upon completion of the audit for all of these services that were provided for each district, the Special Districts Division will submit a separate staff report to the City Council that includes all findings and any recommended corrective actions.

The recommended corrective action for the sidewalk maintenance charges for the LMDs is a reimbursement, with earned interest, for 21 LMDs in the total amount of \$168,247.67 for sidewalk service charges that were performed outside of the Districts' responsibility.

STRATEGIC PRIORITIES

This agenda item is a routine operational item or does not relate to the five strategic priorities adopted by City Council on March 16, 2021.

FINANCIAL IMPACT

The total cost of this reimbursement is \$168,247.67, which includes the reimbursement of the service charges, plus earned interest. The reimbursement will come from anticipated General Fund salary savings in the Public Works Department, to be transferred into each assessment District's fund. Details of the reimbursement and interest are included in Attachment 3 and detailed below.

The interest reimbursement adjustment was calculated taking into consideration the date that the payment was posted to the general ledger and to adjust the average cash balance for each district. Using the updated average cash balance, the interest allocation was recalculated for each district. The difference between the revised interest allocation and the original interest allocation is the proposed interest reimbursement.

Fund	District	Service Charges Reimbursement	Interest Reimbursement	Total Reimbursement
22703801	LMD 27	\$ 2,499.00	\$ 65.55	\$ 2,564.55
22803801	LMD 28	\$ 12,985.00	\$ 411.84	\$ 13,396.84
23203801	LMD 32	\$ 3,846.50	\$ 128.32	\$ 3,974.82
23303801	LMD 33	\$ 4,679.50	\$ 153.16	\$ 4,832.66
23403801	LMD 34	\$ 10,020.50	\$ 377.89	\$ 10,398.39
23603801	LMD 36	\$ 19,600.00	\$ 624.53	\$ 20,224.53
23703801	LMD 37	\$ 2,499.00	\$ 65.58	\$ 2,564.58
23803801	LMD 38	\$ 20,531.00	\$ 651.54	\$ 21,182.54
23903801	LMD 39 - ESP	\$ 3,315.71	\$ 125.03	\$ 3,440.74
23913801	LMD 39 - DR	\$ 1,143.29	\$ 43.12	\$ 1,186.41
24003801	LMD 40	\$ 10,780.00	\$ 366.63	\$ 11,146.63
24203801	LMD 42	\$ 17,983.00	\$ 631.26	\$ 18,614.26
24303801	LMD 43	\$ 12,250.00	\$ 457.39	\$ 12,707.39
24603801	LMD 46	\$ 6,002.50	\$ 11.35	\$ 6,013.85
24703801	LMD 47	\$ 2,205.00	\$ 16.24	\$ 2,221.24
25103801	LMD 51	\$ 14,945.00	\$ 346.95	\$ 15,291.95
25203801	LMD 52	\$ 11,441.50	\$ 214.06	\$ 11,655.56
25303801	LMD 53	\$ 980.00	\$ 22.96	\$ 1,002.96
25403801	LMD 54	\$ 1,494.50	\$ 33.91	\$ 1,528.41
25803801	LMD 58	\$ 2,499.00	\$ 28.33	\$ 2,527.33
26003801	LMD 60	\$ 1,715.00	\$ 57.03	\$ 1,772.03
TOTAL		\$ 163,415.00	\$ 4,832.67	\$ 168,247.67

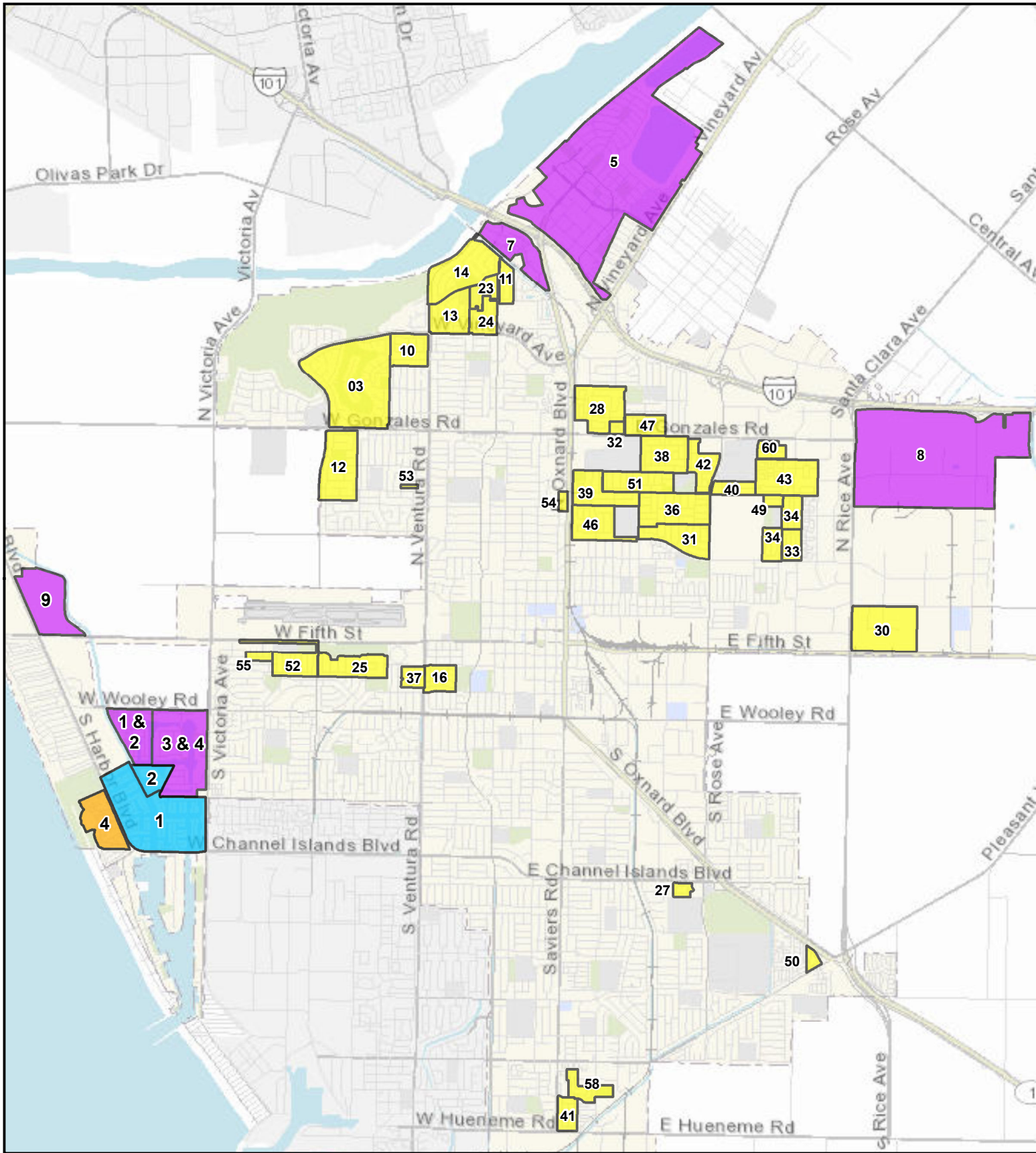
Each District will receive the reimbursement in their individual reserve accounts and these reimbursements will also be identified in the Consolidated Engineer's Report as part of the FY 2024-25 budget process.

Prepared by: Steve Howlett, Assistant Public Works Director, Eric Storrie, Special Districts Manager, Javier Chagoyen-Lazaro, Chief Financial Officer

ATTACHMENTS

1. City of Oxnard Special Districts Map
2. City of Oxnard Special Districts List
3. Reimbursement Breakdown Per Special District
4. Presentation

CITY OF OXNARD SPECIAL DISTRICTS



- | | |
|---|--|
| Maintenance Assessment District (District No.) | Community Facilities District (District No.) |
| Waterway Assessment District (Zone No.) | Landscape Maintenance District (District No.) |

CITY OF OXNARD – SPECIAL DISTRICTS

LANDSCAPE MAINTENANCE DISTRICT * COMMUNITY FACILITIES DISTRICTS
WATERWAYS ASSESSMENT DISTRICTS * MAINTENANCE ASSESSMENT DISTRICTS

COMMUNITY FACILITIES DISTRICTS	
1 & 2 – Westport at Mandalay Bay	7 – Wagon Wheel
3 & 4 – Seabridge at Mandalay Bay	8 – Sakioka Farms
5 – Riverpark	9 – Northshore at Mandalay Bay

LANDSCAPE MAINTENANCE DISTRICTS	
3 – Riverridge	37 – Pacific Cove
10 – Country Club	38 – Aldea Del Mar
11 – St Tropez	39 – El Sueno Promesa
12 – Standard Pacific	40 – Cantada
13 – Le Village	41 – Pacific Cove
14 – California Cove	42 – Cantabria/Coronado
16 – California Lighthouse	43 – Greenbelt
23 – Greystone	46 – Daily Ranch
24 – Vineyards	47 – Sycamore Place
25 – The Pointe	49 – Cameron Ranch
27 – Rose Island	50 – PV Senior Housing
28 – Harborside	51 – Pfeiler
30 – Haas Automation	52 – Wingfield
31 – Rancho De La Rosa	53 – Huff Court
32 – Oak Park	54 – Meadowcrest
33 – El Paseo	55 – Wingfield West
34 – Sunrise Pt/Sunset Cove	58 – Westwind
36 – Villa Santa Cruz	60 – Artisan

MAINTENANCE ASSESSMENT DISTRICT
4 – Mandalay Beach/Colony

WATERWAYS ASSESSEMENT DISTRICTS	
Zone 1 – Mandalay Bay Zone	2 – Harbour Island

General Fund Reimbursement to LMDs for Sidewalk Charges, Plus Interest				
Fund	District	Service Charges Reimbursement	Interest Reimbursement	Total Reimbursement
22703801	LMD 27	\$ 2,499.00	\$ 65.55	\$ 2,564.55
22803801	LMD 28	\$ 12,985.00	\$ 411.84	\$ 13,396.84
23203801	LMD 32	\$ 3,846.50	\$ 128.32	\$ 3,974.82
23303801	LMD 33	\$ 4,679.50	\$ 153.16	\$ 4,832.66
23403801	LMD 34	\$ 10,020.50	\$ 377.89	\$ 10,398.39
23603801	LMD 36	\$ 19,600.00	\$ 624.53	\$ 20,224.53
23703801	LMD 37	\$ 2,499.00	\$ 65.58	\$ 2,564.58
23803801	LMD 38	\$ 20,531.00	\$ 651.54	\$ 21,182.54
23903801	LMD 39 - ESP	\$ 3,315.71	\$ 125.03	\$ 3,440.74
23913801	LMD 39 - DR	\$ 1,143.29	\$ 43.12	\$ 1,186.41
24003801	LMD 40	\$ 10,780.00	\$ 366.63	\$ 11,146.63
24203801	LMD 42	\$ 17,983.00	\$ 631.26	\$ 18,614.26
24303801	LMD 43	\$ 12,250.00	\$ 457.39	\$ 12,707.39
24603801	LMD 46	\$ 6,002.50	\$ 11.35	\$ 6,013.85
24703801	LMD 47	\$ 2,205.00	\$ 16.24	\$ 2,221.24
25103801	LMD 51	\$ 14,945.00	\$ 346.95	\$ 15,291.95
25203801	LMD 52	\$ 11,441.50	\$ 214.06	\$ 11,655.56
25303801	LMD 53	\$ 980.00	\$ 22.96	\$ 1,002.96
25403801	LMD 54	\$ 1,494.50	\$ 33.91	\$ 1,528.41
25803801	LMD 58	\$ 2,499.00	\$ 28.33	\$ 2,527.33
26003801	LMD 60	\$ 1,715.00	\$ 57.03	\$ 1,772.03
TOTAL		\$ 163,415.00	\$ 4,832.67	\$ 168,247.67

General Fund Reimbursement of Service Charges to Special Districts

Public Works & Transportation Committee, February 27, 2024

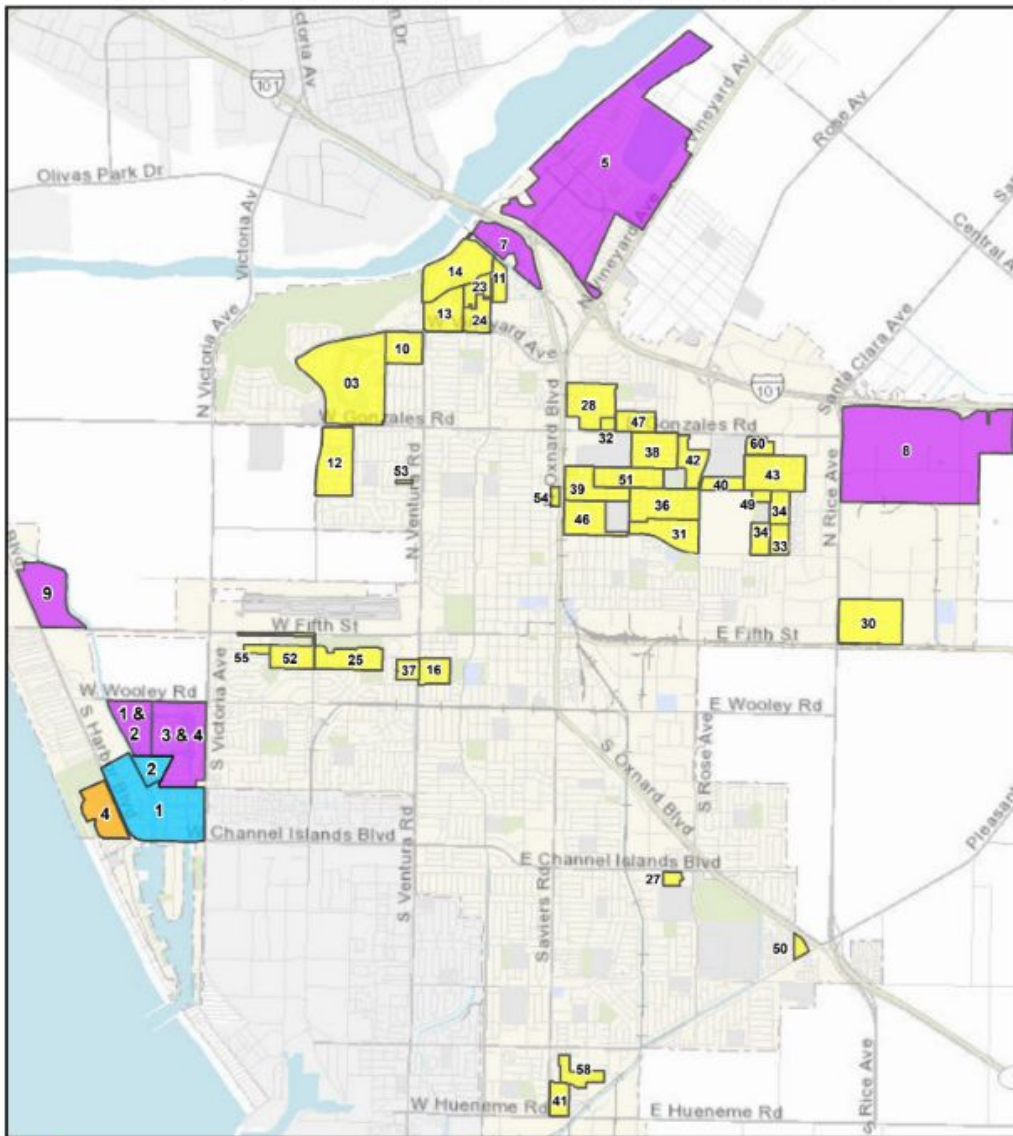
City Council, March 04, 2024

Eric L. Storrie
Special Districts Manager

That the Public Works and Transportation Committee recommend that the City Council approve and authorize the City Manager to approve a transfer in the amount of \$168,247.67 for reimbursement of sidewalk service charges, including interest, to 21 Landscape Maintenance Districts (Fund 120) from the General Fund (101), with the corresponding budget appropriation adjustments.

That the City Council approve and authorize the City Manager to approve a transfer in the amount of \$168,247.67 for reimbursement of sidewalk service charges, including interest, to 21 Landscape Maintenance Districts (Fund 120) from the General Fund (101), with the corresponding budget appropriation adjustments.

CITY OF OXNARD SPECIAL DISTRICTS



More information can be found at:

oxnard.org/specialdistricts

- Maintenance Assessment District (District No.)
- Waterway Assessment District (Zone No.)
- Community Facilities District (District No.)
- Landscape Maintenance District (District No.)

- The Special Districts Division of the Public Works Department is responsible for the maintenance, operation, and administration of the City's 50 Special Districts, including bonded and non-bonded Community Facilities Districts, Landscape Maintenance Districts, Waterways Maintenance Assessment Districts, and a Maintenance Assessment District.
- Each of these Special Districts have specific individual authorized services and improvements, including but not limited to: park landscapes, open spaces, parkways, medians, other public improvements, and recreation and park amenities such as picnic shelters, restrooms, arbors, and fountains.

- Properties within each District are assessed an annual parcel charge for the purposes of maintaining the improvements and other authorized services within their District.
- At the end of 2017, the Streets Division implemented a concrete grinding program to preserve and improve City infrastructure.
- On August 15, 2019, the City issued a Request for Proposal for a three-year on-call sidewalk, curb, gutter, and concrete grinding service.
- The City contracted with BPR, Inc. for these services.

- The contract required BPR to provide a job report that identifies the street names and the locations where the work has been performed.
- City staff was responsible for inspecting the contractor's work and then processing the invoices for the completed work.
- There are several districts that contain both sidewalks that are identified as authorized improvements and sidewalks that are not identified as authorized improvements within the borders of the district, pursuant to the City Council-approved Consolidated Engineer's Report.

- For example, LMD-28 is only responsible for the sidewalk maintenance along Bahia Dr between Gonzales Rd and Grande St, Entrada Dr between Gonzales Rd and Caliente Wy, and the southside of Caliente Wy between Bahia Dr and Corto.
- All other sidewalks within the boundaries of LMD-28, as identified in the Consolidated Engineer's Report, are maintained by the Streets Division, using non-assessment funding.

- In September 2023, a resident brought to the Division's attention that there may have been charges for sidewalk displacement grinding services in LMD-28 that were charged to the LMD instead of charged to non-assessment funding.
- After reviewing the completed sidewalk maintenance records for LMD-28, the inaccurate charges were confirmed by Special District staff.
- Thereafter, staff began reviewing the sidewalk maintenance records for all of the other districts.

- This resulted in a confirmation of inaccurate maintenance charges to twenty additional LMDs for sidewalk maintenance that should have been charged to non-assessment funds.
- It should be noted that out of an abundance of caution, staff from the City Manager's office, as an independent reviewer from the Special Districts staff, has been asked to do a review of all of the authorized services and improvements for any similar inaccuracies that may have occurred in each district during the past six fiscal years.
- A separate staff report of this review will be provided to the City Council with recommended adjustments, including earned interest calculated by the Finance Department.

- Special Districts staff has completed the review of each LMDs authorized sidewalk services and improvements.
- The following Landscape Maintenance Districts have authorized sidewalk improvements:

LMD No. 27 (Rose Island)	LMD No. 42 (Cantabria & Coronado)
LMD No. 28 (Harborside)	LMD No. 43 (Greenbelt)
LMD No. 30 (Haas Automation)	LMD No. 46 (Daily Ranch)
LMD No. 31 (Rancho De La Rosa)	LMD No. 47 (Sycamore Place)
LMD No. 32 (Oak Park)	LMD No. 49 (Cameron Ranch)
LMD No. 33 (El Paseo)	LMD No. 50 (Pleasant Valley Senior Housing)
LMD No. 34 (Sunrise Pointe & Sunset Cove)	LMD No. 51 (Pfeiler)
LMD No. 36 (Villa Santa Cruz & Villa Carmel)	LMD No. 52 (Wingfield)
LMD No. 37 (Pacific Breeze)	LMD No. 53 (Huff Court)
LMD No. 38 (Aldea Del Mar)	LMD No. 54 (Meadowcrest Villas)
LMD No. 39 (Promesa & Sueno)	LMD No. 55 (Wingfield West)
LMD No. 39 (DR Horton)	LMD No. 58 (Westwind)
LMD No. 40 (Cantada)	LMD No. 60 (Artisan)
LMD No. 41 (Pacific Cove)	

- Staff reviewed the invoices and job reports for sidewalk work that was performed from FY 2017-18 through FY 2021-22
- There were no contractor-provided sidewalk services before 2017 or after 2022 for the Special Districts Division.
- Staff then cross-referenced the LMDs' authorized service locations against the locations where these services were provided.
- A total of 17 invoices that identified 7,850 locations were reviewed.

- A large majority of these locations were outside of the LMDs authorized service locations, but were still within the LMD boundaries.
- In LMDs 30, 31, 41, 49, 50, and 55, there were no findings of unauthorized service charges that would necessitate reimbursement.
- The Special Districts staff members, who processed a majority of the invoices for the sidewalk services from FY 2019-20 through FY 2021-22, are no longer employed with the City.

- Therefore, the current staff are unable to verify the processes and quality control that were used during the time frame of the charges.
- Therefore, out of an abundance of caution, an additional review of past services is underway to identify any inaccurate service charges that are not consistent with the consolidated Engineer's Report.
- Upon completion of the audit for all of these services that were provided for each district, the Special Districts Division will submit a separate staff report to the City Council that includes all findings and any recommended corrective actions.

- The recommended corrective action for the sidewalk maintenance charges for the LMDs is a reimbursement, with earned interest, for 21 LMDs in the total amount of \$168,247.67 for sidewalk service charges that were performed outside of the Districts' responsibility.

- The total cost of this reimbursement is \$168,247.67, which includes the reimbursement of the service charges, plus earned interest.
- The reimbursement will come from anticipated General Fund salary savings in the Public Works Department, to be transferred into each assessment District's fund.
- The interest reimbursement adjustment was calculated taking into consideration the date that the payment was posted to the general ledger to adjust the average cash balance for each district.
- Using the updated average cash balance, the interest allocation was recalculated for each district.

- The difference between the revised interest allocation and the original interest allocation is the proposed interest reimbursement.
- Each District will receive the reimbursement in their individual reserve accounts and these reimbursements will also be identified in the Consolidated Engineer's Report as part of the FY 2024-25 budget process.



QUESTIONS